

BEFORE THE
PUBLIC SERVICE COMMISSION OF SOUTH CAROLINA
DOCKET NO. 2000-0207 W/S

PREPARED DIRECT TESTIMONY

OF

PAULINE M. AHERN, VICE PRESIDENT
AUS CONSULTANTS - UTILITY SERVICES

ON BEHALF OF

CAROLINA WATER SERVICE, INC.

CONCERNING

FAIR RATE OF RETURN

JUNE 2001

RETURN DATE: OK DW
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I. INTRODUCTION

Q. Please state your name, occupation and business address.

A. My name is Pauline M. Ahern and I am a Vice President of AUS Consultants - Utility Services. My business address is 155 Gaither Drive, P.O. Box 1050, Moorestown, New Jersey 08057.

Q. Please summarize your educational background and professional experience.

A. I am a graduate of Clark University, Worcester, MA, where I received a Bachelor of Arts degree with honors in Economics in 1973. In 1991, I received a Master of Business Administration with high honors from Rutgers University.

In June 1988, I joined AUS Consultants - Utility Services as a Financial Analyst and am now a Vice President. I am responsible for the preparation of all fair rate of return and capital structure exhibits for the principals of AUS Consultants - Utility Services, including myself. I am also responsible for or assist in the preparation of interrogatory responses; preparation of interrogatories directed to opposition witnesses, the preparation of proposed cross-examination questions for and testimony in rebuttal to those witnesses, as well as for assisting clients' attorneys in the post-hearing process. I have offered expert testimony on behalf of investor-owned utilities before twelve state regulatory commissions. The details of these appearances, as well as details of my educational background, are shown in Appendix A supplementing this testimony.

I am also the Publisher of C. A. Turner Utility Reports, responsible for the production, publication, distribution and marketing of these reports. C. A. Turner Utility Reports provides financial data and related ratios covering approximately 150 public utility companies on a monthly, quarterly, and annual basis including

1 electric, combination gas and electric, gas distribution, gas transmission,
2 telephone, water and international utilities to about 1,000 subscribers, which
3 include utilities, state utility commissions, federal agencies, individuals, brokerage
4 firms, attorneys and public and collegiate libraries.

5 I also calculate and maintain the A.G.A. Index under contract with the
6 American Gas Association (A.G.A.). The A.G.A. Index is a market capitalization
7 weighted index of the common stocks of about 75 corporate members of the
8 A.G.A.

9 I have co-authored an article with Frank J. Hanley, President, AUS
10 Consultants - Utility Services entitled "Comparable Earnings: New Life for an Old
11 Precept" which was published in the American Gas Association's Financial
12 Quarterly Review, Summer 1994. I also assisted in the preparation of an article
13 authored by Frank J. Hanley and A. Gerald Harris entitled "Does Diversification
14 Increase the Cost of Equity Capital?" published in the July 15, 1991 issue of
15 Public Utilities Fortnightly.

16 I am a member of the Society of Utility and Regulatory Financial Analysts,
17 formerly the National Society of Rate of Return Analysts. In 1992, I was awarded
18 the professional designation "Certified Rate of Return Analyst" (CRRRA) by the
19 National Society of Rate of Return Analysts. This designation is based upon
20 education, experience and the successful completion of a comprehensive written
21 examination.

22 I am an associate member of the National Association of Water
23 Companies and a member of the Energy Association of Pennsylvania, formerly
24 the Pennsylvania Gas Association.

1 Q. What is the purpose of your testimony?

2
3 A. The purpose is to provide testimony on behalf of Carolina Water Service, Inc.
4 (CWS or the Company) in the form of a study of the fair rate of return, including
5 common equity cost rate, senior capital cost rate and capital structure, which it
6 should be afforded the opportunity to earn on its jurisdictional water and sewer
7 rate bases.

8
9 Q. What is your recommended overall fair rate of return?

10
11 A. Although the Company is requesting that it be allowed an opportunity to earn a
12 9.66% overall rate of return on its combined water and sewer rate base based
13 upon its requested revenue requirement, capital market conditions indicate that
14 an overall rate of return of 10.48% is applicable to CWS. An overall rate of return
15 of 10.48% is based upon the consolidated capital structure at December 31, 2000
16 of Utilities, Inc., the parent of CWS, which consisted of 50.09% debt and 49.91%
17 common equity at a debt cost rate of 8.62% and my recommended common
18 equity cost rate of 12.35%.

19
20 Q. Have you prepared an exhibit which supports your overall recommended fair rate
21 of return?

22
23 A. Yes, I have. It has been marked for identification as Exhibit No. __ (PMA-1) and
24 consists of 14 schedules.

II. SUMMARY

Q. Please summarize the overall cost of capital and fair rate of return.

A. The overall cost of capital of 10.48% is based upon consolidated capital structure and related ratios and fixed capital cost rate at December 31, 2000 of Utilities, Inc. which are summarized on Schedule 1, page 1 of Exhibit No. __ (PMA-1). The basis of the 12.35% common equity cost rate recommendation is summarized on Schedule 1, page 2 of Exhibit No. ____ (PMA-1)

The overall cost of capital is summarized in Table 1 below:

Table 1

	<u>Capital Structure Ratios</u>	<u>Cost Rate</u>	<u>Weighted Return</u>
Debt	50.09%	8.62%	4.30%
Common equity	<u>49.91</u>	12.35	<u>6.16</u>
Total	<u>100.00%</u>		<u>10.48%</u>

As explained in more detail below, my analysis reflects current capital market conditions and results from the application of four well-tested market-based cost of common equity models, the Discounted Cash Flow (DCF) approach, the Risk Premium Model (RPM), the Capital Asset Pricing Model (CAPM), and the Comparable Earnings Model (CEM).

Q. Please summarize your recommended common equity cost rate of 12.35%.

A. I assessed the market-based cost rates of similar risk companies, i.e., a proxy group, for insight into a recommended common equity cost rate applicable to the

1 Company and suitable for cost of capital purposes. Because the Company's
2 common stock is not publicly traded, market-based common equity cost rates
3 cannot be determined directly for the Company. Consequently, it is appropriate to
4 look to a proxy group or groups of similar risk companies whose common stocks
5 are actively traded for insight into an appropriate common equity cost rate
6 applicable to the Company. Using other utilities of comparable risk as proxies is
7 consistent with the principles of fair rate of return established in the Hope¹ and
8 Bluefield² cases and adds reliability to the informed expert judgment used in
9 arriving at a recommendation of the common equity cost rate. Therefore, I have
10 evaluated the market data of two proxy groups of water companies in arriving at
11 my recommended common equity cost rate. The bases of selection are
12 described below. These groups, which I believe are similar to CWS, consist of
13 eight and four water companies, respectively.

14 As previously stated, in formulating my recommended common equity cost
15 rate of 12.35%, I reviewed the results of the application of four different cost of
16 common equity models, namely, the DCF, RPM, the CAPM, and CEM for the
17 proxy group and then adjusted them upward to reflect CWS' greater risk (vis-à-vis
18 the proxy groups). I employ all four cost of common equity models as primary
19 tools in arriving at my recommended common equity cost rate because no single
20 model is so inherently precise that it can be relied upon solely, to the exclusion of
21 other theoretically sound models. All four models are based upon the Efficient
22 Market Hypothesis (EMH), and therefore, have application problems associated
23 with them. The EMH, as will be discussed below, requires the assumption that
24 investors rely upon multiple cost of common equity models. Moreover, the
25 prudence of using multiple cost of common equity models is supported in the

¹ Federal Power Commission v. Hope Natural Gas Co., 320 U.S. 591 (1944).

² Bluefield Water Works Improvement Co. v. Public Serv. Comm'n, 262 U.S. 679 (1922).

1 financial literature. Therefore, none should be relied upon exclusively to estimate
2 investors' required rate of return on common equity.

3 In a market environment where market value deviates significantly from
4 book value (lower or higher), sole reliance on the DCF model is problematic for a
5 regulated utility because its application results in an overstatement or
6 understatement, respectively, of investors' required rate of return. Investors
7 expect to achieve their required rate of return based upon dividends received and
8 appreciation in market price. My testimony shows that market prices are
9 significantly influenced by factors other than earnings per share (EPS) and
10 dividends per share (DPS). Thus, because it is necessary to use accounting
11 proxies for growth in the DCF model, such as EPS, DPS, or their derivative,
12 internal growth, only a portion of the full growth (price appreciation) expected by
13 investors is reflected in the "g" component of the model. I will demonstrate
14 hypothetically on Schedule 7 of Exhibit No. ___ (PMA-1) how the application of a
15 market-based DCF cost rate to an original cost rate base, based upon a book
16 value substantially lower than market value, deprives a utility of a reasonable
17 opportunity to experience the rate of growth expected by investors because the
18 growth estimate used in the application of the DCF model is based upon EPS or
19 some derivative thereof. Such growth proxies do not reflect the full extent of
20 market price growth expected by investors. Market prices reflect other factors
21 affecting growth not accounted for in the standard regulatory version of the DCF
22 model such as an increase in the market value per share due to expected
23 increases in price/earnings multiples and less obvious factors included in the
24 long-range goals of investors. For these reasons, sole reliance on the DCF
25 model should be avoided. In fact, state commissions in Iowa, Indiana, Hawaii and
26 Pennsylvania as discussed in detail below, which have previously relied primarily
27 upon the DCF, have explicitly recognized this tendency of the DCF model to

understate the common equity cost rate when, as now, market prices significantly exceed book values.

As stated earlier, I rely upon a number of widely-used cost of common equity models as primary tools in reaching my recommendation because each provides useful data. None is theoretically superior to the others or so precise as to justify sole reliance upon it.

The results derived from each are as follows:

Table 2

	Proxy Group of Eight C.A. Turner <u>Water Cos.</u>	Proxy Group of Four Value Line <u>Water Cos.</u>
Discounted Cash Flow Model	9.2%	9.8%
Risk Premium Model	13.1	13.0
Capital Asset Pricing Model	12.0	12.0
Comparable Earnings Model	<u>12.8</u>	<u>12.8</u>
Average	11.8	11.9
Investment Risk Adjustment	<u>0.5</u>	<u>0.5</u>
Cost Rate	<u>12.30%</u>	<u>12.40%</u>
Recommendation		<u>12.35%</u>

After reviewing the cost rates based upon the four models, I conclude that common equity cost rates of 11.80% and 11.90% are indicated based upon the application of all four models to each proxy group, respectively. As will be discussed subsequently, CWS is much smaller than the average company in either proxy group. All else equal, small size means greater business risk. Thus, I have added an investment risk adjustment of 0.50% to the indicated common equity cost rates of each proxy group in arriving at my recommended 12.35%

1 common equity cost rate applicable to CWS.

3 III. GENERAL PRINCIPLES

4 Q. What general principles have you considered in arriving at your recommended
5 common equity cost rate of 12.35%.

6
7 A. In unregulated industries, marketplace competition is the principal determinant
8 establishing the price of a product or service. In the case of regulated public
9 utilities, regulation must act as a substitute for marketplace competition.
10 Consequently, marketplace data must be relied upon to assure that the utility can
11 fulfill its obligations to the public and provide adequate service at all times. This
12 requires a level of earnings sufficient to maintain the integrity of presently
13 invested capital and permit the attraction of needed new capital at a reasonable
14 cost in competition with other comparable-risk firms. These standards for a fair
15 rate of return have been established by the U.S. Supreme Court in the Hope and
16 Bluefield cases cited previously. Consequently, in my determination of a fair rate
17 of return, I have made every effort to also evaluate data gathered from the
18 marketplace for utilities similar in risk to the Company.

20 IV. BUSINESS RISK

21 Q. Please define business risk and explain why it is important to the determination of
22 a fair rate of return?

23
24 A. Business risk is a collective term which incorporates all of the risks of a firm other
25 than financial risk, which will be discussed subsequently. Examples of business
26 risk include the quality of management and the regulatory environment which
27 have a direct bearing on earnings.

1 Business risk is important to the determination of a fair rate of return
2 because the greater the level of risk, the greater the rate of return investors
3 demand, consistent with the basic financial precept of risk and return.
4

5 Q. Please discuss the business risks facing the water industry in general.
6

7 A. Standard & Poor's (S&P)³ has noted that while most of the regulatory risks
8 associated with the Safe Drinking Water Act are behind the industry, the industry
9 still faces the risks related to replacing aging transmission and distribution
10 systems. As S&P states⁴:

11 Yet, there will always be a steady stream of rate cases to
12 incorporate spending related to upgrading plants and pipelines.
13 Another challenge is the possible move toward performance-based
14 ratemaking and achieving the efficiencies necessary under this type
15 of regulation to earn a reasonable equity return.
16
17

18 In addition, because the water industry is much more capital-intensive than the
19 electric, natural gas or telephone industries, the investment required to produce a
20 dollar of revenue is greater. Thus, the challenge to water utilities is significant.

21 As noted by S&P⁵:

22 Additional challenges, such as limited growth prospects, regulatory
23 lag, and low authorized returns and depreciation rates (about 2%
24 versus around 3% for electric utilities), will continue to hamper
25 financial performance in this highly capital-intensive business.
26
27

28 Lower depreciation rates, one of the principal sources of internal cash
29 flows for all utilities, mean that water utility depreciation as a source of internally-

³ Standard & Poor's, Global Sector Review, December 1999, pp. 319-322.

⁴ Id., p. 320.

⁵ Standard & Poor's, CreditWeek, June 20, 1994, p. 38.

1 generated cash is far less than for electric, natural gas or telephone utilities.
2 Water utilities' assets have longer lives and, hence, longer capital recovery
3 periods. As such, water utilities face greater risk due to inflation which results in a
4 higher replacement cost per dollar of net plant than for other types of utilities.

5 Moody's⁶ also notes that:

6
7 Over the next several years, the credit quality of the U.S. water
8 utility industry as a whole will be pressured by two factors: the costs
9 of compliance with environmental legislation and of ongoing
10 infrastructure development, and expansion beyond traditional
11 service territories.

12
13 Moody's believes that the cost of compliance with environmental
14 mandates will be more an issue for small investor-owned utilities
15 and for municipally owned water systems than for large investor-
16 owned utilities.

17 * * *

18
19
20 We expect that the credit quality of the smaller investor-owned and
21 municipal and private water utilities will likely deteriorate over the
22 next several years, reflecting continued environmental compliance
23 requirements, and higher capital investments in constructing water
24 treatment facilities, improving and replacing maturing distribution
25 and delivery infrastructure.
26

27 In view of the foregoing, it is clear that their high degree of capital intensity
28 coupled with the need for substantial infrastructure capital spending, require
29 regulatory support in the form of adequate and timely rate relief so they will be
30 able to successfully meet the challenges they face.
31

32 Q. Does CWS face additional extraordinary business risk?

33
34 A. Yes. CWS' smaller size, i.e., total capital of \$11 million (common equity since

⁶ Moody's Investors Service, Global Credit Research, "The Water Utility Industry: Risks Rise for Last U.S. Regulated Monopoly", Special Comment, February 1998, pp. 1 and 6.

1 CWS has no debt outstanding) at December 31, 2000 (see Exhibit A – Financial
2 Statements in Support of Application) vis-à-vis average total capital of
3 approximately \$854.6 million in 2000 for the proxy group of eight C.A. Turner
4 water companies (see page 1 of Schedule 3) and \$1,599.2 million in 2000 for the
5 proxy group of four Value Line water companies (see page 1 of Schedule 4)
6 indicates greater relative business risk because all else equal, size has a bearing
7 on risk.

8
9 Q. Please explain why size has a bearing on business risk.

10
11 A. Smaller companies are less capable of coping with significant events which affect
12 sales, revenues and earnings.

13 The loss of revenues from a few larger customers, for example, would
14 have a greater effect on a small company than on a much larger company with a
15 larger customer base. Because the Company is the regulated utility to whose
16 rate base the Commission's ultimately allowed overall cost of capital and fair rate
17 of return will be applied, the relevant risk reflected in the cost of capital must be
18 that of the Company, including the impact of its small size on common equity cost
19 rate. Size is an important factor which affects common equity cost rate, and the
20 Company is significantly smaller than the average company in either the proxy
21 group based upon total investor-provided capital as shown below:
22

Table 3

	2000 Total Capital (\$ millions)	Times Greater than The Company	Market Capitalization (\$ Millions)	Times Greater than the Company
Proxy Group of Eight C.A. Turner Water Companies	\$854.609 (1)	76.7x	\$677.061 (4)	28.3x
Proxy Group of Four Value Line Water Cos.	1,599.210 (2)	143.6	1,248.688 (4)	52.1x
Carolina Water Service, Inc.	11.137 (3)		23.945 (4)	

(1) From Schedule 3, page 1 of Exhibit No. __ (PMA-1).

(2) From Schedule 4, page 1 of Exhibit No. __ (PMA-1).

(3) From Schedule A of CWS Financial Statements in Support of Application

(4) From Schedule 1, page 4 of Exhibit No. __ (PMA-1).

I have also made a study of the relative market capitalization of the Company vis-à-vis the proxy group of eight C.A. Turner water companies and the proxy group of four Value Line water companies. The results are shown on page 6 of Schedule 1 of Exhibit No. __ (PMA-1) which summarizes the market capitalizations as of December 31, 2000.

CWS' common stock is not publicly traded. Consequently, I have assumed that if it were publicly traded, its consolidated common shares would be selling at the same market-to-book ratio as the average market-to-book ratio for both proxy groups, or 215.0% at December 31, 2000. Hence, the Company's market capitalization is estimated to be \$23.945 million as of December 31, 2000. In contrast, the market capitalization of the average C.A. Turner water company was \$677.061 million on December 31, 2000, or approximately 28 times larger than the Company's estimated market capitalization. In addition, the market capitalization of the average Value Line water company was \$1,248.688 million at December 31, 2000, or approximately 52 times larger than CWS. It is conventional wisdom, supported by actual returns over time, and a general

1 premise contained in basic finance textbooks, that smaller companies tend to be
2 more risky causing investors to expect greater returns as compensation for that
3 risk.

4
5 Q. Does the financial literature affirm a relationship between size and common equity
6 cost rate?

7
8 A. Yes. Brigham⁷ states:

9
10 A number of researchers have observed that portfolios of small-
11 firms have earned consistently higher average returns than those
12 of large-firms stocks; this is called "small-firm effect." On the
13 surface, it would seem to be advantageous to the small firms to
14 provide average returns in a stock market that are higher than
15 those of larger firms. In reality, it is bad news for the small firm;
16 *what the small-firm effect means is that the capital market*
17 *demand higher returns on stocks of small firms than on*
18 *otherwise similar stocks of the large firms. (italics added)*

19
20 V. FINANCIAL RISK

21 Q. Please define financial risk and explain why it is important to the determination of
22 a fair rate of return?

23
24 A. Financial risk is the additional risk created by the introduction of senior capital,
25 i.e., debt and preferred stock, into the capital structure. In other words, the higher
26 the proportion of senior capital in the capital structure, the higher the financial risk.

27 Utilities formerly were considered to have much less business risk vis-a-vis
28 unregulated enterprises, and, as a result, a larger percentage of debt capital was
29 acceptable to investors. In June 1999, S&P revised its utility financial targets to
30 create a single set of financial targets for all utilities. S&P's current matrix

⁷ Eugene F. Brigham, Fundamentals of Financial Management, Fifth Edition, The Dryden Press, 1989, p. 623.

1 approach to the bond rating process for utilities can be found in Exhibit No. ____
2 (PMA-1), Schedule 2, pages 11 and 12, while pages 1 through 10 describe the
3 utility bond rating process. As shown on page 12, S&P's revised matrix approach
4 to utilities establishes financial target ratios for ten levels of business
5 position/profile with "1" being considered lowest risk and "10" being highest risk.

6 As shown on Exhibit No. ____ (PMA-1), Schedule 12, page 2, the average
7 S&P bond rating and business position of the eight C.A. Turner water companies
8 and the four Value Line water companies are A+ and "2.8", which rounds to "3".
9

10 Q. How can one measure the combined business and financial risks, i.e., investment
11 risk of an enterprise?
12

13 A. Similar bond ratings reflect similar combined business and financial risks, i.e.,
14 total risk. Although the specific business or financial risks may differ between
15 companies, the same bond rating indicates that the combined risks are similar as
16 the bond rating process reflects acknowledgment of all diversifiable business and
17 financial risks. For example, S&P expressly states that the bond rating process
18 encompasses a qualitative analysis of business and financial risks (see pages 3
19 through 10 of Schedule 2 of Exhibit No. ____ (PMA-1). There is no perfect single
20 proxy, such as bond rating or common stock ranking, by which one can
21 differentiate common equity risk between companies. However, the bond rating
22 provides a useful means to compare/differentiate common equity risk between
23 companies because it is the result of a thorough and comprehensive analysis of
24 all diversifiable business and financial risks, i.e., investment risk.

25 The Company's ratemaking debt ratio of 50.09% is somewhat lower than
26 the average 2000 total debt ratios of the eight C.A. Turner water companies,
27 54.67% as shown on page 3 of Schedule 3 of Exhibit No. ____ (PMA-1) and of the

1 four Value Line water companies, 55.72% as shown on page 3 of Schedule 4,
2 indicating similar, but slightly less, relative financial risk for the Company.
3 However, the Company's smaller size, i.e., total capital of approximately \$11.1⁸
4 million at December 31, 2000 vis-à-vis average total capital of approximately
5 \$854.6 million in 2000 for the proxy group of eight C.A. Turner companies (see
6 page 1 of Schedule 3) and \$1,599.2 million in 2000 for the proxy group of four
7 Value Line water companies indicates greater relative business risk because all
8 else equal, size has a bearing on risk.

9
10 VI. CAROLINA WATER SERVICE, INC.
11

12 Q. Have you reviewed the rate filing of CWS?

13
14 A. Yes. CWS is a wholly-owned subsidiary of Utilities, Inc. and provides water and
15 sewer services to approximately 6,190 (water) and 11,114 (sewer) retail
16 customers throughout South Carolina from Charleston to Columbia.

17
18 VII. PROXY GROUPS
19

20 Q. Please explain how you chose the proxy group of eight C.A. Turner water
21 companies.

22
23 A. The basis of selection for the proxy group of eight C.A. Turner water companies
24 were those companies that meet the following criteria: 1) they are included in the
25 Water Company Group of C.A. Turner Public Utility Reports (June 2001); and 2)
26 they have Multex.com projected growth rates in earnings per share. Eight
27 companies met all of these criteria.

⁸ From Table 3, above. Since the Company is 100% common equity, total capital equals common equity.

1
2 Q. Please describe Schedule 3.

3
4 A. Schedule 3 contains comparative capitalization and financial statistics for the eight
5 C.A. Turner water companies for the years 1996 through 2000. The schedule
6 consists of three pages. Page 1 contains a summary of the comparative data for
7 the years 1996-2000, while page 2 contains notes relevant to page 1, as well as the
8 basis of selection of the individual companies in the proxy group. Page 3 contains
9 the capital structure ratios based upon total capital (including short-term debt) by
10 company and on average for the proxy group for each of the five years 1996
11 through 2000.

12 During the five-year period ending 2000, the achieved average earnings rate
13 on book common equity for this group ranged between 10.5% in 2000, and 11.0%
14 in 1998, and averaged 10.8%. The five-year average market/book ratio ending
15 2000 was 178.9%. The five-year average ending 2000 common equity ratio based
16 on total investor-provided capital was 44.5%, while the five-year average dividend
17 payout ratio was 70.9%.

18 Coverage of interest charges, excluding all AFUDC from income available to
19 pay such charges, before income taxes for the years 1996-2000 ranged between
20 2.93 and 3.04 times and averaged 2.99 times during the five-year period.

21
22 Q. Please explain how you chose the proxy group of four Value Line water companies.

23
24 A. The basis of selection for the proxy group of four Value Line water companies were
25 those companies that are included in the Water Utility Group of Value Line
26 Investment Survey (Standard Edition – May 4, 2001). Four companies met this
27 criterion.

1
2 Q. Please describe Schedule 4.

3
4 A. Schedule 4 contains comparative capitalization and financial statistics for the four
5 Value Line water companies for the years 1995 through 2000. The schedule
6 consists of three pages. Page 1 contains a summary of the comparative data for
7 the years 1996-2000, while page 2 contains notes relevant to page 1, as well as the
8 basis of selection of the individual companies in the proxy group. Page 3 contains
9 the capital structure ratios based upon total capital (including short-term debt) by
10 company and on average for the proxy group for each of the five years 1996
11 through 2000.

12 During the five-year period ending 2000, the achieved average earnings rate
13 on book common equity for this group ranged between 10.8% in 1999 and 11.7% in
14 1997, and averaged 11.2%. The five-year average market/book ratio ending 2000
15 was 192.4%. The five-year average ending 2000 common equity ratio based on
16 total investor-provided capital was 44.4%, while the five-year average dividend
17 payout ratio was 66.4%.

18 Coverage of interest charges, excluding all AFUDC from income available to
19 pay such charges, before income taxes for the years 1996-2000 ranged between
20 2.94 and 3.21 times and averaged 3.04 times during the five-year period.

21
22 VIII. CAPITAL STRUCTURE RATIOS

23 Q. Are the Company's proposed capital structure ratios appropriate in developing an
24 overall fair rate of return for the Company?

25
26 A. Yes, the consolidated capital structure ratios of Utilities, Inc., CWS' parent
27 company, are appropriate to use for cost of capital purposes for CWS. The price of

1 service should be cost-based and company-specific to the greatest extent possible
2 and should reflect the mix of capital financing the Company's rate base(s).

3 When an operating utility issues its own senior capital in the external capital
4 markets, it is proper for rate of return purposes to use the capital structure ratios
5 and related senior capital cost rates of the regulated operating utility. However,
6 when the parent provides all of the operating utility's external capital, it is
7 appropriate to employ the capital structure and fixed capital cost rates of the parent
8 and its subsidiaries on a consolidated basis for rate of return purposes if they are
9 reasonable vis-à-vis those maintained by utilities of similar risk and consistent with
10 S&P's financial target ratios. The per books capital structure of CWS consists of
11 100% common equity and is thus unsuitable for cost of capital purposes. All its
12 external capital requirements are raised by Utilities, Inc. Therefore, it is appropriate
13 that the consolidated capital structure ratios of Utilities, Inc. be employed when
14 determining the overall rate of return for CWS.

15
16 Q. How does CWS' ratemaking common equity ratio of 49.91%, actual at December
17 31, 2000 compare with the common equity ratios maintained by the companies in
18 the proxy group?

19
20 A. Given the Company's small size vis-à-vis the companies in the proxy group as
21 previously discussed, CWS' ratemaking common equity ratio of 49.91%, actual at
22 December 31, 2000, is reasonable to use and consistent with the range of common
23 equity ratios maintained on average, by the companies in the proxy group of eight
24 C.A. Turner water companies and four Value Line water companies upon which I
25 base my 12.35% common equity cost rate. The common equity ratios of the eight
26 water companies ranged from 36.56% to 50.18% in 2000 and averaged 44.23% as
27 shown on page 3 of Schedule 3 of Exhibit ____ (PMA-1). Likewise, the common

1 equity ratios of the four Value Line water companies ranged from 36.56% to
2 48.87% in 2000 and average 43.55% as shown on page 3 of Schedule 4 of Exhibit
3 No. ____ (PMA-1). As discussed previously, the bond rating process encompasses
4 a qualitative analysis of business and financial risks. Total diversifiable investment
5 risk is the sum of business and financial risks. Given the Company's small size,
6 and hence greater relative business risk, vis-à-vis the proxy companies, its
7 ratemaking common equity ratio of 49.91% is consistent with that of the proxy
8 companies, given their much larger size and hence lower business risk.

9
10 Q. How do CWS' ratemaking capital structure ratios compare with S&P's revised
11 financial target ratios?

12
13 A. They are reasonable in light of S&P's revised financial target ratio of total debt to
14 total capital for utilities with long-term debt rated in the A category and of similar
15 business position as the proxy group, i.e., "3" (see page 2 of Schedule 12 of Exhibit
16 No. ____ (PMA-1)).

17 As shown on page 12 of Schedule 2, based upon S&P's revised financial
18 target ratios, a utility assigned a business position of "3", like the eight C.A. Turner
19 and four Value Line water companies, requires a total debt to total capital target
20 ratio in the range of 47.5% to 53.0% in order to maintain an A bond rating. CWS'
21 ratemaking total debt ratio is 50.09% at December 31, 2000. A total debt ratio of
22 50.09% falls near the midpoint, 50.25%, of the range of S&P's revised total debt to
23 total capital target ratio of 47.5% to 53.0% for an A rated utility with a business
24 position of "3".

25 In view of all the foregoing, it is my opinion that a capital structure based
26 upon Utilities, Inc.'s consolidated capital structure at December 31, 2000 comprised
27 of 50.09% total debt and 49.91% common equity is reasonable for CWS. It is

reasonable given CWS' small relative size, the fact that all of its external capital is provided by its parent, Utilities, Inc., the capital structures maintained, on average, by the water companies in the proxy groups of eight C.A. Turner and four Value Line water companies, and S&P's revised financial target ratios for a water company to obtain and maintain an A bond rating.

IX. LONG-TERM DEBT COST RATE

Q. What composite cost rate for debt is most appropriate for use in a cost of capital determination for CWS?

A. Utilities, Inc.'s consolidated composite debt cost rate of 8.62%, actual at December 31, 2000 is the most appropriate. It is appropriate because it is the embedded debt cost rate associated with CWS' ratemaking debt ratio; i.e., 50.01% based upon its parent's consolidated capital structure.

X. COMMON EQUITY COST RATE MODELS

A. The Efficient Market Hypothesis (EMH)

Q. Are the cost of common equity models you use market-based models, and hence based upon the EMH?

A. Yes. The DCF model is market-based in that market prices are utilized in developing the dividend yield component of the model. The RPM is market-based in that the bond ratings and expected bond yields used in the application of the RPM reflect the market's assessment of risk. In addition, the use of betas to determine the equity risk premium also reflects the market's assessment of risk as

1 betas are derived from regression analyses of market prices. The CAPM is market-
2 based for many of the same reasons that the RPM is market-based, i.e., the use of
3 expected bond (Treasury bond) yields and betas. The CEM is market-based in that
4 the process of selecting the comparable risk non-utility companies is based upon
5 statistics which result from regression analyses of market prices. Therefore, all the
6 cost of common equity models I utilize are market-based models, and hence based
7 upon the EMH.

8
9 Q. Please describe the conceptual basis of the EMH.

10
11 A. The Efficient Market Hypothesis (EMH), which is the foundation of modern
12 investment theory, was pioneered by Eugene F. Fama⁹ in 1970. An efficient market
13 is one in which security prices reflect all relevant information all the time. This
14 implies that prices adjust instantaneously to new information, thus reflecting the
15 intrinsic fundamental economic value of a security.¹⁰

16 The essential components of the EMH are:

- 17
18 A. Investors are rational and invest in assets providing the
19 highest expected return given a particular level of risk.
20
21 B. Current market prices reflect all publicly available
22 information.
23
24 C. Returns are independent, i.e., today's market returns are
25 unrelated to yesterday's returns.
26
27 D. Capital markets follow a random walk, i.e., the probability
28 distribution of expected returns approximates a normal
29 distribution, i.e., a bell curve.

30

⁹ Fama, Eugene F., "Efficient Capital Markets: A Review of Theory and Empirical Work". Journal of Finance, May 1970, pp. 383-417.

¹⁰ Morin, Roger A., Regulatory Finance - Utilities' Cost of Capital. Public Utility Reports, Inc., Arlington, VA, 1994, p. 136.

1 Brealey and Myers state:¹¹

2
3 When economists say that the security market is 'efficient', they are
4 not talking about whether the filing is up to date or whether desktops
5 are tidy. They mean that information is widely and cheaply available
6 to investors and that all relevant and ascertainable information is
7 already reflected in security prices.

8
9 The three forms of the EMH are:

- 10
11 A. The "weak" form which asserts that all past market prices and data are
12 fully reflected in securities prices, i.e., technical analysis cannot enable an
13 investor to "outperform the market".
14
15 B. The "semistrong" form which asserts that all publicly available information
16 is fully reflected in securities prices, i.e., fundamental analysis cannot
17 enable an investor to "outperform the market".
18
19 C. The "strong" form which asserts that all information, both public and
20 private, is fully reflected in securities prices, i.e., even insider information
21 cannot enable an investor to "outperform the market".
22

23 The "semistrong" form of the EMH is generally held to be true because the
24 use of insider information often enables investors to "outperform the market" and
25 earn excessive returns. The generally-accepted "semistrong" form of the EMH
26 means that all perceived risks are taken into account by investors in the prices the
27 pay for securities. Investors are aware of all publicly-available information,
28 including bond ratings; discussions about companies by bond rating agencies and
29 investment analysts as well as the various cost of common equity methodologies
30 (models) discussed in the financial literature. In an attempt to emulate investor
31 behavior, this means that no single common equity cost rate model should be relied
32 upon in determining a cost rate of common equity and that the results of multiple
33 cost of common equity models should be taken into account.
34

¹¹ Brealey, R.A. and Myers, S.C., Principles of Corporate Finance, McGraw-Hill Publications, Inc., 1996, pp. 323-324.

1 Q. Is there support in the academic literature for the need to rely upon more than one
2 cost of common equity model in arriving at a recommended common equity cost
3 rate?

4
5 A. Yes. For example, Phillips¹² states:

6
7 Since regulation establishes a level of authorized earnings which, in
8 turn, implicitly influences dividends per share, *estimation of the growth*
9 *rate from such data is an inherently circular process. For these*
10 *reasons, the DCF model "suggests a degree of precision which is in*
11 *fact not present" and leaves "wide room for controversy and argument*
12 *about the level of k". (italics added) (p. 396)*

13 * * *

14
15
16 Despite the difficulty of measuring relative risk, the comparable
17 earnings standard is no harder to apply than is the market-determined
18 standard. The DCF method, to illustrate, requires a subjective
19 determination of the growth rate the market is contemplating.
20 Moreover, as Leventhal has argued: *'Unless the utility is permitted to*
21 *earn a return comparable to that available elsewhere on similar risk, it*
22 *will not be able in the long run to attract capital.'* (italics added) (p. 398)

23
24 Also, Morin¹³ states:

25
26 Sole reliance on the DCF model ignores the capital market evidence
27 and financial theory formalized in the CAPM and other risk premium
28 methods. The DCF model is one of many tools to be employed in
29 conjunction with other methods to estimate the cost of equity. *It is not*
30 *a superior methodology that supplants other financial theory and*
31 *market evidence. The broad usage of the DCF methodology in*
32 *regulatory proceedings does not make it superior to other methods.*
33 (italics added) (pp. 231-232)

34
35 Each methodology requires the exercise of considerable judgment on
36 the reasonableness of the assumptions underlying the methodology
37 and on the reasonableness of the proxies used to validate a theory.
38 *The failure of the traditional infinite growth DCF model to account for*

¹² Charles F. Phillips, Jr., The Regulation of Public Utilities-Theory and Practice, 1993, Public Utility Reports, Inc., Arlington, VA, p. 396, 398.

¹³ Roger A. Morin, Regulatory Finance-Utilities' Cost of Capital, 1994, Public Utilities Reports, Inc., Arlington, VA, pp. 231-232, 239-240.

1 changes in relative market valuation, discussed above, is a vivid
2 example of the potential shortcomings of the DCF model when applied
3 to a given company. It follows that more than one methodology should
4 be employed in arriving at a judgment on the cost of equity and that
5 these methodologies should be applied across a series of comparable
6 risk companies. ...Financial literature supports the use of multiple
7 methods. (italics added) (p. 239)
8

9 Professor Eugene Brigham, a widely respected scholar and finance
10 academician asserted:

11
12 *In practical work, it is often best to use all three methods -CAPM, bond*
13 *yield plus risk premium, and DCF - and then apply judgement when*
14 *the methods produce different results. People experienced in*
15 *estimating capital costs recognize that both careful analysis and very*
16 *fine judgements are required. It would be nice to pretend that these*
17 *judgements are unnecessary and to specify an easy, precise way of*
18 *determining the exact cost of equity capital. Unfortunately, this is not*
19 *possible. (italics added) (pp. 239-240)*
20

21 Another prominent finance scholar, Professor Stewart Myers, in his best-
22 selling corporate finance textbook stated:

23
24 *The constant growth formula and the capital asset pricing model are*
25 *two different ways of getting a handle on the same problem. (italics*
26 *added) (p. 240)*
27

28 In an earlier article, Professor Myers explained the point more fully:

29
30 Use more than one model when you can. Because estimating the
31 opportunity cost of capital is difficult, only a fool throws away useful
32 information. That means you should not use any one model or
33 measure mechanically and exclusively. Beta is helpful as one tool in a
34 kit, to be used in parallel with DCF models or other techniques for
35 interpreting capital market data. (p. 240)
36
37

38 In view of the foregoing, it is clear that investors are aware of all of the models
39 available for use in determining common equity cost rate. The EMH requires the
40 assumption that, collectively, investors use them all.
41

1 B. Discounted Cash Flow Model (DCF)

2 1. Theoretical Basis

3
4 Q. What is the theoretical basis of the DCF model?

5
6 A. The theory of the DCF model is that the present value of an expected future stream
7 of net cash flows during the investment holding period can be determined by
8 discounting the cash flows at the cost of capital, or the capitalization rate. DCF
9 theory suggests that an investor buys a stock for an expected total return rate which
10 is expected to be derived from cash flows received in the form of dividends plus
11 appreciation in market price (the expected growth rate). Thus, the dividend yield on
12 market price plus a growth rate equals the capitalization rate, i.e., the total return
13 rate expected by investors.

14
15 Q. Please comment on the applicability of the DCF model in establishing a cost of
16 common equity for the Company.

17
18 A. The extent to which the DCF is relied upon should depend upon the extent to which
19 the cost rate results differ from those resulting from the use of other cost of
20 common equity models because the DCF model has a tendency to mis-specify
21 investors' required return rate when the market value of common stock differs
22 significantly from its book value. Market values and book values of common stocks
23 are seldom at unity. The market-based DCF model will result in a total annual
24 dollar return on book common equity equal to the total annual dollar return
25 expected by investors only when market and book values are equal, a rare and
26 unlikely situation. In recent years, the market values of utilities' common stocks
27 have been well in excess of their book values as shown on Exhibit No. ____ (PMA-1),

1 page 1 of Schedules 3 and 4 ranging between 143.9% and 203.9% for the proxy
2 group of eight C.A. Turner water companies and between 159.3% and 216.5% for
3 the proxy group of four Value Line water companies.

4 Mathematically, the DCF model understates/overstates investors' required
5 return rate when market value exceeds/is less than book value because, in many
6 instances, market prices reflect investors' assessments of long-range market price
7 growth potentials (consistent with the infinite investment horizon implicit in the
8 standard regulatory version of the DCF model) not fully reflected in analysts' shorter
9 range forecasts of future growth for earnings per share (EPS) and dividends per
10 share (DPS) accounting proxies. This indicates the need to better match market
11 prices with investors' longer range growth expectations embedded in those prices.
12 However, the understatement/overstatement of investors' required return rate
13 associated with the application of the market price-based DCF model to the book
14 value of common equity clearly illustrates why reliance upon a single common
15 equity cost rate model should be avoided. Moreover, the majority of regulatory
16 commissions look to more than one method to determine common equity cost rate
17 (see Exhibit No. __ (PMA-1), Schedule 5).

18
19 2. Applicability of a Market-Based Common Equity
20 Cost Rate to a Book Value Rate Base
21

22 Q. Is it reasonable to expect the market values of utilities' common stocks to
23 continue to sell well above their book values?

24
25 A. Yes. I believe that the common stocks of utilities will continue to sell substantially
26 above their book values, because many investors, especially individuals who
27 traditionally committed less capital to the equity markets, will likely continue to
28 commit a greater percentage of their available capital to common stocks in view

1 of lower interest rate alternative investment opportunities and to provide for
2 retirement. The recent past and current capital market environment is in stark
3 contrast to the late 1970's and early 1980's when very high (by historical
4 standards) yields on secured debt instruments in public utilities were available.

5 The significant recent increases in market-to-book ratios have been
6 influenced by factors other than fundamentals such as actual and reported growth
7 in earnings per share (EPS) and dividends per share (DPS). For example, David
8 Wessel in the Wall Street Journal states:¹⁴

9
10 So if the fundamentals aren't driving stock prices, then what
11 is? It's that hard-to-quantify investor appetite for buying
12 stocks. The market has been strong because lots of people
13 want to hold stocks. It will continue to be strong as long as
14 they continue to be willing to pay more for stocks than they
15 used to.

16
17 * * *

18
19 Psychoanalyzing investors is a favorite pastime, from Wall
20 Street saloons to American livingrooms. Perhaps baby
21 boomers, intent on saving for retirement and their children's
22 college tuition, see stocks as the only smart alternative.
23 Perhaps Generation-Xers fear Social Security will vanish before
24 they retire, and are bulking up on stocks. Perhaps mutual-fund
25 marketing has diverted billions of dollars that once would have
26 ended up in low-interest bank accounts. Perhaps the internet
27 age has dispelled the mystique of the stock market; everyone
28 can do it.

29
30
31 Moreover, allowed ROEs have a limited effect on utilities' market/book
32 ratios as market prices of common stocks are influenced by a number of other
33 factors beyond the direct influence of the regulatory process.

34 For example, Phillips¹⁵ states:

¹⁴ "If This is a Bubble, It Sure is Hard to Pop," Wall Street Journal, March 30, 1999, pp. A1 and A6.

¹⁵ Id., at p. 395.

1
2 Many question the assumption that market price should equal book
3 value, believing that 'the earnings of utilities should be sufficiently
4 high to achieve market-to-book ratios which are consistent with
5 those prevailing for stocks of unregulated companies.'

6
7 In addition, Bonbright¹⁶ states:

8
9 In the first place, commissions cannot forecast, except within wide
10 limits, the effect their rate orders will have on the market prices of
11 the stocks of the companies they regulate. In the second place,
12 *whatever the initial market prices may be, they are sure to change*
13 *not only with the changing prospects for earnings, but with the*
14 *changing outlook of an inherently volatile stock market.* In short,
15 market prices are beyond the control, though not beyond the
16 influence of rate regulation. Moreover, even if a commission did
17 possess the power of control, any attempt to exercise it ... would
18 result in harmful, uneconomic shifts in public utility rate levels.
19 (italics added)
20

21 In view of the foregoing, a mismatch often results in the application of the
22 DCF model as market prices reflect long range expectations of growth in market
23 prices (consistent with the presumed infinite investment horizon of the standard
24 DCF model), while the short range forecasts of growth in accounting proxies, i.e.,
25 EPS and DPS, do not reflect the full measure of growth (market price
26 appreciation) expected in per share market value.

27
28 Q. Please describe the information shown on Schedule 6.

29
30 A. Schedule 6 demonstrates that the market prices of common stocks have not been
31 driven only by growth in EPS and/or DPS. Schedule 6 shows the stock price
32 index levels, EPS and DPS of the S&P Utilities and S&P 500 Composite Indices
33 on a quarterly basis from the third quarter of 1990 through the third quarter of

16

James C. Bonbright, Albert L. Daniels and David R. Kamerschen, Principles of Public Utility Rates, 1988, Public Utilities Reports, Inc., Arlington, VA, p. 334.

1 2000.

2 It is shown at the bottom of Schedule 6 that the S&P Utilities Index
3 experienced a 153.97% increase in market price over ten years, while growth in
4 DPS over the periods was only 19.85% and growth in EPS was 61.58% over a
5 recent ten-year period. In addition, the S&P 500 Composite Index experienced a
6 369.37% increase in market price, 147.01% increase in EPS and 38.01%
7 increase in DPS.

8 It is clear from the foregoing that many factors influence market prices and
9 that allowed or even achieved rates of return on book common equity have a
10 limited effect on utilities' market-to-book ratios because the market prices of
11 common stocks are influenced by many factors beyond the control of regulators.

12
13 Q. Please explain why a DCF-derived common equity cost rate mis-specifies
14 investors' expected common equity cost rate when the market/book ratio is
15 greater or less than unity (100%).

16
17 A. Under the DCF model, the rate of return investors require is related to the price
18 paid for a stock, i.e., market price is the basis upon which they formulate the
19 required rate of return. A regulated utility is limited to earning on its net book
20 value (depreciated original cost) rate base. As discussed previously, market
21 values differ from book values for many reasons unrelated to earnings. Thus,
22 when market values differ significantly from book values, a market-based DCF
23 cost rate applied to the book value of common equity will not accurately reflect
24 investors' expected common equity cost rate. It will either overstate or understate
25 investors' expected common equity cost rate (without regard to any adjustment
26 for flotation costs which may, at times, be appropriate on an ad hoc basis)
27 depending upon whether market value is less than or greater than book value.

1 Exhibit No. __ (PMA-1), Schedule 7 demonstrates how a market-based
2 DCF cost rate applied to a book value which is either below or above market
3 value will either understate or overstate investors' expectations because these
4 expectations are based on a required return on market value. As shown, there is
5 no realistic opportunity to earn the market-based rate of return on book value. As
6 shown in Column 1, investors expect a 10.00% return on a market price of
7 \$24.00. As shown in Column 2, when the 10.00% return rate on market value is
8 applied to book value which is approximately 55.5% of market value, the total
9 annual return opportunity is just \$1.333 on book value. With an annual dividend
10 of \$0.960, there is an opportunity for growth of \$0.373 which translates to just
11 1.55% in contrast to the 6.00% growth in market price expected by investors.
12 There is no way to possibly achieve the expected growth of \$1.440 or 6.00%
13 absent a huge cut in the annual dividend, an unreasonable expectation which
14 would result in an extremely adverse reaction by investors because it would be a
15 sign of extreme financial distress.

16 Conversely, in Column 3, where the market-to-book ratio is 80%, when
17 the 10.00% return rate on market value is applied to a book value which is
18 approximately 25.0% greater than market value, the total annual return
19 opportunity is \$3.000 on book value with an annual dividend of \$0.960, there is an
20 opportunity for growth of \$2.040 which translates to 8.50% in contrast to the
21 6.00% growth in market price expected by investors.

22 In view of the foregoing, it is clear that the DCF model either understates
23 or overstates investors' required cost of common equity capital when market
24 values exceed or are less than their underlying book values and thus multiple cost
25 of common equity models should be relied upon when estimating investors'
26 expectations.

1 Q. Have any commissions explicitly stated that the DCF model should not be relied
2 upon exclusively?

3
4 A. Yes. As stated previously, the majority of regulatory commissions rely upon no
5 single cost of common equity model.

6 Specifically, the Iowa Utilities Board (IUB) has recognized the tendency of
7 the DCF model to understate investors' expected cost of common equity capital
8 when market values are significantly above their book values. In its June 17,
9 1994 Final Decision and Order in Docket No. RPU-93-9 Re U.S. West
10 Communications, the IUB stated:¹⁷

11
12 While the Board has relied in the past on the DCF model, in *Iowa*
13 *Electric Light and Power Company*, Docket No. RPU-89-9, "Final
14 Decision and Order" (October 15, 1990), the Board stated: "[T]he
15 DCF model may understate the return on equity in some
16 circumstances. This is particularly true when the market is
17 relatively volatile and the company in question has a market-to-
18 book ratio in excess of one." Those conditions exist in this case
19 and the Board will not rely on the DCF return. (Consumer
20 Advocate Ex. 367, See Tr. 2208, 2250, 2277, 2283-2284). *The*
21 *DCF approach underestimates the cost of equity needed to assure*
22 *capital attraction during this time of market uncertainty and*
23 *volatility. The board will, therefore, give preference to the risk*
24 *premium approach.* (italics added)
25

26 Similarly, in 1994, the Indiana Utility Regulatory Commission (IURC), for example,
27 recognized the tendency of the DCF model to understate the cost of equity when
28 market value exceeds book value¹⁸:

29
30 In determining a common equity cost rate, we must again
31 recognize the tendency of the traditional DCF model, . . . to
32 understate the cost of common equity. As the Commission stated

¹⁷ Public Utilities Reports - 152 PUR4th, Re: U.S. West Communications, Inc., Docket No. RPU-93-9, p. 459.

¹⁸ Public Utilities Reports - 150PUR4th, Re: Indiana-American Water Company, Inc., Cause No. 39595, pp. 167-168.

1 in Indiana-Mich. Power Co. (IURC 8/24/90), Cause No. 38728,
2 116 PUR 4th 1, 17-18, *"the unadjusted DCF result is almost*
3 *always well below what any informed financial analyst would*
4 *regard as defensible, and therefore, requires an upward*
5 *adjustment based largely on the expert witness's judgement."*
6 (italics added)

7
8 * * *

9
10 [u]nder the traditional DCF model . . . the appropriate earnings
11 level of the utility would not be derived by applying the DCF result
12 to the market price of the Company's stock . . . it would be applied
13 to the utility's net original cost rate base. *If the market price of the*
14 *stock exceeds its book value, . . . the investor will not achieve the*
15 *return which the model finds is necessary.* (italics added)
16

17 Also, the Hawaii Public Utilities Commission recognized this phenomenon in a
18 decision dated 6/30/92¹⁹ in a case regarding Hawaiian Electric Company, Inc.,
19 when it stated:

20
21 In this docket, as in other rate proceedings, experts disagree on
22 the relative merits of the various methods of determining the cost
23 of common equity. In this docket, HECO is particularly critical of
24 the use of the constant growth DCF methodology. It asserts that
25 method is imbued with downward bias and, thus, its use will
26 understate common equity cost. *We are cognizant of the*
27 *shortcomings of the DCF method.* There are, however,
28 shortcomings to be found with the use of CAPM and the RP
29 methods as well. We reiterate that, despite the problems with the
30 use of any methodology, *all methods should be considered and*
31 *that the DCF method and the combined CAPM and RP methods*
32 *should be given equal weight.* (italics added)
33

34
35 More recently, the Pa PUC, in its January 29, 1998 Opinion and Order in
36 Docket Nos. R-00973947 and R-00973947 C0001 through C0014 re: United
37 Water Pennsylvania, Inc. (UWPA) stated:
38

¹⁹ Public Utilities Reports - 134 PUR4th, Re: Hawaiian Electric Company, Inc., Docket No. 6998, p. 479.

1 In considering this matter, we observe that the ALJ correctly
2 stated that we have primarily relied on the DCF methodology in
3 arriving at our determination of the proper cost of common equity.
4 We have, in numerous recent decisions, determined the cost of
5 common equity primarily based upon the DCF method and
6 informed judgment.

7 * * *

8
9
10 However, we have . . . recognized that the sole use of the DCF
11 method can result in an understatement of the common equity
12 cost rates.

13 * * *

14
15
16 Our review of the record in this proceeding indicates that the
17 Company presented evidence in this proceeding to support a
18 return on common equity as high as 12.4 percent, as well as its
19 recommended return of 11.9 percent.

20
21 We determine that, in light of all the evidence of record, UWPA is
22 entitled to a return on common equity of 11.00 percent. We
23 recognize that it is within our purview to exercise our informed
24 judgment and to consider the higher risks as evidenced by the
25 Company's CAPM and RP analysis.

26 * * *

27
28
29 This is consistent with our recent decision in Roaring Creek,
30 supra, wherein we determined that a market-based cost of
31 common equity for the Roaring Creek Division of Consumers
32 Pennsylvania Water Company is 10.98 percent.

33
34
35 Q. Do other cost of common equity models contain unrealistic assumptions and have
36 shortcomings?

37
38 A. Yes. That is why I am not recommending that any of the models be relied upon
39 exclusively. I have focused on the shortcomings of the DCF model because
40 some regulatory commissions still place excessive or exclusive reliance upon it.
41 Although the DCF model is useful, it is not a superior methodology that supplants
42 financial theory and market evidence based upon other valid cost of common

1 equity models. For these reasons, no model, including the DCF, should be relied
2 upon exclusively.

3
4 3. Application of the DCF Model
5

6 a. Dividend Yield

7 Q. Please describe the dividend yield you used in your application of the DCF model.
8

9 A. The unadjusted dividend yields are based upon an average of a recent spot date
10 (June 4, 2001) as well as an average of the three, six and twelve months ended
11 May 31, 2001, respectively, which are shown on Exhibit No. ___ (PMA-1),
12 Schedule 9. The average unadjusted yields of 3.7% for the eight C.A. Turner
13 water companies and 3.6% for the four Value Line water companies are shown
14 on Schedule 8, Line Nos. 1 and 6 and individually for the companies in the proxy
15 groups on Schedule 9.
16

17 b. Discrete Adjustment of Dividend Yield

18 Q. Please explain the dividend growth component shown on Exhibit No. ___ (PMA-1),
19 Schedule 8, Line Nos. 2 and 7.
20

21 A. Because dividends are paid quarterly, or periodically, as opposed to continuously
22 (daily), an adjustment to the dividend yield must be made. This is often referred
23 to as the discrete, or the Gordon Periodic, version of the DCF model.

24 Since the various companies in the proxy group increase their quarterly
25 dividend at various times during the year, a reasonable assumption is to reflect
26 one-half the annual dividend growth rate in the D_1 expression, or $D_{1/2}$. This is a
27 conservative approach which does not overstate the dividend yield which should
28 be representative of the next twelve-month period. Therefore, the actual average

dividend yields on Line Nos. 1 and 6 of Schedule 8 have been adjusted upward to reflect one-half the growth rates shown on Line Nos. 4 and 9.

c. Selection of Growth Rates for Use in the DCF Model

Q. Please explain the basis of the growth rates of 5.3%/5.4% for the proxy group of eight C.A. Turner water companies and 5.5%/6.6% for the proxy group of four Value Line water companies which you use in your application of the DCF model.

A. Schedule 10 of Exhibit No. __ (PMA-1) indicates that 82.1% of the common shares of the proxy group of eight C.A. Turner water companies and 73.8% of the common shares of the proxy group of four Value Line water companies are held by individuals as opposed to institutional investors. Individual investors are particularly likely to place great significance on the opinions expressed by financial information services, such as Value Line and Multex.com, which are easily accessible and/or available on the Internet.

Forecasts by analysts, including Value Line, are typically limited to five years. In my opinion, I believe that investors in water utilities would have little interest in historical growth rates beyond the most recent five years because an historical five-year period balances the five-year period for projected growth rates. Consequently, the use of five-year historical and five-year projected growth rates in earnings per share (EPS) and dividends per share (DPS) as well as the sum of internal and external growth in per share value (BR + SV) is appropriate to consider in the determination of a growth rate for use in this application of the DCF model. In addition, investors realize that analysts have significant insight into the dynamics of the industries and they analyze individual companies as well as companies' abilities to effectively manage the effects of changing laws and regulations. Consequently, I have reviewed analysts' projected growth in EPS, as

1 well as historical and projected five-year compound growth rates in EPS, DPS
2 and BR + SV for each company in the proxy group. The historical growth rates
3 are from Value Line or calculated in a manner similar to Value Line, while the
4 projected growth rates in earnings are from Value Line and Multex.com forecasts.
5 Multex.com growth rate estimates are not available for DPS and internal growth,
6 and they do not include the Value Line projections.

7 In addition to evaluating EPS and DPS growth rates, it is reasonable to
8 assume that investors also assess BR + SV. The concept is based on well
9 documented financial theory that future dividend growth is a function of the
10 portion of the overall return to investors which is reinvested in the firm plus the
11 sales of new common stock. Consequently, the growth component as proxied by
12 internal and external growth is defined as follows:

$$13 \quad g = BR + SV$$

14 Where:

15 B = the fraction of earnings retained by the firm,

16 i.e., retention ratio

17 R = the return on common equity

18 S = the growth in common shares outstanding

19 V = the premium/discount of a company's stock price

20 relative to its book value, i.e., one minus the

21 complement of the market/book ratio.

22 Consistent with the use of five-year historical and five-year projected
23 growth rates in EPS and DPS, I have derived five-year historical and five-year
24 projected BR+SV growth. Projected EPS growth rate averages are shown on
25 Line No. 9, while historical and projected growth in DPS, EPS, and BR + SV is
26 shown on Line No. 4, Schedule 8. All of these growth rates are summarized for
27 the companies in the proxy group on Schedule 11, page 1 of Exhibit No.

1 ____ (PMA-1). Supporting growth rate data are detailed on pages 2 through 8 of
2 Schedule 11. Pages 9 through 12 of Schedule 11 contain all of the most current
3 Value Line Investment Survey (Standard Edition) data for those companies in the
4 proxy groups which are covered in the Standard Edition of Value Line Investment
5 Survey.

6 As shown on page 1 of Schedule 11, growth rates for the proxy group of
7 eight C.A. Turner water companies range from 3.0% to 6.9%, with a midpoint of
8 5.0% and an average of 5.5%, while projected growth rates in EPS averaged
9 5.4%. Consequently, I conclude that growth rates of 5.3%/5.4% for the proxy
10 group of eight C.A. Turner water companies are suitable to use in the application
11 of the DCF model. Likewise, as also shown on page 1 of Schedule 11, growth
12 rates for the proxy group of four Value Line water companies also range from
13 3.0% to 7.5%, with a midpoint of 5.3% and an average of 5.7%, while projected
14 growth rates in EPS averaged 6.6%. Consequently, I conclude that growth rates
15 of 5.5%/6.6% for the proxy group of four Value Line water companies are suitable
16 to use in the application of the DCF model.

17
18 Q. Please summarize the growth DCF model results.

19
20 A. As shown on Exhibit No. ____ (PMA-1), Schedule 8, Line Nos. 5 and 10, the results
21 of the applications of the DCF model are 9.1%/9.2% for the proxy group of eight
22 C.A. Turner water companies and 9.2%/10.3% for the proxy group of four Value
23 Line water companies. As shown on Line No. 11, the growth DCF cost rates for
24 the two proxy groups are 9.2% and 9.8%, respectively.

1 C. The Risk Premium Model (RPM)

2 1. Theoretical Basis

3 Q. Please describe the theoretical basis of the RPM.

4
5 A. Risk Premium theory indicates that the cost of common equity capital is greater
6 than the prospective company-specific cost rate for long-term debt capital. In
7 other words, the cost of common equity equals the expected cost rate for long-
8 term debt capital plus a risk premium to compensate common shareholders for
9 the added risk of being unsecured and last-in-line in any claim on the
10 corporation's assets and earnings.

11
12 Q. Some analysts state that the RPM is another form of the CAPM. Do you agree?

13
14 A. While there are some similarities, there is a very significant distinction between
15 the two models. The RPM and CAPM both add a "risk premium" to an interest
16 rate. However, the beta approach to the determination of an equity risk premium
17 in the RPM should not be confused with the CAPM. Beta is a measure of
18 systematic, or market, risk, a relatively small percentage of total risk, i.e., the sum
19 of both non-diversifiable systematic and diversifiable unsystematic risk.
20 Unsystematic risk is fully captured in the RPM through the use of the prospective
21 long-term bond yield as can be verified by reference to pages 3 through 10 of
22 Exhibit No. __ (PMA-1), Schedule 2, which confirm that the bond rating process
23 involves an assessment of all business and financial risks, i.e., total risk. In
24 contrast, the use of a risk-free rate of return in the CAPM does not, and by
25 definition can not, reflect a company's specific, i.e., unsystematic risk.
26 Consequently, a much larger portion of the total common equity cost rate is
27 reflected in the company-specific bond yield (a product of the bond rating) than is

1 reflected in the risk-free rate in the CAPM, or indeed even by the dividend yield
2 employed in the DCF model. Moreover, the financial literature recognizes the
3 RPM and CAPM as two separate and distinct cost of common equity models as
4 discussed previously.

5
6 Q. Have you performed RPM analyses of common equity cost rate for the two proxy
7 groups of water companies?

8
9 A. Yes. The results of my applications of the RPM are summarized on page 1 of
10 Exhibit No. __ (PMA-1), Schedule 12. On Line No. 3, page 1, Schedule 12, I
11 show the average expected yield on A rated public utility bonds of 7.9%. On Line
12 No. 4, I show the adjustments, if necessary, that need to be made to the average
13 7.9% expected A rated utility bond yield so that the expected yields of 7.9% and
14 7.8% in Line No. 5 are reflective of the proxy group of eight C.A. Turner water
15 companies' average Moody's bond rating of A1/A2 and reflective of the proxy
16 group of four Value Line water companies' average Moody's bond rating of A1 as
17 shown on page 2 of Exhibit No. __ (PMA-1), Schedule 12. On Line No. 6 of page
18 1, my conclusions of an equity risk premium applicable to each proxy group are
19 shown, while the total risk premium common equity cost rates are shown on Line
20 No. 7.

21
22 2. Estimation of Expected Bond Yield

23 Q. Please explain the basis of the expected bond yields of 7.9% and 7.8% applicable
24 to the average company in each proxy group of water companies, respectively.

25
26 A. Because the cost of common equity is prospective, a prospective yield on
27 similarly-rated long-term debt is essential. As shown on Schedule 12, page 2, the

1 average Moody's bond rating for the proxy group of eight C.A. Turner water
2 companies is A1/A2 and A1 for the proxy group of four Value Line water
3 companies. I relied upon a consensus forecast of about 50 economists of the
4 expected yield on Aaa rated corporate bonds for the six calendar quarters ending
5 with the third calendar quarter of 2002 as derived from the June 1, 2001 Blue
6 Chip Financial Forecasts (shown on page 7 of Schedule 12). As shown on Line
7 No. 1 of page 1 of Schedule 13, the average expected yield on Moody's Aaa
8 rated corporate bonds is 7.2%. It is necessary to adjust that average yield to be
9 equivalent to a Moody's A2 rated public utility bond. Consequently, an
10 adjustment to the average prospective yield on Aaa rated corporate bonds of
11 0.7% was required. It is shown on Line No. 2, page 1 of Schedule 12 and
12 explained in Note 2 at the bottom of the page. After adjustment, the expected
13 bond yield applicable to a Moody's A rated public utility bond is 7.9% as shown on
14 Line No. 3, page 1 of Schedule 12.

15 Adjustments of 0.027% and 0.053%, rounded to 0.0% and 0.1% (see
16 Notes 3 and 4 on page 1 of Schedule 12) to reflect the Moody's average A1/A2
17 and average A1 bond ratings of each proxy group, respectively, to the expected
18 yield of 7.9% on A rated public utility bonds are needed. Therefore, the expected
19 proxy group specific bond yield is 7.9% for the proxy group of eight C.A. Turner
20 water companies and 7.8% for the proxy group of four Value Line water
21 companies.

22 23 3. Estimation of the Equity Risk Premium

24 Q. Please explain the method utilized to estimate the equity risk premium.

25
26 A. I evaluated the results of two different historical equity risk premium studies, as
27 well as Value Line's forecasted total annual return on the market over the

1 prospective yield on high grade corporate bonds, as detailed on pages 5, 6 and 8
2 of Exhibit No. ___ (PMA-1), Schedule 12. As shown on Line No. 3, page 5 of
3 Schedule 12, the mean equity risk premium based on both of the studies is 5.2%
4 applicable to both proxy groups of water companies. This estimate is the result of
5 an average of beta-derived historical equity risk premium and a forecasted total
6 market equity risk premium as well as the mean historical equity risk premium
7 applicable to public utilities with bonds rated A based upon holding period returns.

8 The basis of the beta-derived equity risk premiums applicable to the proxy
9 groups is shown on page 6 of Exhibit No. ___ (PMA-1), Schedule 12. Beta-
10 determined equity risk premiums should receive substantial weight because betas
11 are derived from the market prices of common stocks over a recent five-year
12 period. Beta is a meaningful measure of prospective relative risk to the market as
13 a whole and is a logical means by which to allocate a relative share of the
14 market's total equity risk premium.

15 The total market equity risk premium utilized was 8.3% and is based upon
16 an average of both the long-term historical and forecasted market risk premiums
17 of 7.0% and 9.6%, respectively, as shown on page 6 of Exhibit No. ___ (PMA-1),
18 Schedule 12. To derive the historical market equity risk premium, I used the most
19 recent Ibbotson Associates' data on holding period returns for the S&P 500
20 Composite Index and Salomon Brothers Long-term High-grade Corporate Bond
21 Index covering the period 1926-2000. The use of holding period returns over a
22 very long period of time is useful in the beta approach. As Ibbotson Associates²⁰
23 Valuation Edition 2001 Yearbook states:

24 The estimate of the equity risk premium depends on the length of
25 the data series studied. A proper estimate of the equity risk
26 premium requires a data series long enough to give a reliable
27

²⁰

Ibbotson Associates, Stocks, Bonds, Bills and Inflation – Valuation Edition 2000 Yearbook, p. 66-67.

1 average without being unduly influenced by very good and very
2 poor short-term returns. When calculated using a long data
3 series, the historical equity risk premium is relatively stable.⁴
4 Furthermore, because an average of the realized equity risk
5 premium is quite volatile when calculated using a short history,
6 using a long series makes it less likely that the analyst can justify
7 any number he or she wants. The magnitude of how shorter
8 periods can affect the result will be explored later in this chapter.
9

10 Some analysts estimate the expected equity risk premium using a
11 shorter, more recent time period on the basis that recent events
12 are more likely to be repeated in the near future; furthermore, they
13 believe that the 1920s, 1930s and 1940s contain too many
14 unusual events. This view is suspect because all periods contain
15 "unusual" events. Some of the most unusual events this century
16 took place quite recently, including the inflation of the late 1970s
17 and early 1980s, the October 1987 stock market crash, the
18 collapse of the high-yield bond market, the major contraction and
19 consolidation of the thrift industry, the collapse of the Soviet
20 Union, and the development of the European Economic
21 Community – all of these happened in the last 20 years.
22

23 It is even difficult for economists to predict the economic
24 environment of the future. For example, if one were analyzing the
25 stock market in 1987 before the crash, it would be statistically
26 improbable to predict the impending short-term volatility without
27 considering the stock market crash and market volatility of the
28 1929-1931 period.
29

30 Without an appreciation of the 1920s and 1930s, no one would
31 believe that such events could happen. The 75-year period
32 starting with 1926 is representative of what can happen: it
33 includes high and low returns, volatile and quiet markets, war and
34 peace, inflation and deflation, and prosperity and depression.
35 Restricting attention to a shorter historical period underestimates
36 the amount of change that could occur in a long future period.
37 Finally, because historical event-types (not specific events) tend to
38 repeat themselves, long-run capital market return studies can
39 reveal a great deal about the future. Investors probably expect
40 "unusual" events to occur from time to time, and their return
41 expectations reflect this. (footnotes omitted)
42

43 In addition, the use of long-term data in a RPM model is consistent with
44 the long-term investment horizon presumed by the DCF model. Consequently,
45 the long-term arithmetic mean total return rates on the market as a whole of

1 13.0% and on corporate bonds of 6.0% were used, as shown at Line Nos. 1 and 2
2 of page 6 of Exhibit No. ___ (PMA-1), Schedule 12. As shown on Line No. 3 of
3 page 6, the resultant long-term historical equity risk premium on the market as a
4 whole is 7.0%.

5 I used arithmetic mean return rates because they are appropriate for cost
6 of capital purposes. As Ibbotson Associates state in their Valuation Edition 2001
7 Yearbook²¹:

8
9 The equity risk premium data presented in this book are arithmetic
10 average risk premia as opposed to geometric average risk premia.
11 The arithmetic average equity risk premium can be demonstrated
12 to be most appropriate when discounting future cash flows. For
13 use as the expected equity risk premium in either the CAPM or the
14 building block approach, the arithmetic mean or the simple
15 difference of the arithmetic means of stock market returns and
16 riskless rates is the relevant number. This is because both the
17 CAPM and the building block approach are additive models, in
18 which the cost of capital is the sum of its parts. The geometric
19 average is more appropriate for reporting past performance, since
20 it represents the compound average return.

21
22 The argument for using the arithmetic average is quite
23 straightforward. In looking at projected cash flows, the equity risk
24 premium that should be employed is the equity risk premium that is
25 expected to actually be incurred over the future time periods.
26 Graph 4-3 shows the realized equity risk premium for each year
27 based on the returns of the S&P 500 and the income return on
28 long-term government bonds. (The actual, observed difference
29 between the return on the stock market and the riskless rate is
30 known as the realized equity risk premium.) There is considerable
31 volatility in the year-by-year statistics. A times the realized equity
32 risk premium is even negative.

33 As Ibbotson Associates²² states in their 1999 Yearbook:

34
35 The expected equity risk premium should always be calculated
36 using the arithmetic mean. The arithmetic mean is the rate of
37 return which, when compounded over multiple periods, gives the

²¹

Id., p. 61.

²²

Ibbotson Associates, Stocks, Bonds, Bills and Inflation - 1999 Yearbook, pp. 157-158.

1 mean of the probability distribution of ending wealth
2 values....Stated another way, the arithmetic mean is correct
3 because an investment with uncertain returns will have a higher
4 expected ending wealth value than an investment which earns,
5 with certainty, its compound or geometric rate of return every
6 year....*Therefore, in the investment markets, where returns are*
7 *described by a probability distribution, the arithmetic mean is the*
8 *measure that accounts for uncertainty, and is the appropriate one*
9 *for estimating discount rates and the cost of capital. (italics added)*
10

11 Ex-post (historical) total returns and equity risk premium spreads differ in
12 size and direction over time. This is precisely why the arithmetic mean is
13 important as it provides insight into the variance and standard deviation of
14 returns. This prospect for variance, as captured in the arithmetic mean, provides
15 the valuable insight needed by investors to estimate future risk when making a
16 current investment. Absent such valuable insight into the potential variance of
17 returns, investors cannot meaningfully evaluate prospective risk. As discussed
18 previously, all of the cost of common equity models, including the DCF, are
19 premised upon the EMH, that all publicly available information is reflected in the
20 market prices paid. If investors relied upon the geometric mean of ex-post
21 spreads, they would have no insight into the potential variance of future returns
22 because the geometric mean relates the change over many periods to a constant
23 rate of change, thereby obviating the year-to-year fluctuations, or variance, critical
24 to risk analysis.

25 The basis of the forecasted market equity risk premium can be found on
26 Line Nos. 4 through 6 on page 6 of Exhibit No. __ (PMA-1), Schedule 12. It is
27 derived from an average of the most recent 12-month, 6-month, 3-month (using
28 the months of June 2000 through May 2001) and a recent spot (June 1, 2001)
29 median market price appreciation potentials by Value Line as explained in detail
30 in Note 1 on page 4 of Exhibit No. __ (PMA-1), Schedule 13. The average
31 expected price appreciation is 74% which translates to 14.85% per annum and,

1 when added to the average (similarly calculated) dividend yield of 1.97% equates
2 to a forecasted annual total return rate on the market as a whole of 16.82%,
3 rounded to 16.8%. Thus, this methodology is consistent with the use of the 12-
4 month, 6-month, 3-month and spot dividend yields in my application of the DCF
5 model. To derive the forecasted total market equity risk premium of 9.6% shown
6 on Exhibit No. ___ (PMA-1), Schedule 12, page 6, Line No. 6, the June 1, 2001
7 forecast of about 50 economists of the expected yield on Moody's Aaa rated
8 corporate bonds for the six calendar quarters ending with the third calendar
9 quarter 2002 of 7.2% from Blue Chip Financial Forecasts was deducted from the
10 Value Line total market return of 16.8%. The calculation resulted in an expected
11 market risk premium of 9.6%.

12 The average of the historical and projected market equity risk premiums of
13 7.0% and 9.6% is 8.3%.

14 On page 9 of Exhibit No. ___ (PMA-1), Schedule 12, the most current
15 Value Line (Standard Edition) betas for the companies in each proxy group are
16 shown. Applying the average beta to the average market equity risk premium of
17 8.3% for the eight C.A. Turner water companies and the proxy group of four Value
18 Line water companies results on a beta adjusted equity risk premium of 5.1% for
19 both proxy groups as shown on Exhibit No. ___ (PMA-1), Schedule 12, page 6,
20 Line No. 9.

21 A mean equity risk premium of 5.2% applicable to companies with A rated
22 public utility bonds was calculated based upon holding period returns from a study
23 using public utilities, as shown on Line No. 2, page 5 of Exhibit No. ___ (PMA-1),
24 Schedule 12, and detailed on page 8 of the same schedule.

25 The equity risk premiums applicable to the proxy group of eight C.A.
26 Turner water companies and to the proxy group of four Value Line is the average
27 of the beta-derived premium and that based upon the holding period returns of

1 public utilities with A rated bonds, as summarized on Exhibit No. __ (PMA-1),
2 Schedule 12, page 5, i.e., 5.2%.

3
4 Q. What are the RPM calculated common equity cost rates?

5
6 A. They are 13.1% for the eight C.A. Turner water companies and 13.0% for the
7 proxy group of four Value Line water companies on Exhibit No. __ (PMA-1),
8 Schedule 12, page 1.

9
10 Q. Some critics of the RPM model claim that its weakness is that it presumes a
11 constant equity risk premium. Is such a claim valid?

12
13 A. No. The equity risk premium varies inversely with interest rate changes, although
14 not in tandem with those changes. This presumption of a constant equity risk
15 premium is no different than the presumption of a constant "g", or growth
16 component, in the DCF model. If one calculates a DCF cost rate today, the
17 absolute result "k", as well as the growth component "g", would invariably differ
18 from a calculation made just one or several months earlier. This implies that the
19 "g" does change, although in the application of the standard DCF model, the "g" is
20 presumed to be constant. Hence, there is no difference between the RPM and
21 DCF models in that both models assume a constant component, but in reality,
22 these components, the "g" and the equity risk premium both change.

23 As Morin²³ states with respect to the DCF model:

24
25 It is not necessary that *g* be constant year after year to make the
26 model valid. *The growth rate may vary randomly around some*
27 *average expected value. Random variations around trend are*

²³ *Id.*, p. 111.

1 *perfectly acceptable, as long as the mean expected growth is*
2 *constant.* The growth rate must be 'expectationally constant' to
3 use formal statistical jargon. (italics added)
4

5 The foregoing confirms that the RPM is similar to the DCF model. Both assume
6 an "expectationally constant" risk premium and growth rate, respectively, but in
7 reality both vary (change) randomly around an arithmetic mean. Consequently,
8 the use of the arithmetic mean, and not the geometric mean is confirmed as
9 appropriate in the determination of an equity risk premium as discussed
10 previously.

11 12 D. The Capital Asset Pricing Model (CAPM)

13 1. Theoretical Basis

14 Q. Please explain the theoretical basis of the CAPM.

15
16 A. CAPM theory defines risk as the covariability of a security's returns with the
17 market's returns. This covariability is measured by beta (" β "), an index measure
18 of an individual security's variability relative to the market. A beta less than 1.0
19 indicates lower variability while a beta greater than 1.0 indicates greater variability
20 than the market.

21 The CAPM assumes that all other risk, i.e., all non-market or unsystematic
22 risk, can be eliminated through diversification. The risk that cannot be eliminated
23 through diversification is called market, or systematic, risk. The CAPM presumes
24 that investors require compensation for risks that cannot be eliminated through
25 diversification. Systematic risks are caused by macroeconomic and other events
26 that affect the returns on all assets. Essentially, the model is applied by adding a
27 risk-free rate of return to a market risk premium. This market risk premium is
28 adjusted proportionately to reflect the systematic risk of the individual security
29 relative to the market as measured by beta. The traditional CAPM model is

expressed as:

$$R_s = R_f + \beta(R_m - R_f)$$

Where: R_s = Return rate on the common stock
 R_f = Risk-free rate of return
 R_m = Return rate on the market as a whole
= Adjusted beta (volatility of the security relative to the market as a whole)

Numerous tests of the CAPM have confirmed its validity. These tests have measured the extent to which security returns and betas are related as predicted by the CAPM. However, Morin observes that while the results support the notion that beta is related to security returns, it has been determined that the empirical Security Market Line (SML) described by the CAPM is not as steeply sloped as the predicted SML. Morin²⁴ states:

With few exceptions, the empirical studies agree that the implied intercept term exceeds the risk-free rate and the slope term is less than predicted by the CAPM. That is, low-beta securities earn returns somewhat higher than the CAPM would predict, and high-beta securities earn less than predicted.

* * *

Therefore, the empirical evidence suggests that the expected return on a security is related to its risk by the following approximation:

$$K = R_F + x \beta(R_M - R_F) + (1-x) \beta(R_M - R_F)$$

where x is a fraction to be determined empirically. ...the value of x that best explains the observed relationship is between 0.25 and 0.30. If $x = 0.25$, the equation becomes:

²⁴ Id., at p. 321.

1
$$K = R_F + 0.25(R_M - R_F) + 0.75(R_M - R_F)^{25}$$

2

3 In view of theory and practical research, I have applied both the traditional
4 CAPM and the empirical CAPM to the companies in the proxy group and
5 averaged the results.
6

7 2. Risk-Free Rate of Return

8 Q. Please describe your selection of a risk-free rate of return.
9

10 A. My applications of the traditional and empirical CAPM are summarized on Exhibit
11 No. ___ (PMA-1), Schedule 13, page 1. As shown on Line Nos. 1 and 4, the risk-
12 free rate adopted for both applications is 5.7%. It is based upon the average
13 consensus forecast of the reporting economists in the June 1, 2001 of Blue Chip
14 Financial Forecasts as shown in Note 2, page 4, of the expected yields on 30-
15 year U.S. Treasury bonds for the six quarters ending with the third calendar
16 quarter 2002.
17

18 Q. Why is the prospective yield on 30-year U.S. Treasury Bonds appropriate for use
19 as the risk-free rate?
20

21 A. The yield on 30-year T-Bonds is almost risk-free and its term is consistent with
22 the long-term cost of capital to public utilities measured by the yields on A rated
23 public utility bonds, and is consistent with the long-term investment horizon
24 inherent in utilities' common stocks. Therefore, it is consistent with the long-term
25 investment horizon presumed in the standard DCF model employed in regulatory
26 ratemaking. Moreover, Morin²⁶ states:

²⁵ Id., at pp. 335-336.

²⁶ Id., at p. 308.

1
2 Equity investors generally have an investment horizon far in
3 excess of ninety days. More importantly, the short-term T-bill
4 yields reflect the impact of factors different from those influencing
5 long-term securities, such as common stock. For example, the
6 premium for expected inflation absorbed into 90-day Treasury bills
7 is likely to be far different than the inflationary premium absorbed
8 into long-term securities yields. The yields on long-term Treasury
9 bonds match more closely with common stock returns. *For*
10 *investors with a long time horizon, a long-term government bond is*
11 *almost risk-free.* (italics added)
12

13 As to the use of the highly volatile Treasury Bill rate, Morin cites Brigham
14 and Gapenski who conclude²⁷:

15
16 Treasury bill rates are subject to more random disturbances than
17 are Treasury bond rates. For example, bills are used by the
18 Federal Reserve System to control the money supply, and bills are
19 also used by foreign governments, firms, and individuals as a
20 temporary safe-house for money. Thus, if the Fed decides to
21 stimulate the economy, it drives down the bill rate and the same
22 thing happens if trouble erupts somewhere in the world and
23 money flows into the United States seeking a temporary haven.
24

25 In addition, Ibbotson Associates note in their Valuation Edition 2001
26 Yearbook²⁸

27
28 The horizon of the chosen Treasury security should match the
29 horizon of whatever is being valued. When valuing a business
30 that is being treated as a going concern, the appropriate Treasury
31 yield should be that of a long-term Treasury bond. Note that the
32 horizon is a function of the investment, not the investor.
33
34

35 In conclusion, the average expected yield on 30-year Treasury Bonds is
36 the appropriate proxy for the risk-free rate in the CAPM because it is less volatile

²⁷ Id., at p. 308.

²⁸ Id., p. 43.

1 than yields on Treasury Bills, is almost risk-free as noted by Morin above and is
2 consistent with the long-term investment horizon implicit in common stocks.
3

4 3. Market Equity Risk Premium

5 Q. Please explain the estimation of the expected equity risk premium for the market.
6

7 A. First, I estimate investors' expected total return rate for the market. Then I
8 estimate the expected risk-free rate which I subtract from the expected total return
9 rate for the market. The result is an expected equity risk premium for the market,
10 some proportion of which must be allocated to the companies in the proxy group
11 through the use of beta. As a measure of risk relative to the market as a whole,
12 the beta is an appropriate means by which to apportion the market risk premium
13 to a specific company or group.

14 As shown on Exhibit No. __ (PMA-1), Schedule 13, page 1, Line No. 2,
15 the proportional market equity risk premium, based on the traditional CAPM, is
16 5.8% for both proxy group of eight C.A. Turner water companies and the proxy
17 group of four Value Line water companies. Applying the empirical CAPM results
18 in an equity risk premium of 6.8% for the eight C.A. Turner water companies and
19 the four Value Line water companies as shown on Line No. 5 on page 1 of
20 Schedule 13. The total market equity risk premium utilized was 9.5% and is
21 based upon an average of the long-term historical and projected market risk
22 premiums.

23 The basis of the projected median market equity risk premium is
24 explained in detail in Note 1 on page 4 of Exhibit No. __ (PMA-1), Schedule 13.
25 As previously discussed, it is derived from an average of the most recent 12-
26 month, 6-month, 3-month (using the months of June 2000 through May 2001) and
27 a recent spot (June 1, 2001) 3 - 5 year median total market price appreciation

1 projections from Value Line and the long-term historical average from Ibbotson
2 Associates. The appreciation projections by Value Line plus average dividend
3 yield equate to a forecasted annual total return rate on the market of 16.8%. The
4 long-term historical return rate of 13.0% on the market as a whole is from
5 Ibbotson Associates' Stocks, Bonds, Bills and Inflation - Valuation Edition 2001
6 Yearbook. In each instance, the relevant risk-free rate was deducted from the
7 total market return rate. For example, from the Value Line projected total market
8 return of 16.8%, the forecasted average risk-free rate of 5.7% was deducted
9 indicating a forecasted market risk premium of 11.1%. From the Ibbotson
10 Associates' long-term historical total return rate of 13.0%, the long-term historical
11 income return rate on long-term U.S. Government Securities of 5.2% was
12 deducted indicating an historical equity risk premium of 7.8%. Thus, the average
13 of the projected and historical total market risk premiums of 11.1% and 7.8%,
14 respectively, is 9.45%, rounded to 9.5%.

15
16 Q What is the result of your applications of the traditional and empirical CAPM to the
17 proxy group?

18
19 A. As shown on Exhibit No. __ (PMA-1), Schedule 13, Line No. 3 of page 1, the
20 traditional CAPM cost rate is 11.5% for both the proxy group of eight C.A. Turner
21 water companies and the four Value Line water companies. And, as shown on
22 Line No. 6 of page 1, the empirical CAPM cost rate is 12.5% for both proxy
23 groups. The traditional and empirical CAPM cost rates are shown individually by
24 company on pages 2 and 3 of Exhibit No. __ (PMA-1), Schedule 13. As shown
25 on Line No. 7, the CAPM cost rate applicable to both proxy groups is 12.0%
26 based upon the traditional and empirical CAPM results.

1 E. Comparable Earnings Model (CEM)

2 1. Theoretical Basis

3 Q. Please describe your application of the Comparable Earnings Model and how it is
4 used to determine common equity cost rate.

5
6 A. My application of the CEM is summarized in Exhibit No. __ (PMA-1), Schedule 14
7 which consists of two pages. Page 1 shows the CEM results for both proxy group
8 of eight C.A. Turner water companies and the proxy group of four Value Line
9 water companies. Page 2 contains the notes related to page 1.

10 The comparable earnings approach is derived from the "corresponding
11 risk" standard of the landmark cases of the U.S. Supreme Court. Therefore, it is
12 consistent with the Hope doctrine that the return to the equity investor should be
13 commensurate with returns on investments in other firms having corresponding
14 risks.

15 The CEM is based upon the fundamental economic concept of opportunity
16 cost which maintains that the true cost of an investment is equal to the cost of the
17 best available alternative use of the funds to be invested. The opportunity cost
18 principle is also consistent with one of the fundamental principles upon which
19 regulation rests: that regulation is intended to act as a surrogate for competition
20 and to provide a fair rate of return to investors.

21 The CEM is designed to measure the returns expected to be earned on
22 the book common equity, in this case net worth, of similar risk enterprises. Thus,
23 it provides a direct measure of return, since it translates into practice the
24 competitive principle upon which regulation rests. In my opinion, it is
25 inappropriate to use the achieved returns of regulated utilities of similar risk
26 because to do so would be circular and inconsistent with the principle of equality
27 of risk with non-price regulated firms.

The difficulty in application of the CEM is to select a proxy group of companies which are similar in risk, but are not price regulated utilities. Consequently, the first step in determining a cost of common equity using the comparable earnings model is to choose an appropriate proxy group of non-price regulated firms. The proxy group should be broad-based in order to obviate any company-specific aberrations. As stated previously, utilities need to be eliminated to avoid circularity since the returns on book common equity of utilities are substantially influenced by regulatory awards and are therefore not representative of the returns that could be earned in a truly competitive market.

2. Application of the CEM

Q. Please describe your application of the CEM.

A. My application of the CEM is market-based in that the selection of non-price regulated firms of comparable risk is based upon statistics derived from the market prices paid by investors.

I have chosen a proxy group of forty-one domestic, non-price regulated firms to reflect both the systematic and unsystematic risks of both proxy groups of eight C.A. Turner water companies and the proxy group of four Value Line water companies, since their selection criteria are identical. The proxy group of forty-one non-utility companies is listed on page 1 of Exhibit No. __ (PMA-1), Schedule 14. The criteria used in the selection of these proxy companies were that they be domestic non-utility companies and have a rate of return on net worth, common equity or partners' capital reported in Value Line (Standard Edition) less than 20.0% for each of the five years ended 2000, or projected for 2004-2006. Value Line betas were used as a measure of systematic risk. The residual standard error, or the standard error of the estimate from the regression

1 equation from which each company's beta was derived, was used as a measure
2 of each firm's specific, i.e., unsystematic risk. The residual standard error reflects
3 the extent to which events specific to a company's operations will affect its stock
4 price and, therefore, is a measure of diversifiable, unsystematic, company-
5 specific risk. *In essence, companies which have similar betas and residual*
6 *standard errors, have similar investment risk, i.e., the sum of systematic (market)*
7 *risk as reflected by beta and unsystematic (business and financial) risk, as*
8 *reflected by the residual standard error, respectively. Those statistics are derived*
9 *from regression analyses using market prices which, under the EMH reflect all*
10 *relevant risks. The application of these criteria results in a proxy group of non-*
11 *price regulated firms similar in risk to the average company in both proxy groups..*

12 The proxy group of forty-one non-price regulated companies were chosen
13 based upon ranges of unadjusted beta and residual standard error. The ranges
14 were based upon the average standard deviations of the unadjusted beta and the
15 average residual standard error for the proxy group of eight C.A. Turner water
16 companies and the proxy group of four Value Line water companies.

17 The water companies in both proxy groups have an average unadjusted
18 beta of 0.38 whose standard deviation is 0.1144 as of March 15, 2001, as shown
19 in Note 4, page 2 of Exhibit No. __ (PMA-1), Schedule 14. The average residual
20 standard error from the regression equations which derived the proxy groups'
21 average unadjusted beta is 3.8687 as shown on Schedule 14, page 1 with a
22 standard deviation of 0.1700 as derived in Note 5, page 2 of Exhibit No. __ (PMA-
23 1), Schedule 14. Ranges of unadjusted betas from 0.04 to 0.72 and of residual
24 standard errors from 3.3582 to 4.3787 were used to select the proxy group of
25 forty-one domestic non-utility companies comparable to the profile of both proxy
26 groups of water companies as can be gleaned from page 1 and explained in Note
27 1 on page 2 of Schedule 14. These ranges are based upon the proxy groups'

1 average unadjusted beta of 0.38 and average residual standard error of 3.8687
2 plus or minus three standard deviations of beta ($0.1144 \times 3 = 0.3432$) and
3 residual standard errors ($0.1700 \times 3 = 0.5100$). The use of three standard
4 deviations assures capturing 99.73% of the distribution of unadjusted betas and
5 standard errors, assuring comparability.

6 I believe that this methodology for selecting non-price regulated firms of
7 similar total risk (i.e., non-diversifiable systematic and diversifiable non-systematic
8 risk) is meaningful and effectively responds to the criticisms normally associated
9 with the selection of firms presumed to be comparable in total risk. This is
10 because the selection of non-price regulated companies comparable in total risk
11 is based upon regression analyses of market prices which reflect investors'
12 assessment of all risks, diversifiable and non-diversifiable. Thus, the empirical
13 selection process results in companies comparable in both systematic and
14 unsystematic risks, i.e., total risk.

15 Once a proxy group of non-price regulated companies is selected, it is
16 then necessary to derive returns on book common equity, net worth or partners'
17 capital for the companies in the group. I have measured these returns using the
18 rate of return on net worth, common equity or partners' capital reported by Value
19 Line (Standard Edition). It is reasonable to measure these returns over both the
20 most recent historical five-year period as well as those projected over the ensuing
21 five-year period.

22
23 Q. What is your conclusion of CEM cost rate?

24 A. My conclusion of CEM cost rate is 12.8% for the proxy group of eight C.A. Turner
25 water companies and the proxy group of four Value Line water companies as
26 shown on page 1 of Schedule 14 of Exhibit No. __ (PMA-1).

XI. CONCLUSION OF COMMON EQUITY COST RATE

Q. What is your recommended common equity cost rate?

A. It is 12.35% based upon common equity cost rates resulting from all four cost of common equity models consistent with the EMH which logically mandates the use of multiple cost of common equity models as adjusted for CWS' greater investment risk. The results of the four cost of common equity models applied to the proxy group of eight C.A. Turner water companies and the proxy group of four Value Line water companies is shown on Exhibit No. ___ (PMA-1), Schedule 1, page 2 and summarized below:

Table 4

	<u>Proxy Group of Eight C.A. Turner Water Companies</u>	<u>Proxy Group of Four Value Line Water Companies</u>
Discounted Cash		
Flow Model	9.2%	9.8%
Risk Premium Model	13.1	13.0
Capital Asset Pricing		
Model	12.0	12.0
Comparable Earnings		
Model	<u>12.8</u>	<u>12.8</u>
Average	11.8%	11.9%
Investment Risk Adjustment	<u>0.5</u>	<u>0.5</u>
Cost Rate	<u>12.30%</u>	<u>12.40%</u>
Recommendation		<u>12.35%</u>

Based upon the common equity cost rate results shown on page 2 of Schedule 1 and Table 4, I conclude that a common equity cost rate of 11.8% is indicated for the proxy group of eight C.A. Turner water companies and of 11.9% is indicated for the proxy group of four Value Line water companies based upon the use of multiple common equity cost rate models, as shown on Line No. 5,

1 page 3 of Schedule 1 of Exhibit No. __ (PMA-1). These cost rates are applicable
2 to the much larger and less investment risky proxy group of eight C.A. Turner
3 water companies and the proxy group of four Value Line water companies as
4 shown on Line No. 5 of Exhibit No. __ (PMA-1), Schedule 1, page 2. However,
5 as discussed previously, CWS is more investment risky than the average proxy
6 group company because of its small size vis-à-vis the two proxy groups, whether
7 measured by book capitalization or the market capitalization of common equity
8 (estimated market value for CWS, whose common stock is not traded).

9 Therefore, it is necessary to upwardly adjust the 11.8% and 11.9%
10 indicated common equity cost rates based upon each proxy group, respectively.
11 Based upon CWS' small relative size, I have added an investment risk adjustment
12 of 0.50% (50 basis points) which is conservatively realistic. The adjustment is
13 based upon data contained in Chapter 6 entitled "Firm Size and Return" from
14 Ibbotson Associates' Stocks, Bonds, Bills and Inflation-Valuation Edition 2001
15 Yearbook. The determinations are based on the size premiums for decile
16 portfolios of New York Stock Exchange (NYSE), American Stock Exchange
17 (AMEX) and NASDAQ listed companies for the 1926-2000 period and related
18 data shown on pages 4 through 10 of Schedule 1 of Exhibit No. __ (PMA-1). The
19 average size premiums for the deciles in which the proxy groups of water
20 companies fall have been compared to the average size premiums for the decile
21 in which CWS would fall if its stock were traded and sold at the December 31,
22 2000 average market/book ratio of 215.0% experienced by the two proxy groups.
23 As shown on page 4 of Schedule 1 of Exhibit No. __ (PMA-1), the size premium
24 spread between the proxy groups and CWS is in the range of approximately
25 3.50% to 3.70%. Thus, 0.50% is a conservatively reasonable estimate to reflect
26 the risk differential between CWS and the two proxy groups. Page 5 contains
27 notes relative to page 4. Page 6 contains data in support of page 4 while pages 7

1 through 10 of Schedule 1 contain relevant information from the Ibbotson
2 Associates' Valuation Edition 2001 Yearbook discussed previously.

3 Consequently, as shown on page 2 of Schedule 1 of Exhibit No. ____ (PMA-
4 1) at Line No. 8 and Table 4 above, the range of common equity cost rates,
5 including the investment risk adjustment based upon CWS' small size is from
6 12.30% to 12.40%. The indicated common equity cost rate, applicable to CWS, is
7 12.35%, based upon the midpoint of the risk adjusted indicated common equity
8 cost rates of 12.30% and 12.40% for each proxy group of water companies.

9
10 XII. CHECK ON THE REASONABLENESS OF THE
11 COMPANY'S REQUESTED COMMON EQUITY COST RATE

12
13 Q. How does interest coverage affect the cost rate of common equity capital?

14
15 A. Interest coverage is defined as the number of times annual interest on debt has
16 been earned before income taxes. It is the relationship between the income
17 available to pay interest charges and total interest charges. Earnings available
18 for common equity and income taxes provide the margin by which fixed charges
19 are covered more than one time. Investors use coverage as a tool to measure
20 the relative safety of their investment.

21
22 Q. What is the implicit opportunity to CWS to earn pretax interest coverage based on
23 a calculated overall cost of capital of 10.48% employing a 12.35% of common
24 equity cost rate relative to its 49.91% common equity ratio?

25
26 A. My recommendation affords CWS an opportunity to cover interest charges of 3.27
27 times before income taxes as shown on Schedule 1, page 1 of Exhibit No. ____
28 (PMA-1). An opportunity for pretax interest coverage of 3.27 times is before the

1 impact of attrition. After the impact of attrition, such an opportunity, in my opinion,
2 would result in an achieved pretax interest coverage lower than 3.27 times.

3
4 Q. Please discuss the Company's opportunity for pretax interest coverage of 3.27
5 times.

6
7 A. CWS' implicit opportunity to earn pretax interest coverage of 3.27 times falls near
8 the top of the range of S&P's revised utility financial target pretax interest
9 coverage ratios of 2.8 to 3.4 times (see page 12 of Schedule 2) required of a
10 utility in the A bond rating category and assigned a business position of "3", the
11 average bond rating and S&P business position of the proxy groups of water
12 companies.

13 However, as discussed previously, the average company in each proxy
14 group is significantly larger, by approximately 77 and 144 times book value and
15 28 and 52 times estimated market value, respectively, than CWS. Consequently,
16 it is most appropriate for a much smaller company such as CWS, to have the
17 opportunity for pretax coverage in the upper end of the range of S&P's pretax
18 coverage range of 2.8 to 3.4 times. In view of the foregoing, then, an opportunity
19 to earn pretax coverage of 3.27 times is conservatively appropriate, thus affirming
20 the reasonableness of my recommended common equity cost rate of 12.35%.

21
22 Q. Does that conclude your direct testimony?

23
24 A. Yes.

APPENDIX A

PROFESSIONAL QUALIFICATIONS

OF

**PAULINE M. AHERN, VICE PRESIDENT
AUS CONSULTANTS - UTILITY SERVICES**

**PROFESSIONAL QUALIFICATIONS
OF
PAULINE M. AHERN
AUS CONSULTANTS - UTILITY SERVICES**

PROFESSIONAL EXPERIENCE

1996-Present

As a Vice President, I continue to prepare fair rate of return and cost of capital exhibits, as well as submitting testimony on same before state public utility commissions. I continue to provide assistance and support throughout the entire ratemaking litigation process.

As the Publisher of C.A. Turner Utility Reports, I am responsible for the production, publishing, and distribution of the reports. C.A. Turner Utility Reports provides financial data and related ratios for about 200 public utilities, i.e., electric, combination gas and electric, natural gas distribution, natural gas transmission, telephone, and water utilities, on a monthly, quarterly and annual basis. C.A. Turner Utility Reports has about 1,000 subscribers including utilities, many state regulatory commissions, federal agencies, individuals, brokerage firms, attorneys, as well as public and academic libraries. The publication has continuously provided financial statistics on the utility industry since 1930.

As the Publisher of C.A. Turner Utility Reports, I supervise the production, publishing, and distribution of the AGA Rate Service publications under license from the American Gas Association. I am also responsible for maintaining and calculating the performance of the AGA Index, a market capitalization weighted index of the common stocks of the approximately 90 corporate members of the AGA. In addition, I supervise the production of a quarterly survey of investor-owned water company rate case activity on behalf of the National Association of Water Companies.

1994-1996

As an Assistant Vice President, I prepared fair rate of return and cost of capital exhibits which are filed along with expert testimony before various state and federal public utility regulatory bodies. These supporting exhibits include the determination of an appropriate ratemaking capital structure and the development of embedded cost rates of senior capital. The exhibits also support the determination of a recommended return on common equity through the use of various market models, such as, but not limited to, Discounted Cash Flow analysis, Capital Asset Pricing Model and Risk Premium Methodology, as well as an assessment of the risk characteristics of the client utility. I also assisted in the preparation of responses to any interrogatories received regarding such testimonies filed on behalf of client utilities. Following the filing of fair rate of return testimonies, I assisted in the evaluation of opposition testimony in order to prepare interrogatory questions, areas of cross-examination, and rebuttal testimony. I also evaluated and assisted in the preparation of briefs and exceptions following the hearing process. I have submitted testimony before state public utility commissions regarding appropriate capital structure ratios and fixed capital cost rates.

1990-1994

As a Senior Financial Analyst, I prepared and supervised two analysts in the preparation of fair rate of return and cost of capital exhibits which are filed along with expert testimony before various state and federal public utility regulatory bodies. The team also assisted in the preparation of interrogatory responses.

I evaluated the final orders and decisions of various commissions to determine whether further actions are warranted and to gain insight which may assist in the preparation of future rate of return studies.

I assisted in the preparation of an article authored by Frank J. Hanley and A. Gerald Harris entitled "Does Diversification Increase the Cost of Equity Capital?" published in the July 15, 1991 issue of Public Utilities Fortnightly.

I co-authored an article with Frank J. Hanley entitled "Comparable Earnings: New Life for an Old Precept" which was published in the American Gas Association's Financial Quarterly Review, Summer 1994.

I was awarded the professional designation "Certified Rate of Return Analyst" (CRR) by the National Society of Rate of Return Analysts. This designation is based upon education, experience and the successful completion of a comprehensive examination.

As Administrator of Financial Analysis for C. A. Turner Utility Reports, which reports financial data for over 200 utility companies and has approximately 1,000 subscribers, I oversee the preparation of this monthly publication, as well as the annual publication, Financial Statistics - Public Utilities.

1988-1990

As a Financial Analyst, I assisted in the preparation of fair rate of return studies including capital structure determination, development of senior capital cost rates, as well as the determination of an appropriate rate of return on equity. I also assisted in the preparation of interrogatory responses, interrogatory questions of the opposition, areas of cross-examination and rebuttal testimony. I also assisted in the preparation of the annual publication C.A. Turner Utility Reports - Financial Statistics - Public Utilities.

1973-1975

As a research assistant in the Research Department of the Regional Economics Division of the Federal Reserve Bank of Boston, I was involved in the development and maintenance of econometric models to simulate regional economic conditions in New England in order to study the effects of, among other things, the energy crisis of the early 1970's and property tax revaluations on the economy of New England. I was also involved in the statistical analysis and preparation of articles for the New England Economic Review. Also, I acted as assistant editor for New England Business Indicators.

1972

As a research assistant in the Office of the Assistant Secretary for International Affairs, U.S. Treasury Department, Washington, D.C., I developed and maintained econometric models which simulated the economy of the United States in order to study the results of various alternate foreign trade policies so that national trade policy could be formulated and recommended.

I am also a member of the Society of Utility and Regulatory Financial Analysts (formerly the National Society of Rate of Return Analysts).

Clients Served

I have offered expert testimony before the following commissions:

Arkansas
Delaware
Hawaii
Illinois
Indiana
Maine

Michigan
Missouri
New Jersey
Pennsylvania
Virginia
Washington

I have sponsored testimony on fair rate of return and related issues for:

Consumers Illinois Water Company
Consumers Maine Water Company
Consumers New Jersey Water Co.
Emporium Water Company

GTE Hawaiian Telephone Inc.
Long Neck Water Company
Middlesex Water Company
Pinelands Water Company

Pinelands Wastewater Company
Pittsburgh Thermal
Sussex Shores Water Company
Tidewater Utilities, Inc.
United Water Delaware, Inc.

United Water Indiana, Inc.
United Water Virginia, Inc.
United Water West Lafayette, Inc.
Western Utilities, Inc.

I have sponsored testimony on capital structure and senior capital cost rates for the following clients:

Alpena Power Company
Arkansas-Western Gas Company
Associated Natural Gas Company

United Water Delaware, Inc.
Washington Natural Gas Company
PG Energy Inc.

I have assisted in the preparation of rate of return studies on behalf of the following clients:

Algonquin Gas Transmission Co.
Arkansas-Louisiana Gas Company
Arkansas Western Gas Company
Artesian Water Company
Associated Natural Gas Company
Atlantic City Electric Company
Bridgeport-Hydraulic Company
Cambridge Electric Light Company
Carolina Power & Light Company
Citizens Gas and Coke Utility
Columbia Gas/Gulf Transmission
Companies
Commonwealth Electric Company
Commonwealth Telephone Company
Conestoga Telephone & Telegraph Co.
Connecticut Natural Gas Corporation
Consolidated Gas Transmission Co.
Consumers Power Company
CWS Systems, Inc.
Delmarva Power & Light Company
East Honolulu Community Services, Inc.
Equitable Gas Company
Florida Power & Light Company
Equitrans, Inc.
Gary Hobart Water Company
Gasco, Inc.
GTE Alaska, Inc.
GTE Arkansas, Inc.
GTE California, Inc.
GTE Florida, Inc.
GTE Hawaiian Telephone
GTE North, Inc.
GTE Northwest, Inc.
GTE Southwest, Inc.
Great Lakes Gas Transmission Limited
Partnership
Hawaiian Electric Company
Hawaiian Electric Light Company
IES Utilities Inc.
Illinois Power Company
Interstate Power Company
Iowa Electric Light and Power Company
Iowa Southern Utilities Company
North Carolina Natural Gas Corp.

Kentucky-West Virginia Gas Company
Lockhart Power Company
Middlesex Water Company
Milwaukee Metropolitan Sewer District
Mountaineer Gas Company
National Fuel Gas Distribution Corp.
National Fuel Gas Supply Corp.
Newco Waste Systems of New
Jersey, Inc.
New Jersey-American Water Company
New Jersey Natural Gas Company
New York-American Water Company
Northumbrian Water Company
Oklahoma Natural Gas Company
Orange and Rockland Utilities
Paiute Pipeline Company
PECO Energy Company
Penn-York Energy Corporation
Pennsylvania-American Water Company
PG Energy Inc.
Philadelphia Electric Company
South Carolina Pipeline Company
Southwest Gas Corporation
Stamford Water Company
Tesoro Alaska Petroleum Company
United Telephone of New Jersey
United Water Arkansas, Inc.
United Water Delaware, Inc.
United Water Idaho, Inc.
United Water Indiana, Inc.
United Water New Jersey, Inc.
United Water New York, Inc.
United Water Pennsylvania, Inc.
United Water Virginia, Inc.
United Water West Lafayette, Inc.
Virgin Islands Telephone Corporation
Vista-United Telecommunications Corp.
Washington Natural Gas Company
Washington Water Power Corporation
Waste Management of New Jersey -
Transfer Station A
Western Reserve Telephone Company
Western Utilities, Inc.

EDUCATION:

1973 - Clark University - B.A. - Honors in Economics
1991 - Rutgers University - M.B.A. - High Honors

PROFESSIONAL AFFILIATIONS:

Society of Utility and Regulatory Financial Analysts
Energy Association of Pennsylvania
National Association of Water Companies

BEFORE THE
PUBLIC SERVICE COMMISSION OF SOUTH CAROLINA
DOCKET NO. 2000-0207 W/S

EXHIBIT
(Consisting of 14 Schedules)

TO ACCOMPANY THE
PREPARED DIRECT TESTIMONY
OF

PAULINE M. AHERN, VICE PRESIDENT
AUS CONSULTANTS - UTILITY SERVICES

ON BEHALF OF
CAROLINA WATER SERVICE, INC.

CONCERNING
FAIR RATE OF RETURN

JUNE 2001

Carolina Water Service, Inc.
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to the Financial Supporting Schedules
of Pauline M. Ahern

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Carolina Water Service, Inc.
Summary of Cost of Capital and Fair Rate of Return
Based on the Actual Consolidated Capital Structure of Utilities, Inc. at December 31, 2000

<u>Type of Capital</u>	<u>Ratios (1)</u>	<u>Cost Rate</u>	<u>Weighted Cost Rate</u>	<u>Before-Income Tax Weighted Cost Rate (2)</u>
Total Debt	50.09 %	8.62 % (1)	4.32 %	4.32 %
Common Equity	<u>49.91</u>	12.35 (3)	<u>6.16</u>	<u>9.82</u>
Total	<u>100.00 %</u>		<u>10.48 %</u>	<u>14.14 %</u>

Before-income tax interest coverage of all
interest charges (14.14% / 4.30%)

3.27 x

- (1) From Exhibit B, page 5 of the Company's Application for Adjustment of rates and Charges for the Provision of Water and Sewer Service.
- (2) Based upon a combined effective statutory state and federal income tax rate of 37.3%.
- (3) Based upon informed judgment from the entire study, the principal results of which are summarized on page 2 of this Schedule.

Carolina Water Service, Inc.
Brief Summary of Common Equity Cost Rate

<u>No.</u>	<u>Principal Methods</u>	<u>Proxy Group of Eight C. A. Turner Water Companies</u>	<u>Proxy Group of Four Value Line Water Companies</u>
1.	Discounted Cash Flow Model (DCF) (1)	9.2 %	9.8 %
2.	Risk Premium Model (RPM) (2)	13.1	13.0
3.	Capital Asset Pricing Model (CAPM) (3)	12.0	12.0
4.	Comparable Earnings Analysis (CEM) (4)	12.8	12.8
5.	Indicated Common Equity Cost Rate before Investment Risk	11.8 %	11.9 %
6.	Investment Risk Adjustment	<u>0.5 (5)</u>	<u>0.5 (6)</u>
7.	Indicated Common Equity Cost Rate after Adjustment for Investment Risk	<u>12.30 %</u>	<u>12.40 %</u>
8.	Recommendation		<u>12.35%</u>
9.	Company Requested Common Equity Cost Rate		<u>10.70% (7)</u>

See page 3 for notes.

Carolina Water Service, Inc.
Brief Summary of Common Equity Cost Rate

Notes:

- (1) From Schedule 8.
- (2) From page 1 of Schedule 12.
- (3) From page 1 of Schedule 13.
- (4) From page 1 of Schedule 14.
- (5) The investment risk adjustment of 0.5% is based upon the small size of Carolina Water Service, Inc. vis-à-vis the proxy groups as discussed in Ms. Ahern's accompanying direct testimony. Based upon the studies done by Ibbotson Associates as excerpted on pages 7 through 10 of this Schedule relative to small size premia, Ms. Ahern has determined that a small size equity risk premium of approximately 3.50% is applicable to Carolina's small size vis-à-vis the proxy group of Eight C. A. Turner water companies. Therefore, in Ms. Ahern's opinion increasing the indicated common equity cost rate based upon the proxy group of eight C. A. Turner water companies by an investment risk adjustment of 0.5% is appropriate, if not extremely conservative.
- (6) The investment risk adjustment of 0.5% is based upon the small size of Carolina Water Service, Inc. vis-à-vis the proxy groups as discussed in Ms. Ahern's accompanying direct testimony. Based upon the studies done by Ibbotson Associates as excerpted on pages 7 through 10 of this Schedule relative to small size premia, Ms. Ahern has determined that a small size equity risk premium ranging from approximately 3.65% to 3.70% is applicable to Carolina's small size vis-à-vis the proxy group of four Value Line water companies. Therefore, in Ms. Ahern's opinion increasing the indicated common equity cost rate based upon the proxy group of four Value Line water companies by an investment risk adjustment of 0.5% is appropriate, if not extremely conservative.
- (7) Company requested rate of return on common equity.

Carolina Water Service, Inc.
Derivation of Investment Risk Adjustment Based upon
Ibbotson Associates' Size Premia for the Decile Portfolios of the NYSE/AMEX/NASDAQ

	1	2	3		4		5	6
			Applicable Size Premium					
Line No.	Market Capitalization on December 31, 2000 (1) (millions)	Applicable Decile of the NYSE/AMEX/ NASDAQ	Based upon S&P 500 Benchmarks (2)		Based upon NYSE Benchmarks (3)		Spread from Applicable Size Premium for Carolina Water Service, Inc. (4)	
1.	<u>Carolina Water Service, Inc.</u>	\$23.945	10 (5)	4.63%	(6)	5.01%	(7)	
2.	<u>Proxy Group of Eight C. A. Turner Water Companies</u>	\$677.061	6 (8)	1.08%	(9)	1.50%	(10)	3.55% 3.51%
3.	<u>Proxy Group of Four Value Line Water Companies</u>	\$1,248.688	5 (11)	0.93%	(12)	1.37%	(13)	3.70% 3.64%

Decile	Number of Companies	Recent Total Market Capitalization (millions)	Recent Average Market Capitalization (millions)
1 - Largest	237	\$11,757,098.230	\$49,608.009
2	262	1,797,427.043	6,860.409
3	285	864,872.122	3,034.639
4	327	546,712.821	1,671.905
5	364	400,422.531	1,100.062
6	412	286,627.260	695.697
7	482	221,635.399	459.824
8	517	137,729.312	266.401
9	869	116,702.549	134.295
10 - Smallest	1927	74,292.170	38.553

See page 5 for notes.

Carolina Water Service, Inc.
Derivation of Investment Risk Adjustment Based upon
Ibbotson Associates' Size Premia for the Decile Portfolios of the NYSE

Notes:

- (1) From page 6 of this Schedule.
- (2) From page 9 of this Schedule.
- (3) From page 10 of this Schedule.
- (4) Line No. 1 – Line No. 2 and Line No. 1 – Line No. 3 of Columns 3 and 4, respectively. For example, the 3.55% in Column 5, Line No. 2 is derived as follows: $3.55\% = 4.63\% - 1.08\%$.
- (5) With an estimated market capitalization of \$23.945 million, Carolina Water Service, Inc. falls in the 10th decile of the NYSE/AMEXNASDAQ which has an average market capitalization of \$38.553 million as shown in the table on the bottom half of page 4 of this Schedule.
- (6) Size premium applicable to the 10th decile of the NYSE/AMEXNASDAQ based upon S&P 500 benchmarks from page 9 of this Schedule.
- (7) Size premium applicable to the 10th decile of the NYSE/AMEXNASDAQ based upon NYSE benchmarks from page 10 of this Schedule.
- (8) With a market capitalization of \$677.061, the proxy group of eight C. A. Turner water companies falls in the 6th decile of the NYSE/AMEXNASDAQ which has an average market capitalization of \$644.889 million as shown in the table on the bottom half of page 4 of this Schedule.
- (9) Size premium applicable to the 6th decile of the NYSE/AMEXNASDAQ based upon S&P 500 benchmarks from page 9 of this Schedule.
- (10) Size premium applicable to the 6th decile of the NYSE/AMEXNASDAQ based upon NYSE benchmarks from page 10 of this Schedule.
- (11) With a market capitalization of \$1,248.688, the proxy group of four Value Line water companies falls in the 5th decile of the NYSE/AMEXNASDAQ which has an average market capitalization of \$1,100,062 as shown in the table on the bottom half of page 4 of this Schedule.
- (12) Size premium applicable to the 5th decile of the NYSE/AMEXNASDAQ based upon S&P 500 benchmarks from page 9 of this Schedule.
- (13) Size premium applicable to the 5th decile of the NYSE/AMEXNASDAQ based upon NYSE benchmarks from page 10 of this Schedule.

Carolina Water Service, Inc.
Market Capitalization of The Mount Holly Water Company
the Proxy Group of Eight C. A. Turner Water Companies and the
Proxy Group of Four Value Line Water Companies

	1	2	3	4	5	6
Company	Common Stock Shares Outstanding at December 31, 2000 (millions)	Book Value per Share at December 31, 2000 (1)	Total Common Equity at December 31, 2000 (millions)	Closing Stock Market Price on December 31, 2000	Market-to-Book Ratio at December 31, 2000 (2)	Market Capitalization on December 31, 2000 (3) (millions)
Carolina Water Service, Inc.	NA	NA	\$ 11.137	NA	215.0 % (4)	\$ 23,945 (5)
Proxy Group of Eight C. A. Turner Water Companies						
American States Water Co.	10,080	\$ 19.119	\$ 192,723	\$ 36.875	192.9 %	\$ 371,700
American Water Works Co., Inc.	98,691	16.918	1,669,677	29,375	173.6	2,899,048
Artisan Resources Inc.	2,013	16.173	32,557	26,063	161.2	52,465
California Water Service Group	15,146	13.128	198,834	27,000	205.7	408,942
Connecticut Water Service, Inc.	4,853	13.374	64,906	30,625	229.0	148,623
Middlesex Water Company	5,049	13.990	70,635	33,750	241.2	170,404
Pennichuck Corporation	1,763	16.220	28,596	28,500	175.7	50,246
Philadelphia Suburban Corp.	53,676	8.022	430,587	24,500	305.4	1,315,062
Average	23,909	\$ 14.618	\$ 336,064	\$ 29,586	210.6 %	\$ 677,061
Proxy Group of Four Value Line Water Companies						
American States Water Co.	10,080	\$ 19.120	\$ 192,723	\$ 36.875	192.9 %	\$ 371,700
American Water Works Co., Inc.	98,691	16.920	1,669,677	29,375	173.6	2,899,048
California Water Service Group	15,146	13.130	198,834	27,000	205.6	408,942
Philadelphia Suburban Corp.	53,676	8.020	430,587	24,500	305.5	1,315,062
Average	44,398	\$ 14.298	\$ 623,000	\$ 29,438	219.4 %	\$ 1,248,688

NA = Not Available

Notes:

- (1) Column 3 / Column 1.
- (2) Column 4 / Column 2.
- (3) Column 5 * Column 3.
- (4) The market-to-book ratio of Carolina Water Service, Inc. at December 31, 2000 is assumed to be equal to the average market-to-book ratio at December 31, 2000 of the two proxy groups.
- (5) Carolina Water Service, Inc.'s common stock, if traded, would trade at a market-to-book ratio equal to the average market-to-book ratio at December 31, 2000 of the two proxy groups, 215.0%. Carolina's market capitalization at December 31, 2000 would have been \$23,945 million. (\$23,945 = \$11,137 * 215.0%).

Source of Information:

Standard & Poor's Compustat Services, Inc., PC Plus Data Base
Company Annual Forms 10-K and / or Annual Reports to Shareholders
Carolina Water Service, Inc.'s Application for Adjustment of Rates and Charges for the Provision of Water and Sewer Service, Exhibit B, page 1.

Stocks, Bonds, Bills,
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2001 Yearbook

75 years. Of course, the proportion of market value represented by the various deciles varies from year to year.

Columns three and four give recent figures on the number of companies and their market capitalization, presenting a snapshot of the structure of the deciles near the end of 2000.

Table 6-1

Size-Decile Portfolios of the NYSE/AMEX/NASDAQ Size and Composition
1926-2000

Decile	Historical Average Percentage of Total Capitalization	Recent Number of Companies	Recent Decile Market Capitalization (in thousands)	Recent Percentage of Total Capitalization
1-Largest	63.13%	237	\$11,757,098,230	72.56%
2	14.07%	262	1,797,427,043	11.09%
3	7.64%	285	864,872,122	5.34%
4	4.78%	327	546,712,821	3.37%
5	3.26%	364	400,422,531	2.47%
6	2.37%	412	286,627,260	1.77%
7	1.72%	482	221,635,399	1.37%
8	1.27%	517	137,729,312	0.85%
9	0.97%	869	116,702,549	0.72%
10-Smallest	0.80%	1,927	74,292,170	0.46%
Mid-Cap 3-5	15.68%	976	1,812,007,474	11.18%
Low-Cap 6-8	5.36%	1,411	645,991,971	3.99%
Micro-Cap 9-10	1.76%	2,796	190,994,719	1.18%

Source: Center for Research in Security Prices, University of Chicago.

Historical average percentage of total capitalization shows the average, over the last 75 years, of the decile market values as a percentage of the total NYSE/AMEX/NASDAQ calculated each year. Number of companies in deciles, recent market capitalization of deciles, and recent percentage of total capitalization are as of September 30, 2000.

Table 6-2 gives the current breakpoints that define the composition of the NYSE/AMEX/NASDAQ size deciles. The largest company and its market capitalization are presented for each decile. Table 6-3 shows the historical breakpoints for each of the three size groupings presented throughout this chapter. Mid-cap stocks are defined here as the aggregate of deciles 3-5. Based on the most recent data (Table 6-2), companies within this mid-cap range have market capitalizations at or below \$4,143,902,000 but greater than \$840,000,000. Low-cap stocks include deciles 6-8 and currently include all companies in the NYSE/AMEX/NASDAQ with market capitalizations at or below \$840,000,000 but greater than \$192,598,000. Micro-cap stocks include deciles 9-10 and include companies with market capitalizations at or below \$192,598,000. The market capitalization of the smallest company included in the micro-capitalization group is currently \$1.5 million.

Table 6-5

Long-Term Returns in Excess of CAPM Estimation for Decile Portfolios of the NYSE/AMEX/NASDAQ 1926-2000

Decile	Beta*	Arithmetic Mean Return	Realized Return in Excess of Riskless Rate**	Estimated Return in Excess of Riskless Rate†	Size Premium (Return in Excess of CAPM)
1-Largest	0.91	12.06%	6.84%	7.03%	-0.20%
2	1.04	13.58%	8.36%	8.05%	0.31%
3	1.09	14.16%	8.93%	8.47%	0.47%
4	1.13	14.60%	9.38%	8.75%	0.62%
5	1.16	15.18%	9.95%	9.03%	0.93%
6	1.18	15.48%	10.26%	9.18%	1.08%
7	1.24	15.68%	10.46%	9.58%	0.88%
8	1.28	16.60%	11.38%	9.91%	1.47%
9	1.34	17.39%	12.17%	10.43%	1.74%
10-Smallest	1.42	20.90%	15.67%	11.05%	4.63%
Mid-Cap, 3-5	1.12	14.46%	9.23%	8.65%	0.58%
Low-Cap, 6-8	1.22	15.75%	10.52%	9.45%	1.07%
Micro-Cap, 9-10	1.36	18.41%	13.18%	10.56%	2.62%

*Betas are estimated from monthly portfolio total returns in excess of the 30-day U.S. Treasury bill total return versus the S&P 500 total returns in excess of the 30-day U.S. Treasury bill, January 1926-December 2000.

**Historical riskless rate is measured by the 75-year arithmetic mean income return component of 20-year government bonds (5.22 percent).

†Calculated in the context of the CAPM by multiplying the equity risk premium by beta. The equity risk premium is estimated by the arithmetic mean total return of the S&P 500 (12.98 percent) minus the arithmetic mean income return component of 20-year government bonds (5.22 percent) from 1926-2000.

Graph 6-2

Security Market Line versus Size-Decile Portfolios of the NYSE/AMEX/NASDAQ 1926-2000

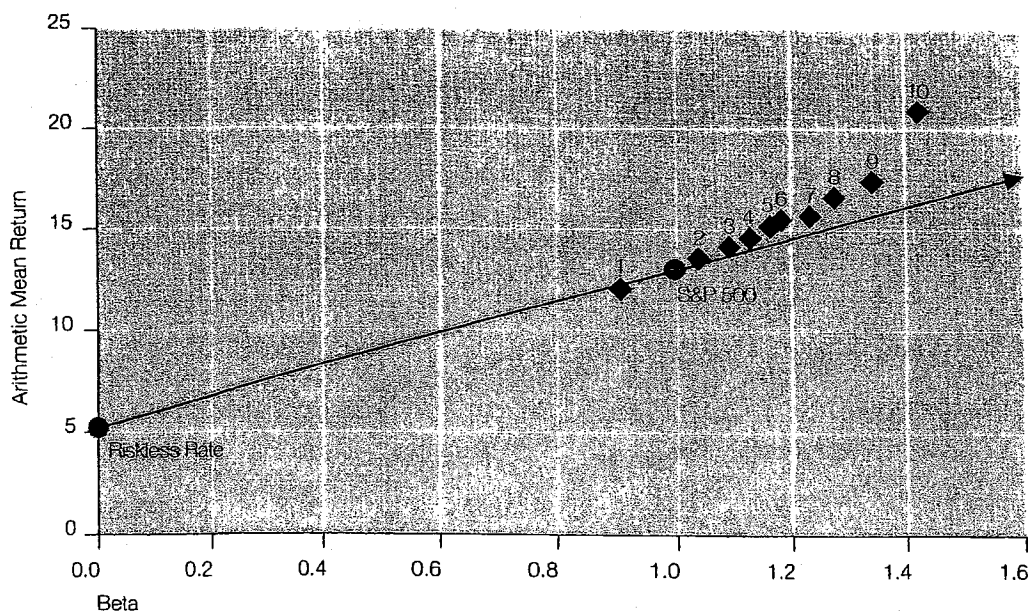


Table 6-6

Long-Term Returns in Excess of CAPM Estimation for Decile Portfolios of the NYSE/AMEX/NASDAQ, with NYSE Market Benchmarks
1926-2000

Decile	Beta*	Arithmetic Mean Return	Realized Return in Excess of Riskless Rate**	Estimated Return in Excess of Riskless Rate†	Size Premium (Return in Excess of CAPM)
1-Largest	0.94	12.06%	6.84%	6.54%	0.29%
2	1.09	13.58%	8.36%	7.61%	0.75%
3	1.15	14.16%	8.93%	8.00%	0.93%
4	1.19	14.60%	9.38%	8.32%	1.06%
5	1.23	15.18%	9.95%	8.58%	1.37%
6	1.26	15.48%	10.26%	8.76%	1.50%
7	1.32	15.68%	10.46%	9.18%	1.28%
8	1.37	16.60%	11.38%	9.54%	1.83%
9	1.44	17.39%	12.17%	10.04%	2.13%
10-Smallest	1.53	20.90%	15.67%	10.66%	5.01%
Mid-Cap, 3-5	1.18	14.46%	9.23%	8.20%	1.03%
Low-Cap, 6-8	1.30	15.75%	10.52%	9.05%	1.47%
Micro-Cap, 9-10	1.46	18.41%	13.18%	10.18%	3.01%

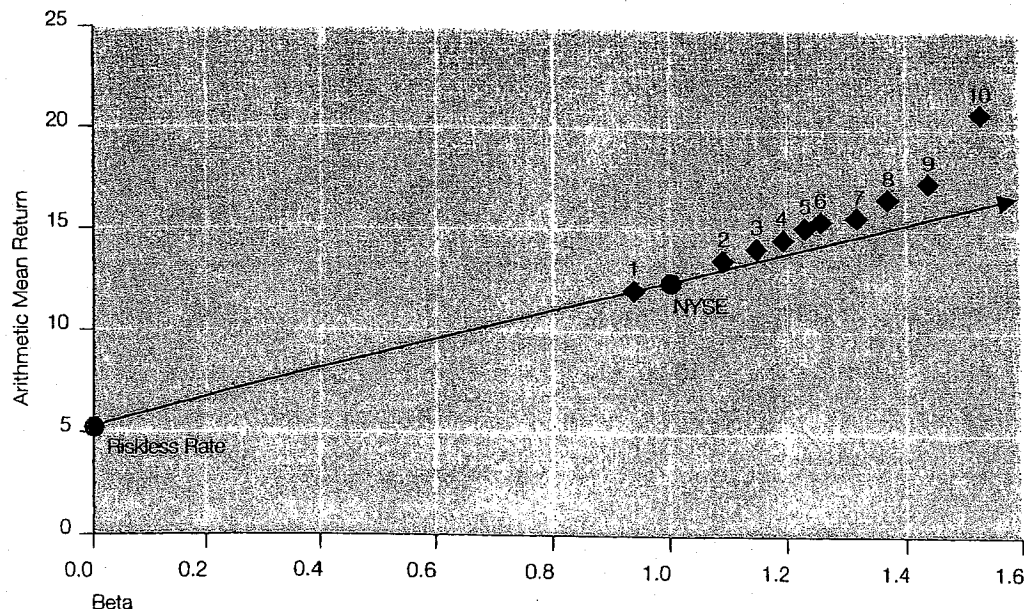
*Betas are estimated from monthly portfolio total returns in excess of the 30-day U.S. Treasury bill total return versus the NYSE total capitalization-weighted index total returns in excess of the 30-day U.S. Treasury bill, January 1926-December 2000.

**Historical riskless rate is measured by the 75-year arithmetic mean income return component of 20-year government bonds (5.22 percent).

†Calculated in the context of the CAPM by multiplying the equity risk premium by beta. The equity risk premium is estimated by the arithmetic mean total return of the NYSE deciles 1-2 (12.19 percent) minus the arithmetic mean income return component of 20-year government bonds (5.22 percent) from 1926-2000.

Graph 6-3

Security Market Line versus Size-Decile Portfolios of the NYSE/AMEX/NASDAQ with NYSE Market Benchmarks
1926-2000



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Standard & Poor's CORPORATE RATINGS CRITERIA

STANDARD & POOR'S CORPORATE RATINGS CRITERIA

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STANDARD & POOR'S CORPORATE RATINGS CRITERIA

Utilities

The utilities rating methodology encompasses two basic components: business risk analysis and financial analysis. Evaluation of industry characteristics, the utility's position within that industry, its regulation, and its management provides the context for assessing a firm's financial condition.

Historical analysis is a tool for identifying strengths and weaknesses, and provides a starting point for evaluating financial condition. Business position assessment is the qualitative measure of a utility's fundamental creditworthiness. It focuses on the forces that will shape the utilities' future.

Utilities credit analysis factors

Business risk

- Markets and service area economy
- Competitive position
- Operations
- Regulation
- Management
- Fuel, power, and water supply
- Asset concentration

Financial risk

- Earnings protection
- Capital structure
- Cash flow adequacy
- Financial flexibility/capital attraction

The credit analysis of utilities is quickly evolving, as utilities are treated less as regulated monopolies and more as entities faced with a host of challengers in a competitive environment. Marketplace dynamics are supplanting the power of regulation, making it critically important to reduce costs and/or market new services in order to thwart competitors' inroads.

Markets and service area economy

Assessing service territory begins with the economic and demographic evaluation of the area in which the utility has its franchise. Strength of long-term demand for the product is examined from a macroeconomic perspective. This enables Standard & Poor's to evaluate the affordability of rates and the staying power of demand.

Standard & Poor's tries to discern any secular consumption trends and, more importantly, the reasons for them. Specific items examined include the size and growth rate of the market, strength of the franchise, historical and projected sales growth, income levels and trends in population, employment, and per capita income. A utility with a healthy economy and customer base—as illustrated by diverse employment opportunities, average or above-average wealth and income statistics, and low unemploy-

ment—will have a greater capacity to support its operations.

For electric and gas utilities, distribution by customer class is scrutinized to assess the depth and diversity of the utility's customer mix. For example, heavy industrial concentration is viewed cautiously, since a utility may have significant exposure to cyclical volatility. Alternatively, a large residential component yields a stable and more predictable revenue stream. The largest utility customers are identified to determine their importance to the bottom line and assess the risk of their loss and potential adverse effect on the utility's financial position. Credit concerns arise when individual customers represent more than 5% of revenues. The company or industry may play a significant role in the overall economic base of the service area. Moreover, large customers may turn to cogeneration or alternative power supplies to meet their energy needs, potentially leading to reduced cash flow for the utility (even in cases where a large customer pays discounted rates and is not a profitable account for the utility). Customer concentration is less significant for water and telecommunication utilities.

Competitive position

As competitive pressures have intensified in the utilities industry, Standard & Poor's analysis has deepened to include a more thorough review of competitive position.

Electric utility competition

For electric utilities, competitive factors examined include: percentage of firm wholesale revenues that are most vulnerable to competition; industrial load concentration; exposure of key customers to alternative suppliers; commercial concentrations; rates for various customer classes; rate design and flexibility; production costs, both marginal and fixed; the regional capacity situation; and transmission constraints. A regional focus is evident, but high costs and rates relative to national averages are also of significant concern because of the potential for electricity substitutes over time.

Mounting competition in the electric utility industry derives from excess generating capacity, lower barriers to entering the electric generating business, and marginal costs that are below embedded costs. Standard & Poor's has already witnessed declining prices in wholesale markets, as *de facto* retail competition is already being seen in several parts of the country. Standard & Poor's believes that over the coming years more and more customers will want and demand lower prices. Initial concerns focus on the largest industrial loads, but other customer classes will be increasingly vulnerable. Competition will not necessar-

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ily be driven by legislation. Other pressures will arise from global competition and improving technologies, whether it be the declining cost of incremental generation or advances in transmission capacity or substitute energy sources like the fuel cell. It is impossible to say precisely when wide-open retail competition will occur; this will be evolutionary. However, significantly greater competition in retail markets is inevitable.

Gas utility competition

Similarly, gas utilities are analyzed with regard to their competitive standing in the three major areas of demand: residential, commercial, and industrial. Although regulated as holders of monopoly power, natural gas utilities have for some time been actively competing for energy market share with fuel oil, electricity, coal, solar, wood, etc. The long-term staying power of market demand for natural gas cannot be taken for granted. In fact, as the electric utility industry restructures and reduces costs, electric power will become more cost competitive and threaten certain gas markets. In addition, independent gas marketers have made greater inroads behind the city gate and are competing for large gas users. Moreover, the recent trend by state regulators to unbundle utility services is creating opportunities for outsiders to market niche products. Distributors still have the upper hand, but those who do not reduce and control costs, and thus rates, could find competition even more difficult.

Natural gas pipelines are judged to carry a somewhat higher business risk than distribution companies because they face competition in every one of their markets. To the extent a pipeline serves utilities versus industrial end users, its stability is greater. Over the next five years, pipeline competition will heat up since many service contracts with customers are expiring. Most distributor or end-use customers are looking to reduce pipeline costs and are working to improve their load factor to do so. Thus, pipelines will likely find it difficult to recontract all capacity in coming years. Being the pipeline of choice is a function of attractive transportation rates, diversity and quality of services provided, and capacity available in each particular market. In all cases though, periodic discounting of rates to retain customers will occur and put pressure on profitability.

Water utility competition

As the last true utility monopoly, water utilities face very little competition and there is currently no challenge to the continuation of franchise areas. The only exceptions have been cases where investor-owned water companies have been subject to condemnation and municipalization because of poor service or political motivations. In that regard, Standard & Poor's pays close attention to costs and rates in relation to neighboring utilities and national averages. (In contrast, the privatization of public water facilities has begun, albeit at a slower pace than anticipated. This is occurring mostly in the form of operating contracts and public/private partnerships, and not in asset transfers. This trend should continue as cities look for ways to bal-

ance their tight budgets.) Also, water utilities are not fully immune to the forces of competition; in a few instances wholesale customers can access more than one supplier.

Telephone competition

The Telecommunications Act of 1996 accelerates the continuing challenge to the local exchange companies' (LECs) century-old monopoly in the local loop. Competitive access providers (CAPs), both facilities-based and resellers, are aggressively pursuing customers, generally targeting metropolitan areas, and promising lower rates and better service.

Most long-distance calls are still originated and terminated on the local telephone company network. To complete such a call, the long-distance provider (including AT&T, MCI, Sprint and a host of smaller interexchange carriers or "IXCs") must pay the local telephone company a steep "access" fee to compensate the local phone company for the use of its local network. CAPs, in contrast, build or lease facilities that directly connect customers to their long-distance carrier, bypassing the local telephone company and avoiding access fees, and thereby can offer lower long-distance rates. But the LECs are not standing still; they are combating the loss of business to CAPs by lowering access fees, thereby reducing the economic incentive for a high usage long-distance customer to use a CAP. LECs are attempting to make up for the loss of revenues from lower access fees by increasing basic local service rates (or at least not lowering them), since basic service is far less subject to competition. LECs are improving operating efficiency and marketing high margin, value-added new services. Additionally, in the wake of the Telecommunications Act, LECs will capture at least some of the inter-LATA long-distance market. As a result of these initiatives, LECs continue to rebuild themselves—from the traditional utility monopoly to leaner, more marketing oriented organizations.

While LECs, and indeed all segments of the telecommunications sector, face increasing competition, there are favorable industry factors that tend to offset heightened business risk and auger for overall ratings stability for most LECs. Importantly, telecommunications is a declining-cost business. With increased deployment of fiber optics, the cost of transport has fallen dramatically and digital switching hardware and software have yielded more capable, trouble-free and cost-efficient networks. As a result, the cost of network maintenance has dropped sharply, as illustrated by the ratio of employees per 10,000 access lines, an oft cited measurement of efficiency. Ratios as low as 25 employees per 10,000 lines are being seen, down from the typical 40 or more employees per 10,000 ratio of only a few years ago.

In addition, networks are far more capable. They are increasingly digitally switched and able to accommodate high-speed communications. The infrastructure needed to accommodate switched broadband services will be built into telephone networks over the next few years. These advanced networks will enable telephone companies to look to a greater variety of high-margin, value-added serv-

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ices. In addition to those current services such as call waiting or caller ID, the delivery of hundreds of broadcast and interactive video channels will be possible. While these services offer the potential of new revenue streams, they will simultaneously present a formidable challenge. LECs will be entering the new (to them) arena of multimedia entertainment and will have to develop expertise in marketing and entertainment programming acumen; such skills stand in sharp contrast to LECs' traditional strengths in engineering and customer service.

Operations

Standard & Poor's focuses on the nature of operations from the perspective of cost, reliability, and quality of service. Here, emphasis is placed on those areas that require management attention in terms of time or money and which, if unresolved, may lead to political, regulatory, or competitive problems.

Operations of electric utilities

For electric utilities, the status of utility plant investment is reviewed with regard to generating plant availability and utilization, and also for compliance with existing and contemplated environmental and other regulatory standards. The record of plant outages, equivalent availability, load factors, heat rates, and capacity factors are examined. Also important is efficiency, as defined by total megawatt hour per employee and customers per employee. Transmission interconnections are evaluated in terms of the number of utilities to which the utility in question has access, the cost structures and available generating capacity of these other utilities, and the price paid for wholesale power.

Because of mounting competition and the substantial escalation in decommissioning estimates, significant weight is given to the operation of nuclear facilities. Nuclear plants are becoming more vulnerable to high production costs that make their rates uneconomic. Significant asset concentration may expose the utility to poor performance, unscheduled outages or premature shutdowns, and large deferrals or regulatory assets that may need to be written off for the utility to remain competitive. Also, nuclear facilities tend to represent significant portions of their operators' generating capability and assets. The loss of a productive nuclear unit from both power supply and rate base can interrupt the revenue stream and create substantial additional costs for repairs and improvements and replacement power. The ability to keep these stations running smoothly and economically directly influences the ability to meet electric demand, the stability of revenues and costs, and, by extension, the ability to maintain adequate creditworthiness. Thus, economic operation, safe operation, and long-term operation are examined in depth. Specifically, emphasis is placed on operation and maintenance costs, busbar costs, fuel costs, refueling outages, forced outages, plant statistics, NRC evaluations, the potential need for repairs, operating licenses, decommissioning estimates and amounts held in external trusts, spent fuel storage capacity, and management's nuclear experi-

ence. In essence, favorable nuclear operations offer significant opportunities but, if a nuclear unit runs poorly or not at all, the attendant risks can be great.

Operations of gas utilities

For gas pipeline and distribution companies, the degree of plant utilization, the physical condition of the mains and lines, adequacy of storage to meet seasonal needs, "lost and unaccounted for" gas levels, and per-unit nongas operating and construction costs are important factors. Efficiency statistics such as load factor, operating costs per customer, and operating income per employee are also evaluated in comparison to other utilities and the industry as a whole.

Operations of water utilities

As a group, water utilities are continually upgrading their physical plant to satisfy regulations and to develop additional supply. Over the next decade, water systems will increasingly face the task of maintaining compliance, as drinking water regulations change and infrastructure ages. Given that the Safe Drinking Water Act was authorized in 1974, the first generation of treatment plants built to conform with these rules are almost 20 years old. Additionally, because the focus during this period was on satisfying environmental standards, deferred maintenance of distribution systems has been common, especially in older urban areas. The increasing cost of supplying treated water argues against the high level of unaccounted for water witnessed in the industry. Consequently, Standard & Poor's anticipates capital plans for rebuilding distribution lines and major renewal and replacement efforts aimed at treatment plants.

Operations of telephone companies

For telephone companies, cost-of-service analysis focuses on plant capability and measures of efficiency and quality of service. Plant capability is ascertained by looking at such parameters as percentage of digitally switched lines; fiber optic deployment, in particular in those portions of the plant key to network survival; and the degree of broadband capacity fiber and coaxial deployment and broadband switching capacity. Efficiency measures include operating margins, the ratio of employees per 10,000 access lines, and the extent of network and operations consolidation. Quality of service encompasses examination of quantitative measures, such as trouble reports and repeat service calls, as well as an assessment of qualitative factors, that may include service quality goals mandated by regulators.

Regulation

Regulatory rate-setting actions are reviewed on a case-by-case basis with regard to the potential effect on creditworthiness. Regulators' authorizing high rates of return is of little value unless the returns are earnable. Furthermore, allowing high returns based on noncash items does not benefit bondholders. Also, to be viewed positively, regulatory treatment should allow consistent performance from

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period to period, given the importance of financial stability as a rating consideration.

The utility group meets frequently with commission and staff members, both at Standard & Poor's offices and at commission headquarters, demonstrating the importance Standard & Poor's places on the regulatory arena for credit quality evaluation. Input from these meetings and from review of rate orders and their impact weigh heavily in Standard & Poor's analysis.

Standard & Poor's does not "rate" regulatory commissions. State commissions typically regulate a number of diverse industries, and regulatory approaches to different types of companies often differ within a single regulatory jurisdiction. This makes it all but impossible to develop inclusive "ratings" for regulators.

Standard & Poor's evaluation of regulation also encompasses the administrative, judicial, and legislative processes involved in state and federal regulation. These can affect rate-setting activities and other aspects of the business, such as competitive entry, environmental and safety rules, facility siting, and securities sales.

As the utility industry faces an increasingly deregulated environment, alternatives to traditional rate-making are becoming more critical to the ability of utilities to effectively compete, maintain earnings power, and sustain creditor protection. Thus, Standard & Poor's focuses on whether regulators, both state and federal, will help or hinder utilities as they are exposed to greater competition. There is much that regulators can do, from allocating costs to more captive customers to allowing pricing flexibility—and sometimes just stepping out of the way.

Under traditional rate-making, rates and earnings are tied to the amount of invested capital and the cost of capital. This can sometimes reward companies more for justifying costs than for containing them. Moreover, most current regulatory policies do not permit utilities to be flexible when responding to competitive pressures of a deregulated market. Lack of flexible tariffs for electric utilities may lure large customers to wheel cheaper power from other sources.

In general, a regulatory jurisdiction is viewed favorably if it permits earning a return based on the ability to sustain rates at competitive levels. In addition to performance-based rewards or penalties, flexible plans could include market-based rates, price caps, index-based prices, and rates premised on the value of customer service. Such rates more closely mirror the competitive environment that utilities are confronting.

Electric industry regulation

The ability to enter into long-term arrangements at negotiated rates without having to seek regulatory approval for each contract is also important in the electric industry. (While contracting at reduced rates constrains financial performance, it lessens the potential adverse impact in the event of retail wheeling. Since revenue losses associated with this strategy are not likely to be recovered from ratepayers, utilities must control costs well enough to remain

competitive if they are to sustain current levels of bondholder protection.)

Natural gas industry regulation

In the gas industry, too, several state commission policies weigh heavily in the evaluation of regulatory support. Examples include stabilization mechanisms to adjust revenues for changes in weather or the economy, rate and service unbundling decisions, revenue and cost allocation between sales and transportation customers, flexible industrial rates, and the general supportiveness of construction costs and gas purchases.

Water industry regulation

In all water utility activities, federal and state environmental regulations continue to play a critical role. The legislative timetable to effect the 1986 amendments to the Safe Drinking Water Act of 1974 was quite aggressive. But environmental standards-setting has actually slowed over the past couple of years due largely to increasing sentiment that the stringent, costly standards have not been justified on the basis of public health. A moratorium on the promulgation of significant new environmental rules is anticipated.

Telecommunications industry regulation

Despite the advances in telecommunications deregulation, analysis of regulation of telephone operators will continue to be a key rating determinant for the foreseeable future. The method of regulation may be either classic rate-based rate of return or some form of price cap mechanism. The most important factor is to assess whether the regulatory framework—no matter which type—provides sufficient financial incentive to encourage the rated company to maintain its quality of service and to upgrade its plant to accommodate new services while facing increasing competition from wireless operators and cable television companies.

Where regulators do still set tariffs based on an authorized return, Standard & Poor's strives to explore with regulators their view of the rate-of-return components that can materially impact reported versus regulatory earnings. Specifically these include the allowable base upon which the authorized return can be earned, allowable expenses, and the authorized return. Since regulatory oversight runs the gamut from strict, adversarial relationships with the regulated operating companies to highly supportive postures, Standard & Poor's probes beyond the apparent regulatory environment to ascertain the actual impact of regulation on the rated company.

Management

Evaluating the management of a utility is of paramount importance to the analytical process since management's abilities and decisions affect all areas of a company's operations. While regulation, the economy, and other outside factors can influence results, it is ultimately the quality of management that determines the success of a company.

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With emerging competition, utility management will be more closely scrutinized by Standard & Poor's and will become an increasingly critical component of the credit evaluation. Management strategies can be the key determinant in differentiating utilities and in establishing where companies lie on the business position spectrum. It is imperative that managements be adaptable, aggressive, and proactive if their utilities are to be viable in the future; this is especially important for utilities that are currently uncompetitive.

The assessment of management is accomplished through meetings, conversations, and reviews of company plans. It is based on such factors as tenure, industry experience, grasp of industry issues, knowledge of customers and their needs, knowledge of competitors, accounting and financing practices, and commitment to credit quality. Management's ability and willingness to develop workable strategies to address their systems' needs, to deal with the competitive pressures of free market, to execute reasonable and effective long-term plans, and to be proactive in leading their utilities into the future are assessed. Management quality is also indicated by thoughtful balancing of public and private priorities, a record of credibility, and effective communication with the public, regulatory bodies, and the financial community. Boards of directors will receive ever more attention with respect to their role in setting appropriate management incentives.

With competition the watchword, Standard & Poor's also focuses on management's efforts to enhance financial condition. Management can bolster bondholder protection by taking any number of discretionary actions, such as selling common equity, lowering the common dividend payout, and paying down debt. Also important for the electric industry will be creativity in entering into strategic alliances and working partnerships that improve efficiency, such as central dispatching for a number of utilities or locking up at-risk customers through long-term contracts or expanded flexible pricing agreements. Proactive management teams will also seek alternatives to traditional rate-base, rate-of-return rate-making, move to adopt higher depreciation rates for generating facilities, segment customers by individual market preferences, and attempt to create superior service organizations.

In general, management's ability to respond to mounting competition and changes in the utility industry in a swift and appropriate manner will be necessary to maintain credit health.

Fuel, power, and water supply

Assessment of present and prospective fuel and power supply is critical to every electric utility analysis, while gauging the long-term natural gas supply position for gas pipeline and distribution companies and the water resources of a water utility is equally important. There is no similar analytical category for telephone utilities.

Electric utilities

For electric utilities emphasis is placed on generating

reserve margins, fuel mix, fuel contract terms, demand-side management techniques, and purchased power arrangements. The adequacy of generating margins is examined nationally, regionally, and for each individual company. However, the reserve margin picture is muddied by the imprecise nature of peak-load growth forecasting, and also supply uncertainty relating to such things as Canadian capacity availability and potential plant shut-downs due to age, new NRC rules, acid rain remedies, fuel shortages, problems associated with nontraditional technologies, and so forth. Even apparently ample reserves may not be what they seem. Moreover, the quality of capacity is just as important as the size of reserves. Companies' reserve requirements differ, depending upon individual operating characteristics.

Fuel diversity provides flexibility in a changing environment. Supply disruptions and price hikes can raise rates and ignite political and regulatory pressures that ultimately lead to erosion in financial performance. Thus, the ability to alter generating sources and take advantage of lower cost fuels is viewed favorably.

Dependence on any single fuel means exposure to that fuel's problems: electric utilities that rely on oil or gas face the potential for shortages and rapid price increases; utilities that own nuclear generating facilities face escalating costs for decommissioning; and coal-fired capacity entails environmental problems stemming from concerns over acid rain and the "greenhouse effect."

Buying power from neighboring utilities, qualifying facility projects, or independent power producers may be the best choice for a utility that faces increasing electricity demand. There has been a growing reliance on purchased power arrangements as an alternative to new plant construction. This can be an important advantage, since the purchasing utility avoids potential construction cost overruns as well as risking substantial capital. Also, utilities can avoid the financial risks typical of a multiyear construction program that are caused by regulatory lag and prudence reviews. Furthermore, purchased power may enhance supply flexibility, fuel resource diversity, and maximize load factors. Utilities that plan to meet demand projections with a portfolio of supply-side options also may be better able to adapt to future growth uncertainties. Notwithstanding the benefits of purchasing, such a strategy has risks associated with it. By entering into a firm long-term purchased power contract that contains a fixed-cost component, utilities can incur substantial market, operating, regulatory, and financial risks. Moreover, regulatory treatment of purchased power removes any upside potential that might help offset the risks. Utilities are not compensated through incentive rate-making; rather, purchased power is recovered dollar-for-dollar as an operating expense.

To analyze the financial impact of purchased power, Standard & Poor's first calculates the net present value of future annual capacity payments (discounted at 10%). This represents a potential debt equivalent—the off-balance-sheet obligation that a utility incurs when it enters into a long-term purchased power contract. However, Standard

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& Poor's adds to the utility's balance sheet only a portion of this amount, recognizing that such a contractual arrangement is not entirely the equivalent of debt. What percentage is added is a function of Standard & Poor's qualitative analysis of the specific contract and the extent to which market, operating, and regulatory risks are borne by the utility (the risk factor). For unconditional, take-or-pay contracts, the risk factor range is from 40%-80%, with the average hovering around 60%. A lower risk factor is typically assigned for system purchases from coal-fired utilities and a higher risk factor is usually designated for unit-specific nuclear purchases. The range for take-and-pay performance obligations is between 10%-50%.

Gas utilities

For gas distribution utilities, long-term supply adequacy obviously is critical, but the supply role has become even more important in credit analysis since the Federal Energy Regulatory Commission's Order 636 eliminated the interstate pipeline merchant business. This thrust gas supply responsibilities squarely on local gas distributors. Standard & Poor's has always believed distributor management has the expertise and wherewithal to perform the job well, but the risks are significant since gas costs are such a large percentage of total utility costs. In that regard, it is important for utilities to get preapprovals of supply plans by state regulators or at least keep the staff and commissioners well informed. To minimize risks, a well-run program would diversify gas sources among different producers or marketers, different gas basins in the U.S. and Canada, and different pipeline routes. Also, purchase contracts should be firm, with minimal take-or-pay provisions, and have prices tied to an industry index. A modest percentage of fixed-price gas is not unreasonable. Contracts, whether of gas purchases or pipeline capacity, should be intermediate term. Staggering contract expirations (preferably annually) provides an opportunity to be an active market player. A modest degree of reliance on spot purchases provides flexibility, as does the use of market-based storage. Gas storage and on-property gas resources such as liquefied natural gas or propane air are effective peak-day and peak-season supply management tools.

Since pipeline companies no longer buy and sell natural gas and are just common carriers, connections with varied reserve basins and many wells within those basins are of great importance. Diversity of sources helps offset the risks arising from the natural production declines eventually experienced by all reserve basins and individual wells. Moreover, such diversity can enhance a pipeline's attractiveness as a transporter of natural gas to distributors and end users seeking to buy the most economical gas available for their needs.

Water utilities

Nearly all water systems throughout the U.S. have ample long-term water supplies. Yet to gain comfort, Standard & Poor's assesses the production capability of treatment plants and the ability to pump water from underground aquifers in relation to the usage demands from consumers.

Having adequate treated water storage facilities has become important in recent years and has helped many systems meet demands during peak summer periods. Of interest is whether the resources are owned by the utility or purchased from other utilities or local authorities. Owning properties with water rights provides more supply security. This is especially so in states like California where water allocations are being reduced, particularly since recent droughts and environmental issues have created alarm. Since the primary cost for water companies is treatment, it makes little difference whether raw water is owned or bought. In fact, compliance with federal and state water regulations is very high, and the overall cost to deliver treated water to consumers remains relatively affordable.

Asset concentration in the electric utility industry

In the electric industry, Standard & Poor's follows the operations of major generating facilities to assess if they are well managed or troubled. Significant dependence on one generating facility or a large financial investment in a single asset suggests high risk. The size or magnitude of a particular asset relative to total generation, net plant in service, and common equity is evaluated. Where substantial asset concentration exists, the financial profile of a company may experience wide swings depending on the asset's performance. Heavy asset concentration is most prevalent among utilities with costly nuclear units.

Earnings protection

In this category, pretax cash income coverage of all interest charges is the primary ratio. For this calculation, allowance for funds used during construction (AFUDC) is removed from income and interest expense. AFUDC and other such noncash items do not provide any protection for bondholders. To identify total interest expense, the analyst reclassifies certain operating expenses. The interest component of various off-balance-sheet obligations, such as leases and some purchased-power contracts, is included in interest expense. This provides the most direct indication of a utility's ability to service its debt burden.

While considerable emphasis in assessing credit protection is placed on coverage ratios, this measure does not provide the entire earnings protection picture. Also important are a company's earned returns on both equity and capital, measures that highlight a firm's earnings performance. Consideration is given to the interaction of embedded costs, financial leverage, and pretax return on capital.

Capital structure

Analyzing debt leverage goes beyond the balance sheet and covers quasi-debt items and elements of hidden financial leverage. Noncapitalized leases (including sale/lease-back obligations), debt guarantees, receivables financing, and purchased-power contracts are all considered debt equivalents and are reflected as debt in calculating capital

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structure ratios. By making debt level adjustments, the analyst can compare the degree of leverage used by each utility company.

Furthermore, assets are examined to identify undervalued or overvalued items. Assets of questionable value are discounted to more accurately evaluate asset protection.

Some firms use short-term debt as a permanent piece of their capital structure. Short-term debt also is considered part of permanent capital when it is used as a bridge to permanent financing. Seasonal, self-liquidating debt is excluded from the permanent debt amount, but this situation is rare—with the exception of certain gas utilities. Given the long life of almost all utility assets, short-term debt may expose these companies to interest-rate volatility, remarketing risk, bank line backup risk, and regulatory exposure that cannot be readily offset. The lower cost of shorter-term obligations (assuming a positively sloped yield curve) is a positive factor that partially mitigates the risk of interest-rate variability. As a rule of thumb, a level of short-term debt that exceeds 10% of total capital is cause for concern.

Similarly, if floating-rate debt and preferred stock constitute over one-third of total debt plus preferred stock, this level is viewed as unusually high and may be cause for concern. It might also indicate that management is aggressive in its financial policies.

A layer of preferred stock in the capital structure is usually viewed as equity—since dividends are discretionary and the subordinated claim on assets provides a cushion for providers of debt capital. A preferred component of up to 10% is typically viewed as a permanent wedge in the capital structure of utilities. However, as rate-of-return regulation is phased out, preferred stock may be viewed by utilities—as many industrial firms would—as a temporary option for companies that are not current taxpayers that do not benefit from the tax deductibility of interest. Even now, floating-rate preferred and money market perpetual preferred are problematic; a rise in the rate due to deteriorating credit quality tends to induce a company to take out such preferred stock with debt. Structures that convey tax deductibility to preferred stock have become very popular and do generally afford such financings with equity treatment.

Cash flow adequacy

Cash flow adequacy relates to a company's ability to generate funds internally relative to its needs. It is a basic component of credit analysis because it takes cash to pay expenses, fund capital spending, pay dividends, and make interest and principal payments. Since both common and preferred dividend payments are important to maintain capital market access, Standard & Poor's looks at cash flow measures both before and after dividends are paid.

To determine cash flow adequacy, several quantitative relationships are examined. Emphasis is placed on cash flow relative to debt, debt service requirements, and capital spending. Cash flow adequacy is evaluated with respect to a firm's ability to meet all fixed charges, including capacity payments under purchased-power contracts. Despite the conditional nature of some contracts, the purchaser is obligated to pay a minimum capacity charge. The ratio used is funds from operations plus interest and capacity payments divided by interest plus capacity payments.

Financial flexibility/capital attraction

Financing flexibility incorporates a utility's financing needs, plans, and alternatives, as well as its flexibility to accomplish its financing program under stress without damaging creditworthiness. External funding capability complements internal cash flow. Especially since utilities are so capital intensive, a firm's ability to tap capital markets on an ongoing basis must be considered. Debt capacity reflects all the earlier elements: earnings protection, debt leverage, and cash flow adequacy. Market access at reasonable rates is restricted if a reasonable capital structure is not maintained and the company's financial prospects dim. The analyst also reviews indenture restrictions and the impact of additional debt on covenant tests.

Standard & Poor's assesses a company's capacity and willingness to issue common equity. This is affected by various factors, including the market-to-book ratio, dividend policy, and any regulatory restrictions regarding the composition of the capital structure.

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Formulas for key ratios

$$\text{Pretax interest coverage} = \frac{\text{Pretax income from continuing operations} + \text{interest expense}}{\text{Gross interest}}$$

$$\text{Pretax fixed charge coverage including rents} = \frac{\text{Pretax income from continuing operations} + \text{interest expense} + \text{gross rents}}{\text{Gross interest} + \text{gross rents}}$$

$$\text{Pretax funds flow interest coverage} = \frac{\text{Pretax funds flow} + \text{interest expense}}{\text{Gross interest}}$$

$$\text{Funds from operations as a \% of total debt} = \frac{\text{Funds from operations}}{\text{Total debt}} \times 100$$

$$\text{Free operating cash flow as a \% of total debt} = \frac{\text{Free operating cash flow}}{\text{Total debt}} \times 100$$

$$\text{Pretax return on permanent capital} = \frac{\text{Pretax income from continuing operations} + \text{interest expense}}{\text{Sum of (1) average of beginning of year and end of year current maturities, long-term debt, non-current deferred taxes, and equity and (2) average short-term borrowings during year as disclosed in footnotes}} \times 100$$

$$\text{Operating income as a \% of sales} = \frac{\text{Operating income}}{\text{Sales}} \times 100$$

$$\text{Long-term debt as a \% of capitalization} = \frac{\text{Long-term debt}}{\text{Long-term} + \text{equity}} \times 100$$

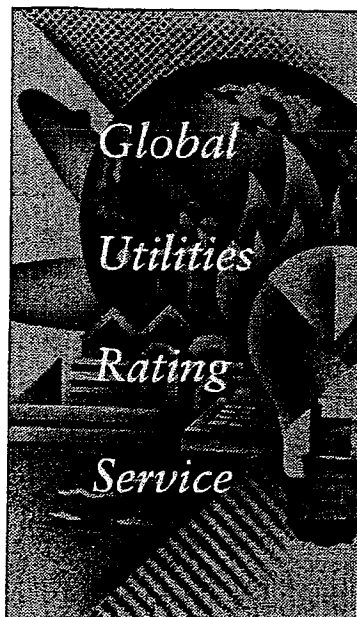
$$\text{Total debt as a \% of capitalization} = \frac{\text{Total debt}}{\text{Total debt} + \text{equity}} \times 100$$

$$\text{Total debt} + 8 \text{ times rents as a \% of adjusted capitalization} = \frac{\text{Total debt} + 8 \text{ times gross rentals paid}}{\text{Total debt} + 8 \text{ times gross rentals paid} + \text{equity}} \times 100$$

Glossary

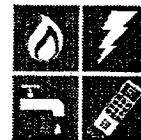
Equity	Shareholders' equity (including preferred stock) plus minority interest.
Free operating cash flow	Funds from operations minus capital expenditures, minus (plus) the increase (decrease) in working capital (excluding changes in cash, marketable securities, and short-term debt).
Funds from operations	Net income from continuing operations plus depreciation, amortization, deferred income taxes and other noncash items.
Gross interest	Gross interest incurred before subtracting (1) capitalized interest, (2) interest income.
Gross rents	Gross operating rents paid before sublease income.
Interest expense	Interest incurred minus capitalized interest, plus amortization of capitalized interest.
Long-term debt	As reported on the balance sheet, including capitalized lease obligations.
Net cash flow	Funds from operations less preferred and common dividends.
Operating income	Sales minus cost of goods manufactured (before depreciation and amortization), selling, general and administrative, and research and development costs.
Pretax funds flow	Pretax income from continuing operations plus depreciation, amortization, and other noncash items.
Total debt	Long-term debt plus current maturities, commercial paper, and other short-term borrowings.

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STANDARD
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Utility Financial Targets Are Revised

Standard & Poor's has revised the four principal financial targets that it uses to analyze the credit quality of all investor-owned electric, natural gas, and water utilities in the U.S. (see table on page 3).

Standard & Poor's has created a single set of financial targets that can be applied across the different utility segments. These financial measures reflect the convergence that is occurring throughout the utility industry and the changing risk profile of the industry in general.

No rating changes will result from establishing these new financial targets since they were developed by integrating prior utility financial benchmarks and historical industrial medians. The new financial targets, like the previous benchmarks, pertain to risk-adjusted ratios that distinguish between lower-risk and higher-risk activities. The targets have been broadened to correspond with Standard & Poor's 10-point business profile assessments. The business profile scores assess the qualitative attributes of a firm, with "1" being considered lowest risk and "10" highest risk. Thus, the new targets allow for comparability on a single scale between typically lower-risk activities, such as water operations, gas distribution, and electric transmission, and higher-risk activities, such as merchant power generation, oil and gas exploration and production, and energy trading and marketing. For example, a water utility, which can expect to have a lower business risk profile than a typical integrated electric utility, will be required to meet less stringent financial targets for any given rating category.

Funds from operations to total debt, funds from operations interest coverage, pretax interest coverage, and total debt to total capital are the four credit-protection ratios that are an integral part of

Standard & Poor's quantitative review on the overall credit analysis of the utility sector. Standard & Poor's recognizes that the nature of utilities' business strategies is changing significantly and is shifting toward higher-risk endeavors. These undertakings bear risk characteristics that are more representative of an industrial company than a regulated utility. Therefore, Standard & Poor's also incorporates a greater reliance on several additional ratios in its credit analysis. These include, but are not limited to, pretax return on permanent capital, funds from operations to current obligations, earnings before interest and taxes to total assets, net cash flow to capital expenditures, and capital expenditures to average total capital. Additionally, further analysis of the cash flow coverage of all obligations (including preferred stock) is performed. Although these measures do not have published targets, broader use of these financial ratios, combined with the four principal targets, provides greater depth to the fundamental analysis used in the rating evaluation process.

Consistent with Standard & Poor's ratings methodology, the four published financial targets will be used with other quantitative measures, business risk analysis, and comparative analysis of peer groupings to determine credit ratings. The new targets are designed to assist utilities, utility affiliates, and the investment community in assessing the relative financial strength of issuers. ■

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AEP/CSW Merger May Close by Year End page 2



UTILITIES & PERSPECTIVES

COVER STORY

(continued from page 1)

Revised Utility Group Financial Targets*

FFO to total debt

Business position	'AA'		'A'		'BBB'		'BB'		'B'	
1	20.0	16.5	16.5	12.5	12.5	7.0	<7.0			
2	25.0	21.0	21.0	16.0	16.0	10.5	<10.5			
3	31.5	26.0	26.0	20.0	20.0	14.0	14.0	9.5	9.5	4.0
4	36.5	30.5	30.5	24.5	24.5	17.5	17.5	12.0	12.0	6.0
5	40.0	33.0	33.0	27.0	27.0	20.5	20.5	15.0	15.0	7.5
6	47.0	39.0	39.0	31.0	31.0	22.0	22.0	16.0	16.0	8.5
7	56.0	47.0	47.0	36.5	36.5	24.5	24.5	17.0	17.0	9.5
8	66.0	55.0	55.0	42.5	42.5	27.5	27.5	18.5	18.5	11.0
9			64.5	49.5	49.5	32.0	32.0	22.0	22.0	12.5
10			78.0	60.5	60.5	39.0	39.0	28.0	28.0	17.5

FFO interest coverage

Business position	'AA'		'A'		'BBB'		'BB'		'B'	
1	3.1	2.6	2.6	1.9	1.9	0.9	<0.9			
2	3.9	3.3	3.3	2.5	2.5	1.5	<1.5			
3	4.6	3.9	3.9	3.1	3.1	2.1	2.1	1.3	1.3	0.5
4	5.1	4.5	4.5	3.8	3.8	2.7	2.7	1.8	1.8	0.9
5	5.4	4.8	4.8	4.0	4.0	3.0	3.0	2.1	2.1	1.1
6	6.6	5.7	5.7	4.5	4.5	3.1	3.1	2.2	2.2	1.2
7	8.4	7.0	7.0	5.1	5.1	3.3	3.3	2.3	2.3	1.3
8	10.2	8.3	8.3	5.9	5.9	3.5	3.5	2.4	2.4	1.5
9			9.5	7.1	7.1	4.3	4.3	2.9	2.9	1.8
10			11.3	8.6	8.6	5.3	5.3	3.6	3.6	2.3

Pretax interest coverage

Business position	'AA'		'A'		'BBB'		'BB'		'B'	
1	2.8	2.4	2.4	1.8	1.8	0.8	<0.8			
2	3.4	2.9	2.9	2.3	2.3	1.3	<1.3			
3	4.0	3.4	3.4	2.8	2.8	1.8	1.8	1.1	1.1	0.3
4	4.6	4.0	4.0	3.3	3.3	2.2	2.2	1.3	1.3	0.5
5	5.0	4.3	4.3	3.5	3.5	2.4	2.4	1.5	1.5	0.6
6	6.2	5.2	5.2	4.0	4.0	2.6	2.6	1.6	1.6	0.7
7	8.0	6.5	6.5	4.7	4.7	2.8	2.8	1.8	1.8	0.9
8	9.9	8.0	8.0	5.5	5.5	3.0	3.0	2.0	2.0	1.1
9			9.1	6.6	6.6	3.7	3.7	2.5	2.5	1.4
10			11.1	8.4	8.4	5.0	5.0	3.3	3.3	1.8

Total debt to total capital

Business position	'AA'		'A'		'BBB'		'BB'		'B'	
1	50.5	55.0	55.0	60.5	60.5	67.5	>67.5			
2	46.5	51.0	51.0	56.5	56.5	63.5	>63.5			
3	42.0	47.5	47.5	53.0	53.0	61.0	61.0	67.0	67.0	74.0
4	37.5	43.0	43.0	49.5	49.5	57.0	57.0	64.0	64.0	72.5
5	36.0	41.5	41.5	47.0	47.0	56.0	55.0	62.5	62.5	71.0
6	32.5	39.5	39.5	46.0	46.0	53.5	53.5	60.5	60.5	69.0
7	30.5	37.5	37.5	45.0	45.0	52.5	52.5	59.5	59.5	68.0
8	28.0	35.0	35.0	43.0	43.0	51.5	51.5	58.0	58.0	66.0
9			30.0	39.0	39.0	47.5	47.5	54.0	54.0	61.5
10			24.0	33.0	33.0	40.5	40.5	46.0	46.0	53.0

*As of June 1999. FFO—Funds from operations.

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PROXY GROUP OF EIGHT C. A. TURNER WATER COMPANIES
CAPITALIZATION AND FINANCIAL STATISTICS (1)
1996 - 2000, INCLUSIVE

	2000	1999	1998	1997	1996	
(MILLIONS OF DOLLARS)						
<u>CAPITALIZATION STATISTICS</u>						
AMOUNT OF CAPITAL EMPLOYED						
TOTAL PERMANENT CAPITAL	\$783,210	\$754,068	\$820,980	\$558,078	\$525,656	
SHORT-TERM DEBT	\$71,399	\$48,788	\$20,704	\$24,589	\$22,870	
TOTAL CAPITAL EMPLOYED	\$854,609	\$802,856	\$841,684	\$582,667	\$548,526	
<u>INDICATED AVERAGE CAPITAL COST RATES (2)</u>						
LONG-TERM DEBT	6.5 %	7.1 %	7.2 %	6.9 %	7.2 %	
PREFERRED STOCK	6.6	5.9	5.8	5.5	5.1	
<u>CAPITAL STRUCTURE RATIOS</u>						
BASED ON TOTAL PERMANENT CAPITAL:						
LONG-TERM DEBT	52.3 %	52.1 %	51.6 %	52.4 %	52.2 %	52.1 %
PREFERRED STOCK	1.2	1.2	1.4	1.7	1.6	1.4
COMMON EQUITY	46.6	46.7	47.0	45.9	46.2	46.5
TOTAL	100.1 %	100.0 %	100.0 %	100.0 %	100.0 %	100.0 %
5 YEAR AVERAGE						
BASED ON TOTAL CAPITAL:						
TOTAL DEBT, INCLUDING SHORT-TERM	54.7 %	54.5 %	53.9 %	54.3 %	53.5 %	54.2 %
PREFERRED STOCK	1.1	1.1	1.3	1.7	1.6	1.3
COMMON EQUITY	44.2	44.4	44.8	44.0	44.9	44.5
TOTAL	100.0 %	100.0 %	100.0 %	100.0 %	100.0 %	100.0 %
<u>FINANCIAL STATISTICS</u>						
<u>FINANCIAL RATIOS - MARKET BASED</u>						
EARNINGS / PRICE RATIO	5.5 %	5.2 %	6.0 %	6.9 %	7.5 %	6.2 %
MARKET / AVERAGE BOOK RATIO	182.3	203.9	192.6	162.0	143.9	178.9
DIVIDEND YIELD	3.9	3.7	4.0	4.9	5.5	4.4
DIVIDEND PAYOUT RATIO	75.0	68.4	67.0	71.1	72.1	70.9
RATE OF RETURN ON AVERAGE BOOK COMMON EQUITY	10.5 %	10.8 %	11.0 %	10.9 %	10.6 %	10.8 %
<u>COVERAGES - EXCLUDING ALL AFUDC (3)</u>						
BEFORE INCOME TAXES: ALL INTEREST CHARGES	3.04 x	3.01 x	2.93 x	3.04 x	2.93 x	2.98 x
AFTER INCOME TAXES: ALL INTEREST CHARGES	2.23	2.20	2.18	2.24	2.15	2.20
OVERALL COVERAGE: ALL INTEREST + PRD. DIV.	2.20	2.16	2.14	2.19	2.11	2.16
<u>QUALITY OF EARNINGS</u>						
AFUDC / INCOME AVAILABLE FOR COMMON EQUITY	4.0 %	5.6 %	5.7 %	4.0 %	4.1 %	4.7 %
EFFECTIVE INCOME TAX RATE	38.1	38.1	37.7	38.5	38.2	38.5
NET CASH FLOW / CAPITAL EXPENDITURES (4)	53.5	44.8	43.8	48.5	47.2	47.6
FUNDS FROM OPERATIONS / TOTAL DEBT (5)	16.7	16.0	16.4	16.5	15.3	16.2
FUNDS FROM OPERATIONS / INTEREST COVERAGE (6)	3.5 x	3.3 x	3.3 x	3.3 x	3.1 x	3.3 x

SEE PAGE 2 FOR NOTES.

Proxy Group of Eight C. A. Turner Water Companies
Capitalization and Financial Statistics
1996-2000, Inclusive

Notes:

- (1) All capitalization and financial statistics for the group are the arithmetic average of the achieved results for each individual company in the group, and are based upon financial statements as originally reported in each year.
- (2) Computed by relating actual long-term debt interest or preferred stock dividends booked to average of beginning and ending long-term debt or preferred stock reported to be outstanding.
- (3) Coverages - excluding all AFUDC represent the number of times available earnings, excluding all AFUDC, cover fixed charges.
- (4) Net cash flow / capital spending is the percentage of gross construction expenditures, excluding all AFUDC, provided by funds from operations (sum of net income, depreciation, amortization, net deferred income tax and investment tax credits, less total AFUDC), after payment of all cash dividends.
- (5) Funds from operations (sum of net income, depreciation, amortization, net deferred income tax and investment tax credits, less total AFUDC) as a percentage of total debt.
- (6) Funds from operations (as defined in Note 5) plus interest charges divided by interest charges

Selection Criteria:

The basis of selection was to include those water companies: 1) which are included in the Water Company Group of C. A. Turner Public Utility Reports (June 2001); and 2) which have Multex.com consensus five-year EPS growth rate projections.

The following seven water companies met the above criteria:

American States Water Co.
American Water Works Co., Inc.
Artesian Resources Corp.
California Water Service Group
Connecticut Water Service, Inc.
Middlesex Water Company
Pennichuck Corporation
Philadelphia Suburban Corp.

Capital Structure Ratios Based upon Total Capital for
the Proxy Group of Eight C. A. Turner Water Companies
for the Years 1996 through 2000

	<u>2000</u>	<u>1999</u>	<u>1998</u>	<u>1997</u>	<u>1996</u>
<u>American States Water Co.</u>					
Long-Term Debt	42.50 %	47.98 %	38.38 %	39.20 %	39.49 %
Short-Term Debt	10.80	6.01	12.05	8.82	5.87
Preferred Stock	0.46	0.56	0.64	0.71	0.78
Common Equity	<u>46.24</u>	<u>45.45</u>	<u>48.93</u>	<u>51.27</u>	<u>53.86</u>
Total Capital	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>
<u>American Water Works Co., Inc.</u>					
Long-Term Debt	53.26 %	55.26 %	60.25 %	57.96 %	57.62 %
Short-Term Debt	9.03	5.45	2.47	4.12	4.79
Preferred Stock	1.15	2.13	2.71	2.99	3.22
Common Equity	<u>36.56</u>	<u>37.16</u>	<u>34.57</u>	<u>34.93</u>	<u>34.37</u>
Total Capital	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>
<u>Artesian Resources Corp.</u>					
Long-Term Debt	58.71 %	46.49 %	46.54 %	52.60 %	49.23 %
Short-Term Debt	3.65	10.68	12.09	2.74	1.32
Preferred Stock	0.76	1.01	1.26	1.61	2.30
Common Equity	<u>36.88</u>	<u>41.82</u>	<u>40.11</u>	<u>43.05</u>	<u>47.15</u>
Total Capital	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>
<u>California Water Service Group</u>					
Long-Term Debt	46.69 %	45.04 %	41.57 %	43.33 %	46.25 %
Short-Term Debt	3.59	3.85	6.75	4.52	2.44
Preferred Stock	0.85	0.98	1.04	1.08	1.13
Common Equity	<u>48.87</u>	<u>50.13</u>	<u>50.64</u>	<u>51.07</u>	<u>50.18</u>
Total Capital	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>
<u>Connecticut Water Service, Inc.</u>					
Long-Term Debt	49.25 %	49.97 %	50.78 %	45.39 %	47.17 %
Short-Term Debt	0.87	1.83	1.54	7.33	5.02
Preferred Stock	0.59	0.59	0.63	0.64	0.67
Common Equity	<u>49.29</u>	<u>47.61</u>	<u>47.05</u>	<u>46.64</u>	<u>47.14</u>
Total Capital	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>
<u>Middlesex Water Company</u>					
Long-Term Debt	50.48 %	51.88 %	51.79 %	48.26 %	50.53 %
Short-Term Debt	3.71	1.26	0.66	0.51	0.00
Preferred Stock	2.49	2.55	3.31	4.55	2.54
Common Equity	<u>43.32</u>	<u>44.31</u>	<u>44.24</u>	<u>46.68</u>	<u>46.93</u>
Total Capital	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>
<u>Pennichuck Corporation</u>					
Long-Term Debt	47.80 %	51.56 %	52.87 %	64.86 %	62.31 %
Short-Term Debt	0.00	0.00	0.00	0.00	0.00
Preferred Stock	2.02	0.54	0.59	0.00	0.00
Common Equity	<u>50.18</u>	<u>47.90</u>	<u>46.54</u>	<u>35.14</u>	<u>37.69</u>
Total Capital	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>
<u>Philadelphia Suburban Corp.</u>					
Long-Term Debt	48.18 %	47.44 %	52.40 %	52.88 %	54.60 %
Short-Term Debt	8.85	11.48	1.05	2.34	1.32
Preferred Stock	0.45	0.48	0.64	1.67	2.10
Common Equity	<u>42.52</u>	<u>40.60</u>	<u>45.91</u>	<u>43.11</u>	<u>41.98</u>
Total Capital	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>
<u>Proxy Group of Eight C. A. Turner Water Companies</u>					
Long-Term Debt	49.61 %	49.45 %	49.32 %	50.56 %	50.90 %
Short-Term Debt	5.06	5.07	4.58	3.80	2.60
Preferred Stock	1.10	1.11	1.35	1.66	1.59
Common Equity	<u>44.23</u>	<u>44.37</u>	<u>44.75</u>	<u>43.98</u>	<u>44.91</u>
Total Capital	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>

Source of Information: Standard & Poor's Compustat Services, Inc. PC Plus Data Base

PROXY GROUP OF FOUR VALUE LINE WATER COMPANIES
CAPITALIZATION AND FINANCIAL STATISTICS (1)
1996 - 2000, INCLUSIVE

	2000	1999	1998	1997	1996	
	(MILLIONS OF DOLLARS)					
<u>CAPITALIZATION STATISTICS</u>						
AMOUNT OF CAPITAL EMPLOYED						
TOTAL PERMANENT CAPITAL	\$1,459,017	\$1,405,814	\$1,145,706	\$1,036,307	\$975,604	
SHORT-TERM DEBT	\$140,193	\$94,383	\$38,599	\$46,416	\$44,113	
TOTAL CAPITAL EMPLOYED	\$1,599,210	\$1,500,197	\$1,184,305	\$1,082,722	\$1,019,717	
<u>INDICATED AVERAGE CAPITAL COST RATES (2)</u>						
LONG-TERM DEBT	7.1 %	8.0 %	8.1 %	7.9 %	7.9 %	
PREFERRED STOCK	6.7	5.2	5.1	4.9	4.3	
<u>CAPITAL STRUCTURE RATIOS</u>						<u>5 YEAR AVERAGE</u>
BASED ON TOTAL PERMANENT CAPITAL:						
LONG-TERM DEBT	51.9 %	52.5 %	50.8 %	50.8 %	51.3 %	51.4 %
PREFERRED STOCK	0.8	1.1	1.3	1.6	1.9	1.4
COMMON EQUITY	47.3	46.4	47.9	47.6	46.8	47.2
TOTAL	100.0 %	100.0 %	100.0 %	100.0 %	100.0 %	100.0 %
BASED ON TOTAL CAPITAL:						
TOTAL DEBT, INCLUDING SHORT-TERM	55.7 %	55.6 %	53.7 %	53.3 %	53.1 %	54.3 %
PREFERRED STOCK	0.7	1.1	1.3	1.6	1.8	1.3
COMMON EQUITY	43.6	43.3	45.0	45.1	45.1	44.4
TOTAL	100.0 %	100.0 %	100.0 %	100.0 %	100.0 %	100.0 %
<u>FINANCIAL STATISTICS</u>						
<u>FINANCIAL RATIOS - MARKET BASED</u>						
EARNINGS / PRICE RATIO	5.8 %	5.0 %	5.4 %	6.4 %	7.2 %	5.9 %
MARKET / AVERAGE BOOK RATIO	191.0	209.4	216.5	185.8	159.3	192.4
DIVIDEND YIELD	3.8	3.5	3.6	4.2	4.9	4.0
DIVIDEND PAYOUT RATIO	66.5	67.7	66.9	64.9	66.3	66.4
RATE OF RETURN ON AVERAGE BOOK COMMON EQUITY	10.9 %	10.8 %	11.2 %	11.7 %	11.2 %	11.2 %
<u>COVERAGES - EXCLUDING ALL AFUDC (3)</u>						
BEFORE INCOME TAXES: ALL INTEREST CHARGES	2.97 x	2.94 x	3.04 x	3.21 x	3.03 x	3.04 x
AFTER INCOME TAXES: ALL INTEREST CHARGES	2.16	2.12	2.23	2.32	2.19	2.20
OVERALL COVERAGE: ALL INTEREST + PRD. DIV.	2.15	2.10	2.21	2.29	2.16	2.18
<u>QUALITY OF EARNINGS</u>						
AFUDC / INCOME AVAILABLE FOR COMMON EQUITY	3.5 %	4.2 %	4.0 %	3.4 %	3.7 %	3.7 %
EFFECTIVE INCOME TAX RATE	40.1	41.3	38.5	39.4	40.3	39.9
NET CASH FLOW / CAPITAL EXPENDITURES (4)	56.4	49.0	51.6	58.6	43.4	51.8
FUNDS FROM OPERATIONS / TOTAL DEBT (5)	15.7	16.4	18.4	18.0	16.0	16.9
FUNDS FROM OPERATIONS / INTEREST COVERAGE (6)	3.3 x	3.4 x	3.5 x	3.4 x	3.1 x	3.3 x

SEE PAGE 2 FOR NOTES.

Proxy Group of Four Value Line Water Companies
Capitalization and Financial Statistics
1996-2000, Inclusive

Notes:

- (1) All capitalization and financial statistics for the group are the arithmetic average of the achieved results for each individual company in the group, and are based upon financial statements as originally reported in each year.
- (2) Computed by relating actual long-term debt interest or preferred stock dividends booked to average of beginning and ending long-term debt or preferred stock reported to be outstanding.
- (3) Coverages - excluding all AFUDC represent the number of times available earnings, excluding all AFUDC, cover fixed charges.
- (4) Net cash flow / capital spending is the percentage of gross construction expenditures, excluding all AFUDC, provided by funds from operations (sum of net income, depreciation, amortization, net deferred income tax and investment tax credits, less total AFUDC), after payment of all cash dividends.
- (5) Funds from operations (sum of net income, depreciation, amortization, net deferred income tax and investment tax credits, less total AFUDC) as a percentage of total debt.
- (6) Funds from operations (as defined in Note 5) plus interest charges divided by interest charges

Selection Criteria:

The basis of selection was to include those water companies: 1) which are included in the Water Utility Group of Value Line Investment Survey (Standard Edition – May 4, 2001)

The following four water companies met the above criteria:

American States Water Co.
American Water Works Co., Inc.
California Water Service Group
Philadelphia Suburban Corp.

Capital Structure Ratios Based upon Total Capital for
the Proxy Group of Four Value Line Water Companies
for the Years 1996 through 2000

	<u>2000</u>	<u>1999</u>	<u>1998</u>	<u>1997</u>	<u>1996</u>
<u>American States Water Co.</u>					
Long-Term Debt	42.50 %	47.98 %	38.38 %	39.20 %	39.49 %
Short-Term Debt	10.80	6.01	12.05	8.82	5.87
Preferred Stock	0.46	0.56	0.64	0.71	0.78
Common Equity	<u>46.24</u>	<u>45.45</u>	<u>48.93</u>	<u>51.27</u>	<u>53.86</u>
Total Capital	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>
<u>American Water Works Co., Inc.</u>					
Long-Term Debt	53.26 %	55.26 %	60.25 %	57.96 %	57.62 %
Short-Term Debt	9.03	5.45	2.47	4.12	4.79
Preferred Stock	1.15	2.13	2.71	2.99	3.22
Common Equity	<u>36.56</u>	<u>37.16</u>	<u>34.57</u>	<u>34.93</u>	<u>34.37</u>
Total Capital	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>
<u>California Water Service Group</u>					
Long-Term Debt	46.69 %	45.04 %	41.57 %	43.33 %	46.25 %
Short-Term Debt	3.59	3.85	6.75	4.52	2.44
Preferred Stock	0.85	0.98	1.04	1.08	1.13
Common Equity	<u>48.87</u>	<u>50.13</u>	<u>50.64</u>	<u>51.07</u>	<u>50.18</u>
Total Capital	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>
<u>Philadelphia Suburban Corp.</u>					
Long-Term Debt	48.18 %	47.44 %	52.40 %	52.88 %	54.60 %
Short-Term Debt	8.85	11.48	1.05	2.34	1.32
Preferred Stock	0.45	0.48	0.64	1.67	2.10
Common Equity	<u>42.52</u>	<u>40.60</u>	<u>45.91</u>	<u>43.11</u>	<u>41.98</u>
Total Capital	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>
<u>Proxy Group of Four Value Line Water Companies</u>					
Long-Term Debt	47.66 %	48.93 %	48.15 %	48.34 %	49.49 %
Short-Term Debt	8.06	6.70	5.58	4.95	3.60
Preferred Stock	0.73	1.04	1.26	1.61	1.81
Common Equity	<u>43.55</u>	<u>43.33</u>	<u>45.01</u>	<u>45.10</u>	<u>45.10</u>
Total Capital	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>

Source of Information: Standard & Poor's Compustat Services, Inc. PC Plus Data Base



**UTILITY REGULATORY POLICY IN THE
UNITED STATES
AND CANADA**

COMPILATION 1995-1996

OF THE

**NATIONAL ASSOCIATION OF
REGULATORY UTILITY COMMISSIONERS**

Michael Foley
Acting Executive Director

Jessica O'Connor-Petts
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TABLE 308 - AGENCY AUTHORITY OVER RATE OF RETURN - WATER UTILITIES

AGENCY	Agency determines rate of return under its general authority	Capital structure is adjusted to exclude non-utility financing when it is traceable	Method Agency favors in determining rate of return								Duration of call protection provision influences judgment in determining rate of return
			No ONE method ALL are considered	** Dis-counted cash flow	** Com-parable earnings test	** Earn-ings/price ratio	** Mid-point approach	** Capital asset pricing model	** Risk premium	** Other	
ALABAMA PSC 11/	X	X		X							Possible.
ALASKA PUC	X	X			X						
ARIZONA CC	X	X	X 2/	X 6/							
ARKANSAS PSC	X		X	X 9/							Possible.
CALIFORNIA PUC	X	X 1/	X 2/	X	X			X	X	X	
COLORADO PUC	X	X		X 7/	X						
CONNECTICUT DPUC	X	X		X							
DELAWARE PSC	X		X 2/	X	X					X	
DC PSC	DOES NOT REGULATE										
FLORIDA PSC	X	X 1/	X 2/								
GEORGIA PSC	DOES NOT REGULATE										
HAWAII PUC	X	X	X 2/							X	
IDAHO PUC	X	X		X 7/	X	X					
ILLINOIS CC	X	X	X 2/				X			X	
INDIANA URC	X		X								
IOWA UB	X	X 1/	X	X					X	X 5/	
KANSAS SCC	X	X		X							
KENTUCKY PSC	X	X	X 2/	X	X	X	X			X	
LOUISIANA PSC	X			X							
MAINE PUC	X	8/	X 7/	X							
MARYLAND PSC	X	X		X						X 5/	
MASSACHUSETTS DPU	X	X		X 4/						X 4/	
MICHIGAN PSC	X	X	X	X	X		X	X	X	X	
MINNESOTA PUC	DOES NOT REGULATE										
MISSISSIPPI PSC	X	X		X	X						
MISSOURI PSC 12/	X	X		X							
MONTANA PSC	X	X		X	X						
NEBRASKA PSC	X	X	X								
NEVADA PSC	X	X		X	X	X					
NEW HAMPSHIRE PUC	X	X		X							
NEW JERSEY BPU 11/	X	X	X					X	X	X	
NEW MEXICO PUC	X	X	X 2/	X						X	
NEW YORK PSC	X	X	X	X 6/						X	
NORTH CAROLINA UC	X	X	X 2/	X	X			X	X	X	
NORTH DAKOTA PSC	DOES NOT REGULATE										
OHIO PUC	X	X	X	X 6/						X 6/	
OKLAHOMA CC	X	X	X 2/	X						X	No decision.
OREGON PUC	X	X 1/		X				X			
PENNSYLVANIA PUC	X	X	X 2/	X	X	X	X			X	
RHODE ISLAND PUC	X	X	X	X	X					X 3/	Maybe, if soon
SOUTH CAROLINA PSC	X	X	X	X				X	X		
SOUTH DAKOTA PUC	DOES NOT REGULATE										
TEXAS NRCC	X	X							X		
UTAH PSC	X	X		X							
VERMONT PSB	X	X		X	X					X	
VIRGINIA SCC	X	X	X 2/								
WASHINGTON UTC	X	X		X							
WEST VIRGINIA PSC	X	X	X 2/	X	X			X	X	X	
WISCONSIN PSC	X	X	X 2/	X				X		X	
WYOMING PSC	X	ICB	X 2/	X	X			X		X 10/	
PUERTO RICO PSC 11/	X	X			X						
VIRGIN ISLANDS PSC	X	8/	X 2/	X	X					X	
ALBERTA EUB	X	X	X 2/	X	X					X	
NOVA SCOTIA UARB	X	X	X 2/	X	X				X	X	

** For definitions of terms, please consult the Glossary of Terms at the back of this book. ICB=Case-by-Case Basis

FOOTNOTES - TABLE 308
AGENCY AUTHORITY OVER RATE OF RETURN

- 1/ Non-utility investment dollars are always excluded from rate base. Where non-utility investment is comparatively small, capital ratios are not adjusted. When non-utility investment is large, we usually remove non-utility investment from equity.
- 2/ Commission favors no single method, but rather that which produces the most reasonable results.
- 3/ It may use any method it desires especially in the case of a small company.
- 4/ DCF is preferred, but Department approves other methods which check DCF result; risk spread analysis preferred by a slight margin. Financial condition of utility also given serious consideration.
- 5/ DCF is preferred; other methods are considered.
- 6/ No single method, however, discounted cash flow is frequently used.
- 7/ DCF has been the preferred method, but its results should be checked with other methods.
- 8/ Never an issue before this agency.
- 9/ Agency favors DCF, but any method presented is considered.
- 10/ Most jurisdictional water operations are so small an operation ratio or cash flow basis is used rather than a ROR determination.
- 11/ Commission did not respond to request for update information; this data may not be current.
- 12/ DCF has been the preferred method, but its results are generally checked with other methods such as risk premium and CAPM.

Carolina Water Service, Inc.
Stock Price Index Level, Earnings Per Share and Dividends Per Share
for the S&P Utilities Index and the S&P 500 Composite Index
Quarterly for the Third Quarter 1990 through the Third Quarter 2000

Year	Quarter	S&P Utilities Index			S&P 500 Composite Index		
		Stock Price Index	EPS -	DPS -	Stock Price Index	EPS -	DPS -
			Adjusted to Stock Price Index (4 qtr. total)	Adjusted to Stock Price Index (4 qtr. total)		Adjusted to Stock Price Index (4 qtr. total)	Adjusted to Stock Price Index (4 qtr. total)
1990	3rd	133.02	9.97	8.16	306.05	21.74	11.84
	4th	143.59	9.65	8.29	330.22	21.34	12.10
1991	1st	144.82	9.50	8.24	375.22	20.87	12.12
	2nd	136.58	9.45	8.41	371.16	19.35	12.15
	3rd	145.18	9.34	8.53	387.86	17.82	12.28
	4th	155.16	8.60	8.51	417.09	15.97	12.20
1992	1st	138.68	8.63	8.64	403.69	16.20	12.32
	2nd	147.33	9.02	8.54	408.14	17.05	12.32
	3rd	156.79	9.50	8.55	417.80	18.04	12.39
	4th	158.46	10.64	8.55	435.71	19.09	12.38
1993	1st	173.45	10.86	8.55	451.67	19.84	12.48
	2nd	175.34	11.02	8.56	450.53	19.33	12.52
	3rd	185.39	10.75	8.61	458.93	20.41	12.52
	4th	172.58	8.62	8.66	466.45	21.88	12.58
1994	1st	156.33	8.70	8.70	445.77	22.71	12.71
	2nd	153.99	8.88	8.87	444.27	25.20	12.84
	3rd	152.50	9.37	8.93	462.69	27.33	12.93
	4th	150.12	11.57	8.86	459.27	30.60	13.18
1995	1st	158.38	11.89	8.90	500.71	32.60	13.18
	2nd	167.86	12.12	8.83	544.75	34.44	13.37
	3rd	184.46	12.56	8.70	584.41	35.18	13.58
	4th	202.58	12.30	8.88	615.93	33.96	13.79
1996	1st	190.84	12.79	8.94	645.50	34.04	14.10
	2nd	198.08	13.03	9.00	670.63	34.91	14.27
	3rd	188.80	13.94	9.46	687.31	36.00	14.66
	4th	198.81	14.61	9.64	740.74	38.72	14.90
1997	1st	189.82	14.72	9.82	757.12	40.24	15.06
	2nd	198.39	13.74	10.01	885.14	40.55	15.16
	3rd	205.24	13.03	10.04	947.28	40.64	15.33
	4th	235.81	9.52	10.07	970.43	39.72	15.50
1998	1st	246.50	9.10	10.17	1101.75	39.54	15.65
	2nd	246.75	8.03	10.34	1133.84	38.97	15.95
	3rd	255.53	9.20	10.21	1017.01	38.09	16.15
	4th	259.62	12.15	10.13	1229.23	37.71	16.20
1999	1st	232.91	12.39	10.15	1286.37	38.38	16.45
	2nd	257.51	13.41	9.95	1372.71	41.02	16.45
	3rd	242.77	14.83	9.92	1282.71	43.96	16.64
	4th	227.22	14.41	9.89	1469.25	48.17	16.69
2000	1st	243.12	15.33	9.87	1498.58	50.94	16.76
	2nd	256.96	16.82	9.93	1454.60	51.92	16.70
	3rd	337.83	16.11	9.78	1436.51	53.70	16.34

% Change from
3rd Quarter 1990 -
3rd Quarter 2000

153.97 % 61.58 % 19.85 % 369.37 % 147.01 % 38.01 %

Source of Information: Standard & Poor's Security Price Index Record
Standard & Poor's Current Statistics

Carolina Water Service, Inc.
Hypothetical Example of the Inadequacy of
A DCF Return Rate Related to Book Value
When Market Value is Greater / Less than Book Value

Line No.		<u>1</u>	<u>2</u>	<u>3</u>
		<u>Market Value</u>	<u>Book Value with Market to Book Ratio of 180%</u>	<u>Book Value with Market to Book Ratio of 80%</u>
1.	Per Share	\$ 24.000	\$ 13.33	\$ 30.00
2.	DCF Cost Rate (1)	10.00%	10.00%	10.00%
3.	Return in Dollars	\$ 2.400	\$ 1.333	\$ 3.000
4.	Dividends (2)	\$ 0.960	\$ 0.960	\$ 0.960
5.	Growth in Dollars	\$ 1.440	\$ 0.373	\$ 2.040
6.	Return on Market Value	10.00%	5.55% (3)	12.50% (4)
7.	Rate of Growth on Market Value	6.00% (5)	1.55% (6)	8.50% (7)

Notes: (1) Comprised of 4.0% dividend yield and 6.0% growth.

(2) $\$24.00 \times 4.0\% \text{ yield} = \0.960 .

(3) $\$1.333 / \$24.00 \text{ market value} = 5.55\%$.

(4) $\$3.000 / \$24.00 \text{ market value} = 12.50\%$.

(5) Expected rate of growth per market based DCF model.

(6) Actual rate of growth when DCF cost rate is applied to book value ($\$1.333$ possible earnings - $\$0.960$ dividends = $\$0.373$ for growth / $\$24.00$ market value = 1.55%).

(7) Actual rate of growth when DCF cost rate is applied to book value ($\$3.000$ possible earnings - $\$0.960$ dividends = $\$2.040$ for growth / $\$24.00$ market value = 8.50%).

Carolina Water Service, Inc.
Indicated Common Equity Cost Rate
Through Use of the Discounted Cash Flow Model
Summary of Conclusion

	<u>Proxy Group of Eight C. A. Turner Water Companies</u>	<u>Proxy Group of Four Value Line Water Companies</u>
<u>Based upon Historical and Projected Growth in DPS, EPS, and BR+SV</u>		
1. Dividend Yield (1)	3.7 %	3.6 %
2. Dividend Growth Component (2)	<u>0.1</u>	<u>0.1</u>
3. Yield	3.8	3.7
4. Growth Rate (3)	<u>5.3</u>	<u>5.5</u>
5. Indicated Return Rate	<u>9.1 %</u>	<u>9.2 %</u>

<u>Based upon Projected Growth in EPS</u>		
6. Dividend Yield (1)	3.7 %	3.6 %
7. Dividend Growth Component (2)	<u>0.1</u>	<u>0.1</u>
8. Yield	3.8	3.7
9. Growth Rate (3)	<u>5.4</u>	<u>6.6</u>
10. Indicated Return Rate	<u>9.2 %</u>	<u>10.3 %</u>
11. Conclusion	<u>9.2 %</u>	<u>9.8 %</u>

- Notes:
- (1) From Schedule 9.
 - (2) This reflects a growth rate component equal to one-half the conclusion of growth rate (from page 1 of Schedule 11) x Line Nos. 1 and 6 to reflect the periodic payment of dividends (Gordon Model) as opposed to the continuous payment. Thus, $3.7\% \times (1/2 \times 5.3\%) = 0.1\%$.
 - (3) Conclusion of growth from page 1 of Schedule 11.

Carolina Water Service, Inc.
Derivation of Dividend Yield for Use in the
Discounted Cash Flow Model

	Dividend Yield				
	Spot (06/04/01) (1)	Average of Last 3 Months (2)	Average of Last 6 Months (3)	Average of Last 12 Months (4)	Average Dividend Yield (5)
<u>Proxy Group of Eight</u>					
<u>C. A. Turner Water Companies</u>					
American States Water Co.	4.3 %	4.1 %	4.0 %	4.1 %	4.1 %
American Water Works Co., Inc.	3.0	3.0	3.2	3.4	3.2
Artesian Resources Corp.	4.5	4.5	4.4	4.6	4.5
California Water Service Group	4.5	4.2	4.4	4.3	4.4
Connecticut Water Service, Inc.	3.1	3.4	3.7	3.9	3.5
Middlesex Water Company	3.5	3.9	3.9	4.1	3.9
Pennichuck Corporation	3.3	3.4	3.5	3.6	3.5
Philadelphia Suburban Corp.	2.7	2.7	2.7	3.0	2.8
Average	<u>3.6 %</u>	<u>3.7 %</u>	<u>3.7 %</u>	<u>3.9 %</u>	<u>3.7 %</u>
<u>Proxy Group of Four</u>					
<u>Value Line Water Companies</u>					
American States Water Co.	4.3 %	4.1 %	4.0 %	4.1 %	4.1 %
American Water Works Co., Inc.	3.0	3.0	3.2	3.4	3.2
California Water Service Group	4.5	4.2	4.4	4.3	4.4
Philadelphia Suburban Corp.	2.7	2.7	2.7	3.0	2.8
Average	<u>3.6 %</u>	<u>3.5 %</u>	<u>3.6 %</u>	<u>3.7 %</u>	<u>3.6 %</u>

- Notes: (1) The spot dividend yield is the current annualized dividend per share divided by the spot market price on 06/04/01.
- (2) The average 3-month dividend yield was computed by relating the indicated annualized dividend rate and market price on the last trading day of each of the three months ended May 31, 2001.
- (3) The average 6-month dividend yield was computed by relating the indicated annualized dividend rate and market price on the last trading day of each of the six months ended May 31, 2001.
- (4) The average 12-month dividend yield was computed by relating the indicated annualized dividend rate and market price on the last trading day of each of the twelve months ended May 31, 2001.
- (5) Equal weight has been given to the 12-month average, 6-month average, 3-month average and spot dividend yield. This provides recognition of current conditions, but does not place undue emphasis thereon.

Source of Information: Standard & Poor's Compustat Services, Inc., PC Plus Database
quote.yahoo.com

Carolina Water Service, Inc.
Current Institutional Holdings (1) and Individual Holdings (2) for
the Proxy Group of Eight C. A. Turner Water Companies and
the Proxy Group of Four Value Line Water Companies

	<u>1</u>	<u>2</u>
	May 2001 Percentage of Institutional Holdings (1)	May 2001 Percentage of Individual Holdings (2)
<u>Proxy Group of Eight C. A. Turner Water Companies</u>		
American States Water Co.	33.2 %	66.8 %
American Water Works Co., Inc.	34.1	65.9
Artesian Resources Corp.	8.6	91.4
California Water Service Group	16.3	83.7
Connecticut Water Service, Inc.	11.4	88.6
Middlesex Water Company	9.1	90.9
Pennichuck Corporation	9.0	91.0
Philadelphia Suburban Corp.	21.4	78.6
Average	<u>17.9 %</u>	<u>82.1 %</u>
<u>Proxy Group of Four Value Line Water Companies</u>		
American States Water Co.	33.2 %	66.8 %
American Water Works Co., Inc.	34.1	65.9
California Water Service Group	16.3	83.7
Philadelphia Suburban Corp.	21.4	78.6
Average	<u>26.2 %</u>	<u>73.8 %</u>

Notes: (1) The percentage of institutional holdings is calculated by dividing the number of shares held by institutions by the number of shares outstanding.

(2) (1 - column 1).

Source of Information: <http://yahoo.marketguide.com/mgi/performance>

Carolina Water Service, Inc.
Historical and Projected Growth

1	2	3	4	5	6	7	8	9
Value Line Historical Five Year Growth Rate (1)	DPS	EPS	Five Year Historical BR + SV (2)	Value Line Projected 1998-00 to 2004-06 Growth Rate (1)	DPS	EPS	Multex.com Consensus Projected Five Year Growth Rate	No. of Est.
1.0 %	3.0 %	4.4 %	1.5 %	6.0 %	4.50 %	[2]	5.3 %	4.7 %
9.0	5.5	7.9	4.5	9.0	6.20	[5]	7.6	7.4
15.4 (5)	2.5 (5)	6.7	NA	NA	8.00	[1]	8.0	NA
2.0	3.0	5.7	1.5	6.0	5.50	[2]	5.8	6.6
1.3 (5)	2.4 (5)	3.9	NA	NA	3.00	[1]	3.0	NA
2.5 (5)	(0.3) (5)	3.7	NA	NA	3.00	[1]	3.0	NA
11.7 (5)	14.5 (5)	8.5	NA	NA	3.00	[1]	3.0	NA
5.0	10.0	12.1	4.5	6.5	8.50	[2]	7.5	6.7
Average	4.8 %	5.8 (8)	3.0 %	6.9 %	5.21 %		5.4 %	6.4 %
Range of Growth Rates								
Midpoint of Range								
Average of all Growth Rates (7)								
Average of Midpoint of Range and Average of all Growth Rates								
Average of Projected EPS Growth Rates (8)								
3.0% - 6.9%								
5.0%								
5.5%								
5.3%								
5.4%								

Proxy Group of Four

Value Line Water Companies	DPS	EPS	Five Year Historical BR + SV (2)	Value Line Projected 1998-00 to 2004-06 Growth Rate (1)	DPS	EPS	Multex.com Consensus Projected Five Year Growth Rate	No. of Est.
American States Water Co.	1.0 %	3.0 %	4.4 %	1.5 %	6.0 %	4.5 %	[2]	5.3 %
American Water Works Co., Inc.	9.0	5.5	7.9	4.5	9.0	6.2	[5]	7.6
California Water Service Group	2.0	3.0	5.7	1.5	6.0	5.5	[2]	5.8
Philadelphia Suburban Corp.	5.0	10.0	12.1	4.5	6.5	8.5	[2]	7.5
Average	4.3 %	5.4 %	7.5 %	3.0 %	6.9 %	6.2 %		6.6 %
Range of Growth Rates								
Midpoint of Range								
Average of all Growth Rates (7)								
Average of Midpoint of Range and Average of all Growth Rates								
Average of Projected EPS Growth Rates (8)								
3.0% - 7.5%								
5.3%								
5.7%								
5.5%								
6.6%								

Notes: (1) As shown on pages 9 through 12 of this Schedule. Historical growth rates are five-year compound growth rates.

(2) From page 2 of this Schedule.

(3) Average of Columns 5 and 6.

(4) From page 7 of this Schedule.

(5) Calculated using the same methodology as Value Line Investment Survey, i.e., three-year base periods.

(6) Average of Columns 1, 2, 3, 4, 5, 6, and 8.

(7) From Column 7.

(8) Excludes negative growth rates as is it illogical that investors would invest in common stock with the expectation of losing money on their investment.

Source of Information: Value Line Investment Survey, May 4, 2001, Standard Edition
Market Guide -Multex.com Earnings Estimates, Updated June 1, 2001, yahoo.marketguide.com

Carolina Water Service, Inc.
Calculation of Historical BR + SV

	<u>1</u>	<u>2</u>	<u>3</u>	<u>4</u>	<u>5</u>
		S	V		BR +
	<u>BR (1)</u>	<u>Factor (2)</u>	<u>Factor (3)</u>	<u>SV (4)</u>	<u>SV (5)</u>
<u>Proxy Group of Eight</u>					
<u>C. A. Turner Water Companies</u>					
American States Water Co.	2.6 %	5.3 %	34.8 %	1.8 %	4.4 %
American Water Works Co., Inc.	4.6	8.1	41.0	3.3	7.9
Artesian Resources Corp.	1.8	16.7	29.5	4.9	6.7
California Water Service Group	3.7	4.1	47.7	2.0	5.7
Connecticut Water Service, Inc.	3.0	1.8	48.2	0.9	3.9
Middlesex Water Company	1.8	4.2	45.5	1.9	3.7
Pennichuck Corporation	4.9	11.8	30.2	3.6	8.5
Philadelphia Suburban Corp.	4.1	13.2	60.9	8.0	12.1
Average	<u>3.3 %</u>	<u>8.2 %</u>	<u>42.2 %</u>	<u>3.3 %</u>	<u>6.6 %</u>
 <u>Proxy Group of Four</u>					
<u>Value Line Water Companies</u>					
American States Water Co.	2.6	5.3	34.8	1.8 %	4.4 %
American Water Works Co., Inc.	4.6	8.1	41.0	3.3	7.9
California Water Service Group	3.7	4.1	47.7	2.0	5.7
Philadelphia Suburban Corp.	4.1	13.2	60.9	8.0	12.1
Average	<u>3.8 %</u>	<u>7.7 %</u>	<u>46.1 %</u>	<u>3.8 %</u>	<u>7.5 %</u>

- Notes: (1) From column 6, pages 3 and 4 of this Schedule.
(2) From column 12, page 5 of this Schedule.
(3) From column 7, page 6 of this Schedule.
(4) Column 2 * column 3.
(5) Column 1 + column 4.

Carolina Water Service, Inc.
Historical Internal Growth Rate (1), i.e., BR, for
the Proxy Group of Eight C. A. Turner Water Companies
for the Years 1996-2000

	1	2	3	4	5	6
						Five-Year Average 1996-2000 Internal Growth Rate, i.e., BR
	2000	1999	1998	1997	1996	
<u>Proxy Group of Eight</u>						
<u>C. A. Turner Water Companies</u>						
<u>American States Water Co.</u>						
Common Equity Return Rate	10.24 %	10.23 %	9.52 %	9.38 %	9.96 %	
Retention Ratio	32.06	28.40	22.34	20.16	27.65	
Internal Growth Rate (1)	3.28	2.91	2.13	1.89	2.75	2.6 %
<u>American Water Works Co., Inc.</u>						
Common Equity Return Rate	9.52 %	9.39 %	10.67 %	10.47 %	10.41 %	
Retention Ratio	41.66	43.33	48.23	47.82	47.49	
Internal Growth Rate (1)	3.97	4.07	5.15	5.01	4.94	4.6 %
<u>Artesian Resources Corp.</u>						
Common Equity Return Rate	7.39 %	9.74 %	9.77 %	7.30 %	7.60 %	
Retention Ratio	8.12	27.74	34.04	14.43	19.05	
Internal Growth Rate (1)	0.60	2.70	3.33	1.05	1.45	1.8 %
<u>California Water Service Group</u>						
Common Equity Return Rate	10.54 %	11.43 %	10.96 %	14.55 %	12.56 %	
Retention Ratio	18.03	30.37	25.98	42.50	30.89	
Internal Growth Rate (1)	1.90	3.47	2.85	6.18	3.88	3.7
<u>Connecticut Water Service, Inc.</u>						
Common Equity Return Rate	12.44 %	12.38 %	12.15 %	12.25 %	12.37 %	
Retention Ratio	26.06	25.72	23.75	22.92	22.41	
Internal Growth Rate (1)	3.24	3.18	2.89	2.81	2.77	3.0
<u>Middlesex Water Company</u>						
Common Equity Return Rate	7.16 %	11.05 %	10.52 %	11.22 %	10.34 %	
Retention Ratio	(21.76)	22.73	19.59	15.51	8.07	
Internal Growth Rate (1)	(1.56)	2.51	2.06	1.74	0.83	1.8 (2)
<u>Pennichuck Corporation</u>						
Common Equity Return Rate	13.43 %	10.25 %	10.90 %	9.55 %	9.73 %	
Retention Ratio	53.81	39.22	53.94	38.37	38.93	
Internal Growth Rate (1)	7.23	4.02	5.88	3.66	3.79	4.9
<u>Philadelphia Suburban Corp.</u>						
Common Equity Return Rate	13.32 %	12.17 %	13.53 %	12.49 %	11.84 %	
Retention Ratio	42.40	27.15	36.02	29.85	25.12	
Internal Growth Rate (1)	5.65	3.30	4.87	3.73	2.97	4.1
Average						3.3 %

Notes: (1) The internal growth rate is calculated by multiplying the common equity return rate by the retention ratio (100% minus the dividend payout ratio). All data are on a consolidated

(2) Excludes negatives.

Carolina Water Service, Inc.
Historical Internal Growth Rate (1), i.e., BR, for
the Proxy Group of Four Value Line Water Companies
for the Years 1996-2000

	1	2	3	4	5	6
						Five-Year Average 1996-2000 Internal Growth Rate, i.e., BR
	<u>2000</u>	<u>1999</u>	<u>1998</u>	<u>1997</u>	<u>1996</u>	
<u>Proxy Group of Four Value Line Water Companies</u>						
<u>American States Water Co.</u>						
Common Equity Return Rate	10.24 %	10.23 %	9.52 %	9.38 %	9.96 %	
Retention Ratio	32.06	28.40	22.34	20.16	27.65	
Internal Growth Rate (1)	3.28	2.91	2.13	1.89	2.75	2.6 %
<u>American Water Works Co., Inc.</u>						
Common Equity Return Rate	9.52 %	9.39 %	10.67 %	10.47 %	10.41 %	
Retention Ratio	41.66	43.33	48.23	47.82	47.49	
Internal Growth Rate (1)	3.97	4.07	5.15	5.01	4.94	4.6 %
<u>California Water Service Group</u>						
Common Equity Return Rate	10.54 %	11.43 %	10.96 %	14.55 %	12.56 %	
Retention Ratio	18.03	30.37	25.98	42.50	30.89	
Internal Growth Rate (1)	1.90	3.47	2.85	6.18	3.88	3.7
<u>Philadelphia Suburban Corp.</u>						
Common Equity Return Rate	13.32 %	12.17 %	13.53 %	12.49 %	11.84 %	
Retention Ratio	42.40	27.15	36.02	29.85	25.12	
Internal Growth Rate (1)	5.65	3.30	4.87	3.73	2.97	4.1
Average						3.8 %

Notes: (1) The internal growth rate is calculated by multiplying the common equity return rate by the retention ratio (100% minus the dividend payout ratio). All data are on a consolidated

Source of Information: Standard & Poor's Compustat Services, Inc., PC Plus Database

Carolina Water Service, Inc.
Calculation of Five Year Average Growth in Common Shares Outstanding (1), i.e., S Factor

	1	2	3	4	5	6	7	8	9	10	11	12
	1995	95-96	1996	96-97	1997	97-98	1998	98-99	1999	99-00	2000	Five Year
	Common	Growth	Common	Growth	Common	Growth	Common	Growth	Common	Growth	Common	Average
	Shares	(1)	Shares	(1)	Shares	(1)	Shares	(1)	Shares	(1)	Shares	Share
	Outstanding (1)		Outstanding (1)		Outstanding (1)		Outstanding (1)		Outstanding (1)		Outstanding (1)	Growth
Proxy Group of Eight												
C. A. Turner Water Companies												
American States Water Co.	7,845	13.3 %	8,886	0.8 %	8,958	0.0 %	8,958	0.0 %	8,958	12.5 %	10,080	5.3 %
American Water Works Co., Inc.	67,826	15.6	78,421	1.6	79,686	1.5	80,895	20.1	97,194	1.5	98,691	8.1
Artisan Resources Corp.	1,037	68.6	1,748	1.8	1,780	1.3	1,803	10.8	1,998	0.8	2,013	16.7
California Water Service Group	12,538	0.7	12,620	0.0	12,620	0.0	12,619	2.5	12,936	17.1	15,146	4.1
Connecticut Water Service, Inc.	4,451	1.5	4,518	0.2	4,527	0.2	4,536	6.7	4,839	0.3	4,853	1.8
Middlesex Water Company	4,137	1.6	4,205	1.5	4,269	14.7	4,897	2.1	5,001	1.0	5,049	4.2
Pennituck Corporation	1,078	3.7	1,118	1.4	1,134	50.8	1,710	2.2	1,747	0.9	1,762	11.8
Philadelphia Suburban Corp.	30,472	5.0	31,998	2.4	32,766	5.8	34,659	47.9	51,266	4.7	53,676	13.2
Average												8.2 %
Proxy Group of Four												
Value Line Water Companies												
American States Water Co.	7,845	13.3 %	8,886	0.8 %	8,958	0.0 %	8,958	0.0 %	8,958	12.5 %	10,080	5.3 %
American Water Works Co., Inc.	67,826	15.6	78,421	1.6	79,686	1.5	80,895	20.1	97,194	1.5	98,691	8.1
California Water Service Group	12,538	0.7	12,620	0.0	12,620	0.0	12,619	2.5	12,936	17.1	15,146	4.1
Philadelphia Suburban Corp.	30,472	5.0	31,998	2.4	32,766	5.8	34,659	47.9	51,266	4.7	53,676	13.2
Average												7.7 %

Notes: (1) Year-end shares outstanding.
(2) Excludes negatives.

Source of Information: Standard & Poor's Compustat Services, Inc., PC Plus Database

Carolina Water Service, Inc.

Calculation of the Premium/Discount of a
Company's Stock Price Relative to its Book Value, i.e., V Factor

<u>1</u>	<u>2</u>	<u>3</u>	<u>4</u>	<u>5</u>	<u>6</u>	<u>7</u>
	1996	1997	1998	1999	2000	Five Year
	Market	Market	Market	Market	Market	Average
	to Book	to Book	to Book	to Book	to Book	Market to
	Ratio (1)	Ratio (1)	Ratio (1)	Ratio (1)	Ratio (1)	Book Ratio
<u>Proxy Group of Eight</u>						
<u>C. A. Turner Water Companies</u>						
American States Water Co.	133.9 %	137.4 %	147.8 %	177.2 %	170.8 %	153.4 %
American Water Works Co., Inc.	155.5	178.1	199.0	171.9	143.2	169.5
Artesian Resources Corp.	101.9	120.0	156.4	168.0	163.3	141.9
California Water Service Group	159.2	191.2	206.6	201.5	197.1	191.1
Connecticut Water Service, Inc.	155.6	167.9	192.8	218.0	231.1	193.1
Middlesex Water Company	149.6	164.0	175.6	218.2	209.9	183.5
Pennichuck Corporation	106.5	100.7	149.6	189.2	170.2	143.2
Philadelphia Suburban Corp.	188.5	236.5	312.6	287.1	252.9	255.5
Average						<u>178.9 %</u>
						<u>42.2 %</u>
<u>Proxy Group of Four</u>						
<u>Value Line Water Companies</u>						
American States Water Co.	133.9 %	137.4 %	147.8 %	177.2 %	170.8 %	153.4 %
American Water Works Co., Inc.	155.5	178.1	199.0	171.9	143.2	169.5
California Water Service Group	159.2	191.2	206.6	201.5	197.1	191.1
Philadelphia Suburban Corp.	188.5	236.5	312.6	287.1	252.9	255.5
Average						<u>192.4 %</u>
						<u>46.1 %</u>

Notes: (1) Market to Book Ratio = average of yearly high-low market price divided by the average of beginning and ending year's balance of book common equity per share.
(2) (1 - (100 / column 6)).

Source of Information: Standard & Poor's Compustat Services, Inc., PC Plus Database

Carolina Water Service, Inc.
Calculation of Projected BR + SV

1	2	3	4	5	6	7	8	9	10	11
Common Shares Outstanding (1) (000,000)		Projected 2004 - 2006 (1)								
Actual 2000	Projected 2004-2006	S Factor (2)	High Stock Price	Low Stock Price	Book Value	Average Stock Price (3)	V Factor (4)	SV (5)	BR (6)	BR + SV (7)
Proxy Group of Eight										
C. A. Turner Water Companies										
American States Water Co.	10.08	0.0 %	\$40.0	\$25.0	\$23.15	\$32.50	28.8 %	0.0 %	4.7 %	4.7 %
American Water Works Co., Inc.	98.82	1.2	45.0	35.0	23.30	40.00	41.8	0.5	6.9	7.4
Artesian Resources Corp.	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA
California Water Service Group	15.15	1.1	30.0	25.0	15.00	27.50	45.5	0.5	6.1	6.6
Connecticut Water Service, Inc.	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA
Middlesex Water Company	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA
Pennichuck Corporation	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA
Philadelphia Suburban Corp.	53.68	0.5	35.0	25.0	9.90	30.00	67.0	0.3	6.4	6.7
Average		0.7 %					45.8 %	0.3 %	6.0 %	6.4 %
Proxy Group of Four										
Value Line Water Companies										
American States Water Co.	10.08	0.0	\$40.0	\$25.0	\$23.15	\$32.50	28.8 %	0.0 %	4.7 %	4.7 %
American Water Works Co., Inc.	98.82	1.2	45.0	35.0	23.30	40.00	41.8	0.5	6.9	7.4
California Water Service Group	15.15	1.1	30.0	25.0	15.00	27.50	45.5	0.5	6.1	6.6
Philadelphia Suburban Corp.	53.68	0.5	35.0	25.0	9.90	30.00	67.0	0.3	6.4	6.7
Average		0.7 %					45.8 %	0.3 %	6.0 %	6.4 %

- Notes:
- (1) From pages 9 through 12 of this Schedule.
 - (2) The S Factor is the five year compound growth rate between the 2000 and 2005 (mid-point of 2004-2006 projection) common shares outstanding.
 - (3) The Average Stock Price is the average of column 4 and column 5.
 - (4) (1 - (column 6 / column 7))
 - (5) Column 3 * column 8.
 - (6) From page 8, column 14 of this Schedule.
 - (7) Column 9 + column 10.

Source of Information: Value Line Investment Survey, May 4, 2001, Standard Edition

Carolina Water Service, Inc.
Projected Internal Growth Rate

1	2	3	4	2004-2006			7	8	9	10	11	12	13	14					
Common Equity (%) (1)	Total Capital (\$ mil) (1)	Common Equity (\$ mil) (2)	Common Equity (%) (1)	Total Capital (\$ mil) (1)	Common Equity (\$ mil) (3)	Annual Common Equity Growth Rate (4)	ROE Adjustment Factor (5)	Return on Common Equity (1)	Return on Average Common Equity (6)	2004-2006			Retention Ratio (7)	Projected Internal Growth (8)					
										EPS (1)	DPS (1)								
Proxy Group of Eight																			
C. A. Turner Water Companies																			
American States Water Co.	51.90	%	\$371.10	\$192.60	52.00	%	\$450.00	\$234.00	3.97	%	1.02	10.50	10.71	%	\$2.55	\$1.42	44.3	%	4.7
American Water Works Co., Inc.	41.80		3,993.50	1,669.28	42.00		5,775.00	2,425.50	7.76		1.04	11.50	11.96		2.65	1.11	58.1		6.9
Artesian Resources Corp.	NA		NA	NA	NA		NA	NA	NA		NA	NA	NA		NA	NA	NA		NA
California Water Service Group	50.20		388.80	195.18	45.50		525.00	238.88	4.12		1.02	15.00	15.30		2.00	1.20	40.0		6.1
Connecticut Water Service, Inc.	NA		NA	NA	NA		NA	NA	NA		NA	NA	NA		NA	NA	NA		NA
Middlesex Water Company	NA		NA	NA	NA		NA	NA	NA		NA	NA	NA		NA	NA	NA		NA
Pennichuck Corporation	NA		NA	NA	NA		NA	NA	NA		NA	NA	NA		NA	NA	NA		NA
Philadelphia Suburban Corp.	47.80		901.10	430.73	48.50		1,175.00	546.38	4.87		1.02	13.50	13.77		1.35	0.72	46.7		6.4
Average																			6.0
Proxy Group of Four																			
Value Line Water Companies																			
American States Water Co.	51.90		371.10	192.60	52.00		450.00	234.00	3.97		1.02	10.50	10.71		2.55	1.42	44.3		4.7
American Water Works Co., Inc.	41.80		3,993.50	1,669.28	42.00		5,775.00	2,425.50	7.76		1.04	11.50	11.96		2.65	1.11	58.1		6.9
California Water Service Group	50.20		388.80	195.18	45.50		525.00	238.88	4.12		1.02	15.00	15.30		2.00	1.20	40.0		6.1
Philadelphia Suburban Corp.	47.80		901.10	430.73	48.50		1,175.00	546.38	4.87		1.02	13.50	13.77		1.35	0.72	46.7		6.4
Average																			6.0

Notes: (1) From pages 9 through 12 of this Schedule.

(2) Column 1 * column 2.

(3) Column 4 * column 5.

(4) Five year compound growth rate in common equity from 2000 to 2004-2006 or ((column 6 / column 3) ^ .20) - 1).

(5) 2 * ((1 + column 7) / (2 + column 7)).

(6) Column 8 * column 9.

(7) 1 - (column 12 / column 11).

(8) Column 10 * column 13.

Source of Information: Value Line Investment Survey, May 4, 2001, Standard Edition

AMER. STATES WATER

NYSE-AWR

RECENT PRICE

33.85

P/E RATIO

17.8

(Trailing: 17.6 Median: 13.0)

RELATIVE P/E RATIO

1.06

DIV YLD

3.8%

VALUE LINE

TIMELINESS

4

Lowered 3/9/01

SAFETY

3

New 2/4/00

TECHNICAL

3

Raised 5/4/01

BETA

.65

(1.00 = Market)

2004-06 PROJECTIONS

Price

40

Gain

(+20%)

Ann'l Total

8%

High

Low

25

(-25%)

Insider Decisions

J

J

A

S

O

N

D

J

F

to Buy

0

0

0

0

0

0

0

0

Options

0

0

0

0

0

0

0

0

to Sell

0

0

0

0

0

0

0

0

Institutional Decisions

2Q2000

3Q2000

4Q2000

to Buy

34

19

45

52

to Sell

19

22

20

20

Htz'(\$000)

3016

3366

3373

Percent

6.0

shares

4.0

traded

2.0

% TOT. RETURN 3/01

THIS STOCK

15.2

2.2

1 yr.

15.2

2.2

3 yr.

44.2

11.4

5 yr.

103.2

80.7

1985

1986

1987

1988

1989

1990

1991

1992

1993

1994

1995

1996

1997

1998

1999

2000

2001

2002

© VALUE LINE PUB. INC.

04-06

16.31

11.92

12.52

12.87

13.67

14.37

13.72

15.15

13.90

15.64

16.55

17.05

17.17

16.53

19.36

18.25

18.80

19.80

Revenues per sh

22.75

1.99

1.60

2.01

1.70

2.16

2.24

2.68

2.71

2.51

2.51

2.62

2.63

2.77

3.07

3.39

3.30

3.45

3.60

"Cash Flow" per sh

4.40

1.17

1.22

1.33

.97

1.38

1.41

1.79

1.73

1.66

1.43

1.55

1.69

1.56

1.62

1.79

1.92

1.95

2.00

Earnings per sh ^

2.55

.89

.94

.97

1.01

1.04

1.08

1.10

1.15

1.19

1.20

1.21

1.23

1.25

1.26

1.28

1.29

1.30

1.32

Div'd Decl'd per sh ^

1.42

3.85

3.25

3.68

3.59

3.69

3.79

4.16

3.47

2.85

3.65

3.29

3.80

3.67

4.67

6.46

4.54

4.95

4.95

Cap'l Spending per sh

5.75

8.75

10.10

10.67

10.61

10.96

11.31

12.59

13.28

14.92

15.10

15.43

16.52

16.86

17.23

17.73

19.12

19.70

20.35

Book Value per sh

23.15

4.35

6.18

6.21

6.23

6.26

6.29

6.61

6.64

7.81

7.85

7.85

8.89

8.96

8.96

8.96

10.08

10.10

10.10

Common Shs Outstg ^

10.10

9.4

11.9

10.0

14.2

9.7

10.2

8.8

10.6

13.4

12.8

11.6

12.6

14.5

15.5

17.1

15.9

17.1

15.9

Avg Ann'l P/E Ratio

13.0

.76

.81

.67

1.18

.73

.76

.56

.64

.79

.84

.78

.79

.84

.81

.97

1.06

1.06

Relative P/E Ratio

.85

8.1%

6.5%

7.2%

7.4%

7.7%

7.5%

7.0%

6.3%

5.3%

6.6%

6.7%

5.8%

5.5%

5.0%

4.2%

4.2%

4.2%

4.2%

Avg Ann'l Div'd Yield

4.3%

CAPITAL STRUCTURE as of 12/31/00

Total Debt \$222.19 mil. Due in 5 Yrs \$58.24 mil.

LT Debt \$176.45 mil. LT Interest \$11.6 mil.

(LT interest earned: 3.8%; total interest coverage: 3.4x)

(47.5% of Cap'l)

Leases, Uncapitalized: None

Pension Liability None

Pfd Stock \$2.0 mil. Pfd Div'd \$0.1 mil.

(.5% of Cap'l)

Common Stock 10,079,630 shs. (52.0% of Cap'l)

90.7

100.7

108.5

122.7

129.8

151.5

153.8

148.1

173.4

184.0

190

190

Revenues (\$mill)

230

11.8

11.6

12.0

11.3

12.2

13.5

14.1

14.6

16.1

18.0

18.5

19.5

20.5

Net Profit (\$mill)

25.0

22.9%

39.3%

31.3%

43.9%

41.9%

43.3%

41.1%

40.9%

46.0%

45.7%

45.0%

45.0%

45.0%

Income Tax Rate

45.0%

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N/A

N/A

N/A

AFUDC % to Net Profit

N/A

49.2%

48.2%

41.5%

43.5%

46.6%

41.9%

43.0%

43.6%

51.0%

47.5%

49.5%

51.0%

48.0%

Long-Term Debt Ratio

48.0%

49.5%

50.5%

57.4%

55.5%

52.5%

57.3%

56.3%

55.7%

48.4%

51.9%

50.0%

48.5%

50.0%

Common Equity Ratio

52.0%

168.1

174.7

203.0

213.5

230.6

256.0

268.4

277.1

328.2

371.1

400

425

Total Capital (\$mill)

450

258.6

277.5

296.0

314.9

335.0

357.8

383.6

414.8

449.6

509.1

560

640

Net Plant (\$mill)

765

9.1%

6.8%

7.8%

7.1%

7.2%

6.9%

6.9%

7.0%

6.6%

6.4%

6.0%

6.0%

6.0%

Return on Total Cap'l

7.0%

13.8%

12.8%

10.1%

9.4%

9.9%

9.0%

9.2%

9.4%

10.0%

9.2%

9.5%

9.5%

9.5%

Return on Shr. Equity

10.5%

14.0%

13.0%

10.2%

9.5%

10.0%

9.0%

9.2%

9.4%

10.1%

9.3%

9.5%

9.5%

9.5%

Return on Com Equity

10.5%

5.4%

4.4%

2.9%

1.6%

2.1%

2.4%

1.8%

2.1%

2.9%

3.0%

3.0%

3.0%

3.0%

Retained to Com Eq

4.5%

62%

67%

72%

84%

79%

73%

80%

78%

72%

68%

67%

66%

66%

All Div'ds to Net Prof

56%

BUSINESS:

American States Water Co. operates as a holding company. Through its principal subsidiary, Southern California Water Company, it supplies water to 75 communities in 10 counties. Service areas include the greater metropolitan areas of Los Angeles and Orange Counties. The company also provides electric utility services to approximately 21,000 customers in the city of Big Bear Lake and in areas of San Bernardino County. Acquired Chaparral City Water of Arizona (10/00); 11,000 customers. Has about 500 employees. Off. & dir. own less than 1% of common stock (3/01 Proxy). Chairman: Lloyd Ross. President & CEO: Floyd Wicks. Incorporated: CA. Add.: 630 East Foothill Boulevard, San Dimas, CA 91773. Tel.: 909-394-3600. Web: www.aswater.com.

American States Water Company's

2001 share net will likely be in line with last year's result . . .

The company has received a few rate increases this year, totaling about \$8 million. That should help sustain top-line growth. Moreover, rate increases initiated last summer will continue to augment revenues this year, along with the October, 2000 acquisition of Arizona-based Chaparral City Water. Comparisons with 2000 will probably be unfavorable because last year's weather patterns helped generate a strong September-period share-net gain. Too, the August, 2000 follow-up offering of 1.1 million common shares to the public will probably hamper share-earnings comparisons, as well.

. . . but California's ongoing electricity shortages might affect the bottom line. AWR's Bear Valley electric utility subsidiary is not subject to the same regulations as the state's two major electricity distributors. Any funds that are lost due to an increase in the cost of electricity are captured in a balancing account for future recovery from the California Public Utilities Commission (CPUC). The company

will likely recover all additional costs that it incurs due to the electricity shortage, but the timing of those recoveries will probably be delayed, since the CPUC is currently spending an inordinate amount of time dealing with California's major electricity distributors, which are seriously distressed. Too, the electricity problem might increase the cost of water, because it takes a lot of energy to transport water from mountainous regions to American States' customers. Any potential power outages might disrupt the supply of water, though management has taken a number of steps to alleviate such a situation in case it develops. All in all, any potential increased costs that the company might incur in its water or electricity distribution businesses because of the energy shortage will likely be recovered in the form of rate increases in due time.

These shares are an untimely selection for year-ahead performance. Too, much of the earnings advances that we project over the next 3 to 5 years appear to be already accounted for in the stock's current quotation.

Joseph Espalliat

May 4, 2001

ANNUAL RATES

Past

Past

Est'd '98-'00

of change (per sh)

18 Yrs.

5 Yrs.

to '04-'06

Revenues

3.0%

3.5%

4.0%

"Cash Flow"

5.0%

5.5%

6.0%

Earnings

3.5%

3.0%

1.5%

Dividends

2.0%

1.0%

6.0%

Book Value

5.0%

3.5%

4.5%

Cal-endar

QUARTERLY REVENUES (\$ mill.)

Mar.31

Jun.30

Sep.30

Dec.31

Full Year

1998

30.0

35.0

47.0

36.1

148.1

1999

36.1

42.1

51.6

43.6

173.4

2000

38.7

45.4

55.3

44.6

184.0

2001

38.0

48.0

55.0

49.0

190

2002

41.0

51.0

57.0

51.0

200

Cal-endar

EARNINGS PER SHARE ^

Mar.31

Jun.30

Sep.30

Dec.31

Full Year

1998

.20

.31

.71

.40

1.62

1999

.33

.49

.74

.23

1.79

2000

.32

.44

.86

.30

1.92

2001

.28

.52

.80

.35

1.95

2002

.29

.54

.80

.37

2.00

Cal-endar

QUARTERLY DIVIDENDS PAID ^

Mar.31

Jun.30

Sep.30

Dec.31

Full Year

1997

.31

.31

.31

.315

1.25

1998

.315

.315

.315

.315

1.26

1999

.32

.32

.32

.32

1.28

2000

.32

.32

.32

.325

1.29

2001

.325

(B) Next dividend meeting about July 23rd. Goes ex May 8th. Div'd payment dates: 1st of March, June, Sept., Dec. Div'd reinvestment plan available.

(C) In millions, adjusted for split.

Company's Financial Strength	B+
Stock's Price Stability	85
Price Growth Persistence	35
Earnings Predictability	70

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AMER. WATER WKS. NYSE-AWK										RECENT PRICE	30.65	P/E RATIO	17.2	(Trailing: 19.0)	Median: 14.8	RELATIVE P/E RATIO	1.02	DIV'D YLD	3.1%	VALUE LINE					
TIMELINESS 3 Raised 2/9/01										High: 9.8	13.4	14.2	16.1	16.1	19.6	22.0	29.7	33.8	34.8	29.4	33.5	Target Price Range	2004	2005	2006
SAFETY 1 Raised 8/11/95										Low: 6.3	7.8	10.3	12.3	12.6	13.4	17.8	19.9	25.3	20.5	18.9	25.5				
TECHNICAL 3 Raised 5/4/01										LEGENDS															
BETA .55 (1.00 = Market)										1.50 x Dividends p sh divided by Interest Rate															
2004-06 PROJECTIONS										Relative Price Strength															
										2-for-1 split 7/96															
										Options: Yes															
										Shaded area indicates recession															

CALIFORNIA WATER NYSE-CWT										RECENT PRICE	25.99	P/E RATIO	24.1 (Trailing: 21.1 Median: 14.0)	RELATIVE P/E RATIO	1.43	DIV'D YLD	4.3%	VALUE LINE		
TIMELINESS	5	Lowered 2/16/01	High: 14.3 15.6 17.5 20.6 20.5 17.6 21.9 29.6 33.8	Low: 11.1 11.1 13.1 16.1 14.7 14.8 16.3 18.6 20.6											32.0 31.4 28.6	Target Price Range				
SAFETY	2	Lowered 8/11/95	LEGENDS																	
TECHNICAL	3	Raised 4/20/01	1.33 x Dividends p sh divided by Interest Rate																	
BETA	.65	(1.00 = Market)	2-for-1 split 1/98																	
2004-06 PROJECTIONS																				
Price	30	Gain (+15%)																		
Low	25	(-5%)																		
Insider Decisions																				
to Buy	0	Options																		
to Sell	0																			
Institutional Decisions																				
to Buy	33	Percent shares traded																		
to Sell	17	4.5																		
Net Buy	16	3.0																		

PHILA. SUBURBAN NYSE-PSC				RECENT PRICE	22.75	PE RATIO	21.1 (Trailing: 23.5 Median: 15.0)	RELATIVE P/E RATIO	1.26	DIV'D YLD	2.7%	VALUE LINE						
TIMELINESS	3	Raised 8/4/00	High: 6.0 6.6 6.6 8.3 7.9 8.6 11.9 17.7 24.1 24.1 24.9 24.2	Low: 4.2 4.7 5.5 6.3 6.9 7.0 8.2 9.2 15.1 15.8 13.2 19.6	Target Price Range 2004 2005 2006													
SAFETY	2	Raised 8/11/95	LEGENDS 2.50 x Dividends p sh divided by Interest Rate Relative Price Strength 3-for-2 split 1/96 4-for-3 split 1/98 5-for-4 split 12/00 Options: No Shaded area indicates recession															
TECHNICAL	2	Raised 5/4/01	2004-06 PROJECTIONS Price Gain Ann'l Total High 35 (+55%) 13% Low 25 (+10%) 5%															
BETA	.60	(1.00 = Market)	Insider Decisions J J A S O N D J F to Buy 0 0 0 0 0 0 0 0 0 0 0 0 Options 0 0 0 0 0 0 0 0 0 0 0 0 to Sell 0 0 0 0 0 0 0 0 0 0 0 0															
Institutional Decisions				202009 302000 4Q2000	Percent shares traded 4.5 3.0 1.5	% TOT. RETURN 3/01 THIS STOCK VL ARITH. INDEX 1 yr. 36.0 2.2 3 yr. 22.3 11.4 5 yr. 149.3 60.7												
				to Buy 48 59 64 to Sell 40 27 46 High/Low 9992 11088 11522														
1985	1986	1987	1988	1989	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	© VALUE LINE PUB. INC. 04-06
4.86	5.53	5.75	6.96	7.09	4.22	4.46	3.80	3.55	3.79	3.83	3.88	4.20	4.36	5.02	5.13	5.65	5.95	Revenues per sh 7.00
.73	.89	.94	1.03	1.01	.90	.93	.82	.87	.87	.98	1.05	1.16	1.27	1.50	1.58	1.75	1.90	"Cash Flow" per sh 2.25
.45	.49	.44	.47	.42	.51	.52	.49	.51	.54	.61	.62	.71	.82	.87	.97	1.10	1.20	Earnings per sh ^ 1.35
.35	.36	.38	.38	.38	.40	.40	.42	.43	.44	.46	.47	.50	.53	.56	.59	.62	.64	Div'd Decl'd per sh ^ 72
.65	1.02	1.15	1.38	1.80	1.58	1.12	1.26	.98	.95	1.08	.99	1.20	1.70	1.88	2.42	2.20	2.40	Cap'l Spending per sh 2.75
4.42	4.32	4.40	4.50	4.56	4.38	4.31	4.35	4.77	5.01	5.13	5.60	5.91	6.68	7.13	8.02	8.35	8.80	Book Value per sh 9.90
17.03	17.99	18.07	18.09	18.85	19.51	19.88	24.58	28.51	28.69	30.60	31.56	32.39	34.66	51.27	53.68	54.00	54.50	Common Shs Outst'g ^ 55.00
12.2	12.8	14.0	12.3	12.9	10.2	10.8	12.5	14.4	13.5	12.0	15.6	17.8	22.5	21.2	18.2	18.0	18.2	Avg Ann'l P/E Ratio 22.5
.99	.87	.94	1.02	.98	.76	.59	.76	.85	.89	.80	.98	1.03	1.17	1.21	1.21	1.21	1.21	Relative P/E Ratio 1.50
6.5%	5.8%	6.0%	6.5%	6.9%	7.7%	7.2%	6.8%	5.9%	6.0%	6.2%	4.9%	3.9%	2.9%	3.0%	3.3%	3.3%	3.3%	Avg Ann'l Div'd Yield 2.4%
CAPITAL STRUCTURE as of 12/31/00				88.6	93.3	101.2	108.6	117.0	122.5	136.2	151.0	257.3	275.5	305	325	305	325	Revenues (\$mill) 385
Total Debt \$573.7 mill. Due in 5 Yrs \$235.0 mill.				11.0	11.5	14.7	15.6	19.0	19.8	23.2	28.8	45.0	50.7	60.0	65.0	60.0	65.0	Net Profit (\$mill) 75.0
LT Debt \$468.8 mill. LT Interest \$35.0 mill.				39.2%	41.2%	41.5%	42.5%	40.4%	41.4%	40.6%	40.5%	38.4%	38.9%	40.0%	40.0%	40.0%	40.0%	Income Tax Rate 40.0%
(Total interest coverage: 3.0x)				--	2.3%	5.5%	.8%	1.6%	--	--	--	1.5%	4.2%	1.5%	1.5%	1.5%	1.5%	AFUDC % to Net Profit 1.5%
Pension Liability None				63.7%	56.8%	49.9%	50.2%	51.9%	54.1%	54.4%	52.7%	52.9%	52.0%	52.5%	53.5%	53.5%	53.5%	Long-Term Debt Ratio 53.5%
Pfd Stock \$1.8 mill. Pfd Div'd \$1 mill.				32.5%	39.5%	46.7%	47.4%	46.4%	44.0%	44.8%	46.6%	46.7%	47.8%	47.5%	46.5%	46.5%	46.5%	Common Equity Ratio 46.5%
100,000 8.66% shares, to be redeemed '99-'01				263.7	270.5	291.2	303.1	338.0	401.7	427.2	496.6	782.7	901.1	950	1030	1030	1030	Total Capital (\$mill) 1175
Common Stock 53,675,926 shares				321.0	345.6	366.2	385.7	436.9	502.9	534.5	609.8	1135.4	1251.4	1300	1350	1350	1350	Net Plant (\$mill) 1450
MARKET CAP: \$1.2 billion (Mid Cap)				6.8%	6.7%	7.1%	7.0%	7.7%	6.8%	7.4%	7.6%	7.6%	7.4%	8.0%	8.0%	8.0%	8.0%	Return on Total Cap'l 8.5%
CURRENT POSITION 1998 1999 12/31/00				11.5%	9.8%	10.1%	10.4%	11.7%	10.7%	11.9%	12.3%	12.2%	11.7%	13.5%	13.5%	13.5%	13.5%	Return on Shr. Equity 13.5%
(SMILL.)				11.8%	9.9%	10.2%	10.3%	11.7%	11.2%	12.0%	12.4%	12.3%	11.7%	13.5%	13.5%	13.5%	13.5%	Return on Com Equity 13.5%
Cash Assets				2.7%	1.6%	1.6%	2.1%	3.5%	2.8%	3.6%	4.5%	4.3%	4.7%	6.0%	6.0%	6.0%	6.0%	Retained to Com Eq ^ 7.0%
Receivables				79%	85%	85%	81%	71%	75%	70%	64%	65%	60%	55%	53%	53%	53%	All Div'ds to Net Prof 53%
Inventory (AvgCst)				7	4.7	8.0	51.2											
Other				27.2	44.4													
Current Assets				1.9	4.0	4.4												
Accts Payable				1.2	6.4	7.1												
Debt Due				31.0	59.5	70.7												
Other				16.7	24.3	20.6												
Current Liab.				7.8	115.3	104.9												
Fix. Chg. Cov.				20.4	44.2	47.7												
ANNUAL RATES				44.9	183.8	173.2												
of change (per sh)				315%	309%	289%												
Past 10 Yrs. Past 5 Yrs. Est'd '98-'00 to '04-'06																		
Revenues				-2.5%	5.5%	6.0%												
"Cash Flow"				4.0%	10.0%	7.0%												
Earnings				6.5%	10.0%	6.5%												
Dividends				4.0%	5.0%	4.5%												
Book Value				5.0%	8.0%	5.5%												
QUARTERLY REVENUES (\$ mill.)																		
Cal-endar Mar.31 Jun.30 Sep.30 Dec.31 Full Year																		
1998				34.3	37.3	41.7	37.7	151.0										
1999				58.6	66.2	69.3	63.2	257.3										
2000				64.5	68.5	73.3	69.2	275.5										
2001				72.0	74.0	82.0	77.0	305										
2002				79.0	82.0	84.0	80.0	325										
EARNINGS PER SHARE ^																		
Cal-endar Mar.31 Jun.30 Sep.30 Dec.31 Full Year																		
1998				.17	.22	.26	.17	.82										
1999				.18	.23	.28	.18	.87										
2000				.20	.24	.30	.23	.97										
2001				.24	.28	.33	.25	1.10										
2002				.25	.31	.36	.28	1.20										
QUARTERLY DIVIDENDS PAID ^																		
Cal-endar Mar.31 Jun.30 Sep.30 Dec.31 Full Year																		
1997				.122	.122	.128	.128	.50										
1998				.13	.13	.136	.136	.53										
1999				.136	.136	.144	.144	.56										
2000				.144	.144	.144	.155	.59										
2001				.155														

(A) Based on avg. shares outstanding. Excl. nonrec. charges: '86, '90, '90, '94; '91, '94; '92, '94; '98, '17; '00, '44. disc. operations: '96, '46. Net earnings report due late July.

(B) Next dividend meeting about May 5th. Goes ex about May 15th. Div'd. payment dates: 1st of March, June, Sept. & Dec. ■ Div'd. reinvestment plan available.

(C) In millions, adjusted for stock splits. (D) Return on common equity allowed by PA PUC in '91 rate adjustment: 12.0%. Return on avg. common equity in '00: 13.2%.

Company's Financial Strength B+
Stock's Price Stability 80
Price Growth Persistence 100
Earnings Predictability 100

commercial, 18%; industrial & other, 18%. Has approximately 945 employees, 21,000 stockholders. Vivendi controls 18.0% of common. Officers and directors own 1.6% of the common stock (4/01 Proxy). Chairman, President & CEO: Nicholas DeBenedictis. Inc. Address: 762 Lancaster Avenue, Bryn Mawr, PA 19010. Telephone: 610-527-8000. www.suburbanwater.com.

our belief that rising purification standards for drinking water will drive the need for upgrading public and private water systems. The company has a history of selecting acquisitions within an arm's reach of existing systems. The recent move into North Carolina, through the purchase of MidSouth Utilities, and PSC's expansion into the northeastern and northwestern parts of Pennsylvania probably indicate further acquisition activity.

PSC shares are ranked to track the year-ahead market. Over the long term, internal revenue growth will likely be modest due to the nature of the water utility industry. Earnings growth, however, should be enhanced by the company's acquisition strategy and cost containment. Overall, our projections reveal below-average capital appreciation potential for the pull to 2004-2006. That said, potential acquisitions, excluded from our projections, would likely enhance our long-term earnings expectations. Investors should note management's proven ability to acquire and integrate small water utility companies.

Michael J. Renoff May 4, 2001

(A) Based on avg. shares outstanding. Excl. nonrec. charges: '86, 10%; '90, 59%; '91, 54%; '92, 59%; '99, 17%; '00, 4%. disc. operations: '96, 4%. Next earnings report due late July.

(B) Next dividend meeting about May 5th. Goes ex about May 15th. Div'd payment dates: 1st of March, June, Sept. & Dec. Div'd. reinvestment plan available.

(C) In millions, adjusted for stock splits. (D) Return on common equity allowed by PA PUC in '91 rate adjustment: 12.0%. Return on avg. common equity in '00, 13.2%.

Company's Financial Strength B+
Stock's Price Stability 80
Price Growth Persistence 90
Earnings Predictability 100

To subscribe call 1-800-833-0046.

BUSINESS: Philadelphia Suburban Corp., parent of Philadelphia Suburban Water Co. (PSWC), a regulated utility, provides water to approximately 2.0 million residents in Pennsylvania, Ohio, New Jersey, Illinois, Maine and North Carolina. Sold three of four non-water businesses in '91; sold telemarketing group in '93. Acquired Consumers Water 4/99. Water supply revenues '00: residential, 64%;

Philadelphia Suburban's operations will likely remain strong the remainder of this year and next. The top line should be bolstered by modest customer growth, rate increases, and good send-out volume (water sold), as we expect a return to more normal weather patterns. (Management indicated that adverse weather trimmed \$0.04 off share earnings in 2000.) Further, the company has been successful at keeping costs at bay. Indeed, operations and maintenance expense has been declining as a percentage of revenue (declined 150 basis points in 2000), a trend we believe is likely to continue.

The company is implementing a vigorous growth-through-acquisition strategy. Consolidation has been rampant in the water utility industry. In point of fact, PSC has already announced six growth ventures so far this year, and management is targeting 2.5%-3.0% customer growth via acquisitions. Because of the high costs associated with maintaining water mains and pump stations, smaller water systems are often better served selling their assets to larger, well-capitalized companies, like PSC. Furthermore, it is

our belief that rising purification standards for drinking water will drive the need for upgrading public and private water systems. The company has a history of selecting acquisitions within an arm's reach of existing systems. The recent move into North Carolina, through the purchase of MidSouth Utilities, and PSC's expansion into the northeastern and northwestern parts of Pennsylvania probably indicate further acquisition activity.

PSC shares are ranked to track the year-ahead market. Over the long term, internal revenue growth will likely be modest due to the nature of the water utility industry. Earnings growth, however, should be enhanced by the company's acquisition strategy and cost containment. Overall, our projections reveal below-average capital appreciation potential for the pull to 2004-2006. That said, potential acquisitions, excluded from our projections, would likely enhance our long-term earnings expectations. Investors should note management's proven ability to acquire and integrate small water utility companies.

Michael J. Renoff May 4, 2001

Carolina Water Service, Inc.
Indicated Common Equity Cost Rate
Through Use of a Risk Premium Model
Using an Adjusted Total Market Approach

Line No.		<u>Proxy Group of Eight C. A. Turner Water Companies</u>	<u>Proxy Group of Four Value Line Water Companies</u>
1.	Prospective Yield on Aaa Rated Corporate Bonds (1)	7.2 %	7.2 %
2.	Adjustment to Reflect Yield Spread Between Aaa Rated Corporate Bonds and A Rated Public Utility Bonds	<u>0.7 (2)</u>	<u>0.7 (2)</u>
3.	Adjusted Prospective Yield on A Rated Public Utility Bonds	7.9 %	7.9 %
4.	Adjustment to Reflect Bond Rating Difference of Proxy Group	<u>0.0 (3)</u>	<u>(0.1) (4)</u>
5.	Adjusted Prospective Bond Yield	7.9	7.8
6.	Equity Risk Premium (5)	<u>5.2</u>	<u>5.2</u>
7.	Risk Premium Derived Common Equity Cost Rate	<u>13.1 %</u>	<u>13.0 %</u>

- Notes: (1) Derived in Note (3) on page 6 of this Schedule.
- (2) The average yield spread of A rated public utility bonds over Aaa rated corporate bonds of 0.66%, rounded to 0.7%, from page 4 of this Schedule.
- (3) One-sixth of the average yield spread of Baa over A rated public utility bonds of 0.16% ($1 / 6 \times 0.16\% = 0.027\%$, rounded to 0.0%) in order to reflect the average A1 / A2 Moody's bond rating of the proxy group.
- (4) One-third of the average yield spread of Aa over A rated public utility bonds of 0.16% ($1 / 3 \times 0.16\% = 0.053\%$, rounded to 0.1%) in order to reflect the average A1 Moody's bond rating of the proxy group.
- (5) From page 5 of this Schedule.

Carolina Water Service, Inc.
Comparison of Bond Ratings and Business Profile for
the Proxy Group of Eight C. A. Turner Water Companies
and the Proxy Group of Four Value Line Water Companies

	<u>April 2001 Moody's Bond Rating</u>		<u>April 2001 Standard & Poor's Bond Rating</u>		<u>Standard & Poor's Business Position / Profile (2)</u>
	<u>Bond Rating</u>	<u>Numerical Weighting (1)</u>	<u>Bond Rating</u>	<u>Numerical Weighting (1)</u>	
<u>Proxy Group of Eight C. A. Turner Water Companies</u>					
American States Water Co. (3)	A1	5	A+	5	3.0
American Water Works Co., Inc. (4)	A3	7	A	6	3.0
Artesian Resources Corp.	NR	--	NR	--	--
California Water Service Group (5)	Aa3	4	AA-	4	3.0
Connecticut Water Service, Inc.	NR	--	NR	--	--
Middlesex Water Company	A2	6	A+	5	3.0
Pennichuck Corporation	NR	--	NR	--	--
Philadelphia Suburban Corp. (6)	NR	--	AA-	4	2.0
Average	<u>A1 / A2</u>	<u>5.5</u>	<u>A+</u>	<u>4.8</u>	<u>2.8</u>
 <u>Proxy Group of Four Value Line Water Companies</u>					
American States Water Co. (3)	A1	5	A+	5	3.0
American Water Works Co., Inc. (4)	A3	7	A	6	3.0
California Water Service Group (5)	Aa3	4	AA-	4	3.0
Philadelphia Suburban Corp. (6)	NR	--	AA-	4	2.0
Average	<u>A1</u>	<u>5.3</u>	<u>A+</u>	<u>4.8</u>	<u>2.8</u>

- Notes: (1) From page 3 of this Schedule.
(2) From Standard & Poor's Utilities & Perspectives, Vol. 10, No. 23, June 4, 2001.
(3) Ratings and business profile are those of Southern California Water Company
(4) Ratings are a composite of those of New Jersey - American Water Company, Pennsylvania - American Water Company and St. Louis County Water. Business profile is that of New Jersey - American Water Company.
(5) Ratings and business profile are those of California Water Service Company.
(6) Ratings and business profile are those of Philadelphia Suburban Water Company.

Source of Information: Moody's Investors Service
Standard & Poor's Global Utility Rating Service

Carolina Water Service, Inc.
Numerical Assignment for
Moody's and Standard & Poor's Bond Ratings

<u>Moody's Bond Rating</u>	<u>Numerical Bond Weighting</u>	<u>Standard & Poor's Bond Rating</u>
Aaa	1	AAA
Aa1	2	AA+
Aa2	3	AA
Aa3	4	AA-
A1	5	A+
A2	6	A
A3	7	A-
Baa1	8	BBB+
Baa2	9	BBB
Baa3	10	BBB-
Ba1	11	BB+
Ba2	12	BB
Ba3	13	BB-

Moody's
Comparison of Interest Rate Trends
for Investor-Owned Public Utility Companies
for the Twelve Months Ending May 2001 (1)

Years	Corporate Bonds		Public Utility Bonds			Spread - Corporate v. Public Utility Bonds				Spread - Public Utility Bonds	
	Aaa Rated	Aaa Rated	Aa Rated	A Rated	Baa Rated	Aaa (Pub. Util.) over Aaa (Corp.)	Aa (Pub. Util.) over Aaa (Corp.)	A (Pub. Util.) over Aaa (Corp.)	Baa (Pub. Util.) over Aaa (Corp.)	A over Aa	Baa over A
Jun. 2000	7.67 %	7.96 %	8.10 %	8.36 %	8.47 %						
Jul. 2000	7.65	8.00	8.10	8.25	8.33						
Aug. 2000	7.55	7.89	7.95	8.13	8.25						
Sep. 2000	7.62	7.95	8.11	8.23	8.32						
Oct. 2000	7.55	7.80	8.08	8.14	8.29						
Nov. 2000	7.45	7.71	8.03	8.11	8.25						
Dec. 2000	7.21	7.51	7.79	7.84	8.01						
Jan. 2001	7.15	7.53	7.73	7.80	7.99						
Feb. 2001	7.10	7.46	7.62	7.44	7.94						
Mar. 2001	6.98	7.31	7.51	7.68	7.85						
Apr. 2001	7.20	7.53	7.72	7.94	8.06						
May 2001	7.29	7.61	7.79	7.99	8.11						
Spot - 06/01/01	7.22 %	7.54 %	7.69 %	7.91 %	8.05 %	0.32 %	0.47 %	0.69 %	0.83 %	0.22 %	0.14 %
Average of Last 3 Months	7.16 %	7.48 %	7.67 %	7.87 %	8.01 %	0.32 %	0.51 %	0.71 %	0.85 %	0.20 %	0.14 %
Average of Last 6 Months	7.16 %	7.49 %	7.69 %	7.78 %	7.99 %	0.33 %	0.53 %	0.62 %	0.83 %	0.09 %	0.21 %
Average of Last 12 Months	7.37 %	7.69 %	7.88 %	7.99 %	8.16 %	0.32 %	0.51 %	0.62 %	0.79 %	0.11 %	0.17 %
Average Spread (2)						0.32 %	0.51 %	0.66 %	0.83 %	0.16 %	0.17 %

Notes: (1) All yields are distributed yields.
(2) Equal weight has been given to the 12-month average, 6-month average, 3-month average and spot yield spread. This provides recognition of current conditions, but does not place undue emphasis thereon.

Source of Information: Moody's Investors Service

Carolina Water Service, Inc.
Judgment of Equity Risk Premium for
the Proxy Group of Eight C. A. Turner Water Companies and the
Proxy Group of Four Value Line Water Companies

<u>Line No.</u>	<u>Proxy Group of Eight C. A. Turner Water Companies</u>	<u>Proxy Group of Four Value Line Water</u>
1. Calculated equity risk premium based on the total market using the beta approach (1)	5.1 %	5.1 %
2. Mean equity risk premium based on a study using the holding period returns of public utilities with A rated bonds (2)	<u>5.2</u>	<u>5.2</u>
3. Average equity risk premium	<u><u>5.2 %</u></u>	<u><u>5.2 %</u></u>

Notes: (1) From page 6 of this Schedule.
(2) From page 8 of this Schedule.

Carolina Water Service, Inc.
Derivation of Equity Risk Premium Based on the Total Market Approach
Using the Beta for the Proxy Group of Eight C. A. Turner Water Companies
and the Proxy Group of Four Value Line Water Companies

Line No.		<u>Proxy Group of Eight C. A. Turner Water Companies</u>	<u>Proxy Group of Four Value Line Water</u>
1.	Arithmetic mean total return rate on the Standard & Poor's 500 Composite Index - 1926-2000 (1)	13.0 %	13.0 %
2.	Arithmetic mean total return rate on the Salomon Brothers Long-Term High-Grade Corporate Bond Index 1926-2000 (1)	<u>(6.0)</u>	<u>(6.0)</u>
3.	Historical Equity Risk Premium	<u>7.0 %</u>	<u>7.0 %</u>
4.	Forecasted 3-5 year Total Annual Market Return (2)	16.8 %	16.8 %
5.	Prospective Yield an Aaa Rated Corporate Bonds (3)	<u>(7.2)</u>	<u>(7.2)</u>
6.	Forecasted Equity Risk Premium	<u>9.6 %</u>	<u>9.6 %</u>
7.	Average of Historical and Forecasted Equity Risk Premium (4)	8.3 %	8.3 %
8.	Adjusted Value Line Beta (5)	<u>0.61</u>	<u>0.61</u>
9.	Beta Adjusted Equity Risk Premium	<u>5.1 %</u>	<u>5.1 %</u>

- Notes: (1) From Stocks, Bonds, Bills and Inflation - 2001 Yearbook Valuation Edition - Market Results for 1926-2000, Ibbotson Associates, Inc., Chicago, IL, 2001.
- (2) From Note 1, page 4 of Schedule 14.
- (3) Average forecast based upon six quarterly estimates of Aaa rated corporate bonds per the consensus of nearly 50 economists reported in Blue Chip Financial Forecasts dated March 1, 2001 (see page 7 of this Schedule). The estimates are detailed below.

Second Quarter 2001	7.2 %
Third Quarter 2001	7.1
Fourth Quarter 2001	7.1
First Quarter 2002	7.2
Second Quarter 2002	7.2
Third Quarter 2002	<u>7.3</u>
Average	<u>7.2 %</u>

- (4) Average of the Historical Equity Risk Premium of 7.0% from Line No. 3 and the Forecasted Equity Risk Premium of 9.6% from Line No. 6 $((7.6\% + 9.6\%) / 2 = 8.3\%)$.
- (5) From page 9 of this Schedule.

2 ■ BLUE CHIP FINANCIAL FORECASTS ■ JUNE 1, 2001

Consensus Forecasts Of U.S. Interest Rates And Key Assumptions¹

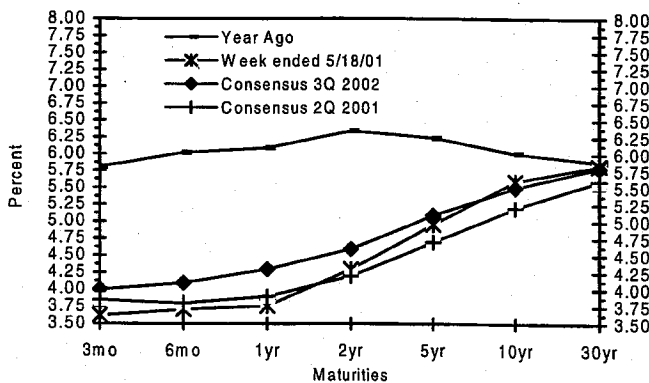
Interest Rates	History								Consensus Forecasts - Quarterly Avg.						
	-----Avg. For Week Ending-----				-----Month-----				Latest Q 1Q 2001	2Q	3Q	4Q	1Q	2Q	3Q
	May 18	May 11	May 4	Apr 27	Apr	Mar	Feb	2001		2001	2001	2002	2002	2002	
Federal Funds Rate	4.37	4.43	4.53	4.42	4.80	5.31	5.49	5.59	4.3	3.7	3.7	3.8	3.9	4.2	
Prime Rate	7.43	7.50	7.50	7.50	7.80	8.32	8.50	8.62	7.3	6.7	6.7	6.8	7.0	7.2	
LIBOR, 3-mo.	4.07	4.08	4.31	4.35	4.63	4.96	5.35	5.32	4.2	3.8	3.8	3.9	4.1	4.4	
Commercial Paper, 1-mo.	3.98	4.06	4.35	4.36	4.71	5.02	5.39	5.38	4.3	3.8	3.8	3.9	4.1	4.3	
Treasury bill, 3-mo.	3.62	3.74	3.87	3.81	3.97	4.54	5.01	4.95	3.8	3.5	3.5	3.6	3.8	4.0	
Treasury bill, 6-mo.	3.71	3.72	3.90	3.83	3.99	4.44	4.89	4.83	3.8	3.6	3.6	3.8	3.9	4.1	
Treasury bill, 1 yr.	3.76	3.76	3.90	3.82	3.98	4.30	4.68	4.60	3.9	3.7	3.7	3.9	4.1	4.3	
Treasury note, 2 yr.	4.30	4.16	4.23	4.19	4.23	4.34	4.66	4.59	4.2	4.1	4.2	4.3	4.5	4.6	
Treasury note, 5 yr.	4.96	4.78	4.91	4.83	4.76	4.64	4.89	4.80	4.7	4.7	4.7	4.8	5.0	5.1	
Treasury note, 10 yr.	5.46	5.29	5.28	5.25	5.14	4.89	5.10	5.05	5.2	5.2	5.3	5.3	5.4	5.5	
Treasury bond, 30 yr.	5.83	5.74	5.71	5.76	5.65	5.34	5.45	5.41	5.6	5.6	5.7	5.7	5.8	5.8	
Corporate Aaa bond	7.34	7.25	7.21	7.26	7.20	6.98	7.10	7.08	7.2	7.1	7.1	7.2	7.2	7.3	
Corporate Baa bond	8.11	8.03	8.00	8.09	8.07	7.84	7.87	7.88	8.0	7.9	7.9	7.9	7.9	8.0	
State & Local bonds	5.31	5.25	5.32	5.34	5.27	5.13	5.18	5.14	5.2	5.1	5.1	5.1	5.2	5.3	
Home mortgage rate	7.14	7.10	7.14	7.12	7.08	6.95	7.05	7.01	7.1	7.1	7.1	7.2	7.2	7.3	

Key Assumptions	History								Consensus Forecasts - Quarterly Avg.					
	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q
	1999	1999	1999	2000	2000	2000	2000	2001	2001	2001	2001	2002	2002	2002
Major Currency Index	95.5	94.5	92.7	94.7	97.5	99.2	102.3	101.9	104.1	103.7	102.9	102.3	101.8	101.5
Real GDP	2.5	5.7	8.3	4.8	5.6	2.2	1.0	1.3	1.0	2.0	2.8	3.1	3.3	3.4
GDP Price Index	1.4	1.1	1.6	3.3	2.4	1.6	2.0	3.2	2.3	2.1	2.0	2.1	2.1	2.1
Consumer Price Index	2.7	2.9	3.1	4.3	2.8	3.5	3.0	4.2	3.0	2.5	2.3	2.4	2.4	2.4

¹Individual panel members' forecasts are on pages 4 through 9. Historical data for interest rates except LIBOR is from Federal Reserve Release (FRSR) H.15. LIBOR quotes available from *The Wall Street Journal* and *Telerate*. Definitions reported here are same as those in FRSR H.15. All Treasury yields are reported on a constant maturity basis. Historical data for the U.S. Federal Reserve Board's Major Currency Index is from FRSR H.10 and G.5. Historical data for Real GDP and GDP Chained Price Index are from the Bureau of Economic Analysis (BEA). Consumer Price Index (CPI) history is from the Department of Labor's Bureau of Labor Statistics (BLS).

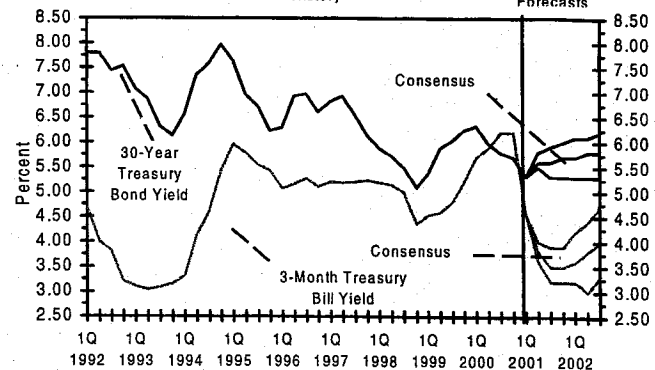
U.S. Treasury Yield Curve

Week ended May 18, 2001 and Year Ago vs.
2Q 2001 and 3Q 2002 Consensus forecasts



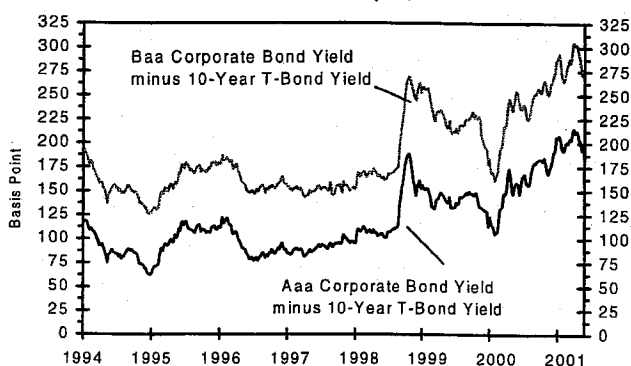
U.S. 3-Mo. T-Bills & 30-Yr. T-Bonds

(Quarterly Average)
History Blue Chip Forecasts



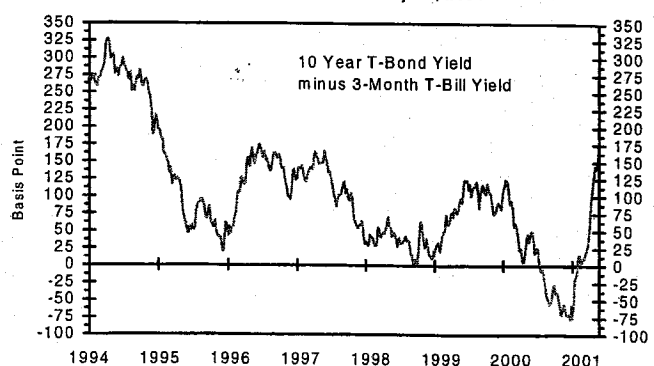
Corporate Bond Spreads

As of week ended May 18, 2001



U.S. Treasury Yield Curve

As of week ended May 18, 2001



Carolina Water Service, Inc.
Derivation of Mean Equity Risk Premium Based on a Study
Using Holding Period Returns of Public Utilities

<u>Line No.</u>		<u>Over A Rated Public Utility Bonds AUS Consultants - Utility Services Study (1)</u>
		<u>1</u>
Time Period		1928-2000
1.	Arithmetic Mean Holding Period Returns (2): Standard & Poor's Public Utility Index	11.7 %
2.	Salomon Brothers Long-Term High-Grade Corporate Bond Index	<u>(6.0)</u>
3.	Equity Risk Premium	5.7
4.	Adjustment to reflect yield spread between A rated public utility bonds and bonds used in the study	<u>(0.5)</u> (3)
5.	Adjusted Equity Risk Premium	<u><u>5.2 %</u></u>

- Notes: (1) S&P Public Utility Index and Long-Term Corporate Bonds (Salomon Brothers Long-Term High-Grade Corporate Bond Index year-by-year total returns 1928-2000, AUS Consultants - Utility Services, 2001.
- (2) Holding period returns are calculated based upon income received (dividends and interest) plus the relative change in the market value of a security over a one-year holding period.
- (3) Spread calculated as the difference in the arithmetic mean yields on A rated public utility bonds of 6.60% and Aaa and Aa rated corporate bonds of 6.14% used as a proxy for the Salomon Brothers Long-Term High-Grade Corporate Bond Index for the years 1928-2000, inclusive, 0.46%, rounded to 0.5%.

Carolina Water Service, Inc.
Value Line Adjusted Betas for
the Proxy Group of Eight C. A. Turner Water Companies and the
Proxy Group of Four Value Line Water Companies

	<u>Value Line Adjusted Beta</u>
<u>Proxy Group of Eight C. A. Turner Water Companies</u>	
American States Water Co.	0.65
American Water Works Co., Inc.	0.55
Artesian Resources Corp.	NA
California Water Service Group	0.65
Connecticut Water Service, Inc.	NA
Middlesex Water Company	NA
Pennichuck Corporation	NA
Philadelphia Suburban Corp.	0.60
Average	<u>0.61</u>
 <u>Proxy Group of Four Value Line Water Companies</u>	
American States Water Co.	0.65
American Water Works Co., Inc.	0.55
California Water Service Group	0.65
Philadelphia Suburban Corp.	0.60
Average	<u>0.61</u>

NA = Not Available

Source of Information: Value Line Investment Survey,
May 4, 2001, Standard Edition

Carolina Water Service, Inc.
of the Capital Asset Pricing Model for
the Proxy Group of Eight C. A. Turner Water Companies
and the Proxy Group of Four Value Line Water Companies

Line No.		<u>Proxy Group of Eight C. A. Turner Water Companies</u>	<u>Proxy Group of Four Value Line Water Companies</u>
<u>Traditional Capital Asset Pricing Model</u>			
1.	Risk-Free Rate (1)	5.7 %	5.7 %
2.	Average Company-Specific Market Premium (2)	<u>5.8</u>	<u>5.8</u>
3.	Capital Asset Pricing Model Derived Company Equity Cost Rate	<u>11.5 %</u>	<u>11.5 %</u>
<u>Empirical Capital Asset Pricing Model</u>			
4.	Risk-Free Rate (1)	5.7 %	5.7 %
5.	Average Company-Specific Market Premium (3)	<u>6.8</u>	<u>6.8</u>
6.	Capital Asset Pricing Model Derived Company Equity Cost Rate	<u>12.5 %</u>	<u>12.5 %</u>
7.	Conclusion	<u>12.0 %</u>	<u>12.0 %</u>

Notes: (1) Developed in note 2 of page 4 of this Schedule.
(2) Developed on page 2 of this Schedule.
(3) Developed on page 3 of this Schedule.

Carolina Water Service, Inc.
Indicated Common Equity Cost Rate Through Use
of the Capital Asset Pricing Model

Value Line Adjusted Beta	Company-Specific Risk Premium Based on Market Premium of 9.5% (1)	CAPM Result Including Risk-Free Rate of 5.7% (2)
--------------------------------	--	---

Traditional Capital Asset Pricing Model (3)

Proxy Group of Eight
C. A. Turner Water Companies

American States Water Co.	0.65	6.2 %	11.9 %
American Water Works Co., Inc.	0.55	5.2	10.9
Artesian Resources Corp.	NA	NA	NA
California Water Service Group	0.65	6.2	11.9
Connecticut Water Service, Inc.	NA	NA	NA
Middlesex Water Company	NA	NA	NA
Pennichuck Corporation	NA	NA	NA
Philadelphia Suburban Corp.	0.60	5.7	11.4
Average	0.61	5.8 %	11.5 %

Proxy Group of Four
Value Line Water Companies

American States Water Co.	0.65	6.2 %	11.9 %
American Water Works Co., Inc.	0.55	5.2	10.9
California Water Service Group	0.65	6.2	11.9
Philadelphia Suburban Corp.	0.60	5.7	11.4
Average	0.61	5.8 %	11.5 %

See page 4 for notes.

Carolina Water Service, Inc.
Indicated Common Equity Cost Rate Through Use
of the Capital Asset Pricing Model

<u>Value Line Adjusted Beta</u>	<u>Company-Specific Risk Premium Based on Market Premium of 9.5% (1)</u>	<u>CAPM Result Including Risk-Free Rate of 5.7% (2)</u>
---	--	---

Empirical Capital Asset Pricing Model (5)

Proxy Group of Eight

C. A. Turner Water Companies

American States Water Co.	0.65	7.0 %	12.7 %
American Water Works Co., Inc.	0.55	6.3	12.0
Artesian Resources Corp.	NA	NA	NA
California Water Service Group	0.65	7.0	11.9
Connecticut Water Service, Inc.	NA	NA	NA
Middlesex Water Company	NA	NA	NA
Pennichuck Corporation	NA	NA	NA
Philadelphia Suburban Corp.	0.60	6.7	12.4
Average	<u>0.61</u>	<u>6.8 %</u>	<u>12.3 %</u>

Proxy Group of Four

Value Line Water Companies

American States Water Co.	0.65	7.0 %	12.7 %
American Water Works Co., Inc.	0.55	6.3	12.0
California Water Service Group	0.65	7.0	12.7
Philadelphia Suburban Corp.	0.60	6.7	12.4
Average	<u>0.61</u>	<u>6.8 %</u>	<u>12.5 %</u>

See page 4 for notes.

Carolina Water Service, Inc.
Development of the Market-Required Rate of Return on Common Equity Using
the Capital Asset Pricing Model for
the Proxy Group of Eight C. A. Turner Water Companies and
the Proxy Group of Four Value Line Water Companies
Adjusted to Reflect a Forecasted Risk-Free Rate and Market Return

Notes:

- (1) From the twelve previous month-end (June '00 – May '01), as well as a recently available (June 1, 2001), Value Line Summary & Index, a forecasted 3-5 year total annual market return of 16.8% can be derived by averaging the 12-month, 6-month, 3-month and spot forecasted total 3-5 year total appreciation, converting it into an annual market appreciation and adding the Value Line average forecasted annual dividend yield.

The 3-5 year average total market appreciation of 74%, produces a four-year average annual return of 14.85% $((1.74^{25}) - 1)$. When the average annual forecasted dividend yield of 1.97% is added, a total average market return of 16.82%, rounded to 16.8%, $(1.97\% + 14.85\%)$ is derived.

The 12-month, 6-month, 3-month and spot forecasted total market return of 16.8% minus the risk-free rate of 5.7% (developed in Note 2) is 11.1% $(16.8\% - 5.7\%)$. The Ibbotson Associates calculated market premium of 7.8% for the period 1926-2000 results from a total market return of 13.0% less the average income return on long-term U.S. Government Securities of 5.2% $(13.0\% - 5.2\% = 7.8\%)$. This is then averaged with the 11.1% Value Line market premium resulting in a 9.45%, rounded to 9.5% market premium. The 9.5% market premium is then multiplied by the beta in column 1 of pages 2 and 3 of this Schedule.

- (2) Average forecast based upon six quarterly estimates of 30-year Treasury Bond yields per the consensus of nearly 50 economists reported in the Blue Chip Financial Forecasts dated June 1, 2001 (see page 7 of Schedule 12). The estimates are detailed below:

	<u>Treasury Bond Yield</u>
	<u>30-Year</u>
Second Quarter 2001	5.6%
Third Quarter 2001	5.6
Fourth Quarter 2001	5.7
First Quarter 2001=2	5.7
Second Quarter 2002	5.8
Third Quarter 2002	5.8
Average	<u>5.7%</u>

- (3) The traditional Capital Asset Pricing Model (CAPM) is applied using the following formula:

$$R_S = R_F + \beta (R_M - R_F)$$

Where R_S = Return rate of common stock
 R_F = Risk Free Rate
 β = Value Line Adjusted Beta
 R_M = Return on the market as a whole

- (4) The empirical CAPM is applied using the following formula:

$$R_S = R_F + .25 (R_M - R_F) + .75 \beta (R_M - R_F)$$

Where R_S = Return rate of common stock
 R_F = Risk-Free Rate
 β = Value Line Adjusted Beta
 R_M = Return on the market as a whole

NA = Not Available

Source of Information:

Value Line Summary & Index
Blue Chip Financial Forecasts, June 1, 2001
Value Line Investment Survey, May 4, 2001, Standard Edition
Stocks, Bonds, Bills and Inflation – Valuation Edition 2001 Yearbook Market
Results for 1926-2000 Ibbotson Associates, Inc., Chicago, IL

Carolina Water Service, Inc. Comparable Earnings Analysis for a Proxy Group of Forty-One Non-Utility Companies Comparable to the Proxy Group of Eight C. A. Turner Water Companies and the Proxy Group of Four Value Line Water Companies									
Proxy Group of Forty-One Non-Utility Companies Comparable to the Proxy Group of Eight C. A. Turner Water Companies and the Proxy Group of Four Value Line Water Companies (1)	Adj. Beta	Unadj. Beta	Residual Standard Error	Rate of Return on Net Worth					5-Year Projected (3)
				1996	1997	1998	1999	2000	
21st Century Ins. Group	0.80	0.64	3.6033	15.2 %	19.0 %	12.9 %	12.1 %	1.8 %	12.2 %
ABM Industries Inc.	0.75	0.80	4.1252	12.7	13.3	13.9	14.0	13.7	13.5
Alexander & Baldwin	0.70	0.51	3.6443	9.1	9.6	8.6	10.8	11.2	9.9
Ameron Int'l	0.65	0.43	3.5209	10.6	12.7	9.7	12.0	13.5	11.7
Archer Daniels Mid'd	0.75	0.62	3.8318	11.3	9.2	6.8	4.5	4.9	7.3
BancWest Corp.	0.80	0.69	3.6563	11.4	11.5	5.9	10.0	10.9	9.9
Bandag Inc.	0.75	0.59	3.6017	19.9	16.4	12.7	13.2	13.0 E	11.0
Banta Corp.	0.70	0.54	3.6797	12.1	12.5	12.9	15.4	15.8	13.7
Bob Evans Farms	0.75	0.57	4.1485	8.5	10.0	12.2	12.3	11.0 E	10.8
CLARCOR Inc.	0.70	0.54	3.9155	16.4	16.5	17.2	16.8	16.6	16.7
Carpenter Technology	0.75	0.55	4.1713	19.5	13.4	12.7	7.2	8.2	12.2
ChemFirst Inc.	0.85	0.70	3.5851	3.6	8.9	6.6	7.8	9.6	7.3
Chesapeake Corp.	0.75	0.57	4.0960	6.4	3.0	9.7	7.1	2.9	5.8
Cincinnati Financial	0.75	0.59	4.0098	7.0	6.3	4.3	4.7	5.5 E	5.6
Dean Foods	0.65	0.41	4.0349	9.5	15.3	14.2	11.4	16.7	13.4
Dentsply Int'l	0.70	0.48	4.0354	18.4	17.6	19.4	19.2	19.4	18.8
Glaifelter (P.H.)	0.70	0.53	4.0179	18.2	13.3	12.2	11.6	12.4	13.5
Haemonetics Corp.	0.65	0.45	4.2762	14.6	8.5	9.5	12.2	14.5 E	11.9
Harte-Hanks	0.75	0.60	4.2049	19.5	7.8	11.6	12.6	14.9	13.3
Houghton Millin	0.75	0.62	4.0387	11.4	13.4	10.2	11.3	14.7	12.2
Kelly Services A'	0.65	0.46	4.3643	14.1	14.4	15.8	14.6	12.8	14.3
Lance Inc.	0.55	0.26	3.8202	13.3	16.1	14.8	13.7	12.6	14.1
Lawson Products	0.60	0.37	3.4274	15.5	15.3	13.6	15.9	16.5 E	15.4
Martin Marietta	0.80	0.68	3.7730	16.3	17.5	17.3	16.3	13.0	16.1
McClintock Co.	0.80	0.68	3.9273	8.5	11.2	7.6	9.4	9.3	9.2
Modine Mfg.	0.75	0.56	4.3268	16.5	17.2	16.3	13.6	9.0 E	14.5
Northrop Grumman	0.75	0.57	4.2803	10.2	15.5	11.0	14.8	15.9	13.5
Phelps Dodge	0.75	0.57	4.3312	17.1	17.5	3.6	0.5	2.3	8.2
RPM Inc.	0.70	0.50	3.5855	15.5	15.9	15.5	12.7	12.2	14.4
Riviana Foods	0.50	0.19	4.2391	15.7	15.8	16.4	18.6	18.6	17.0
SUPERVALU INC.	0.75	0.61	3.9958	13.4	14.7	14.7	12.7	13.2	13.7
Selective Ins. Group	0.65	0.40	3.7449	11.7	12.3	8.8	9.4	4.8	9.4
Smucker (J.M.)	0.60	0.35	3.7352	10.6	12.0	11.6	11.4	13.5 E	11.8
Standard Register	0.60	0.33	3.9580	13.9	13.7	11.4	10.3	7.4	11.3
Tecumseh Products A'	0.60	0.39	3.8839	12.2	10.0	9.8	13.1	8.9	10.8
Thomas Inds.	0.65	0.70	3.9232	11.0	13.0	12.9	12.5	13.5	12.6
Thomson Corp.	0.65	0.45	3.7446	9.1	11.4	7.1	5.5	6.3	7.9
Toro Co.	0.60	0.68	3.6130	17.0	15.1	1.6	12.5	14.3	12.1
Viad Corp.	0.85	0.71	4.2953	18.0	18.3	19.1	17.1	18.7	18.2
Wendy's Int'l	0.75	0.61	4.3383	14.6	15.2	13.9	15.6	16.0 E	15.1
XTRA Corp.	0.80	0.64	3.4259	12.0	11.9	14.7	17.2	17.5	14.7
Average for the Non-Utility Group	0.72	0.53	3.9300						

Average for the Proxy Group of Eight
C. A. Turner Water Companies and the Proxy
Group of Four Value Line Water Companies

Average - All Companies

Conclusion (6)

See page 2 for notes.

12.8% (6)

12.4%

13.2%

Carolina Water Service, Inc.
Comparable Earnings Analysis

E = Estimated

Notes: (1) The criteria for selection of the proxy group of forty-one non-utility companies was that the non-utility companies be domestic and have a meaningful rate of return on net worth, common equity or partners' capital less than 20.0% for each of the five years ended 2000 or projected 2004 – 2006 as reported in Value Line Investment Survey (Standard Edition). The proxy group of forty-one non-utility companies was selected based upon the proxy group of eight C. A. Turner water companies' and the proxy group of four Value Line water companies' unadjusted beta range of 0.04 - 0.72 and residual standard error of the regression range of 3.3587 – 4.3787. These ranges are based upon plus or minus three standard deviations of the unadjusted beta and standard error of the regression as detailed in Ms. Ahern's accompanying direct testimony. Plus or minus three standard deviations captures 99.73% of the distribution of unadjusted betas and standard errors of the regression.

(2) Ending 2000.

(3) 2004-2006.

(4) The standard deviation of the proxy group of eight C. A. Turner water companies' and the proxy group of four Value Line water companies' unadjusted beta is 0.1144.

(5) The standard deviation of the proxy group of eight water companies' and four Value Line water companies' residual standard deviation is 0.1700. The standard deviation of the residual standard deviation is calculated as follows:

$$\text{Standard Deviation of the Resid. Std.} = \frac{\text{Residual Standard Deviation}}{\sqrt{2N}}$$

where: N = number of observations. Since Value Line betas are derived from weekly price change observations over a period of five years, N = 259

$$\text{Thus, } 0.1700 = \frac{3.8687}{\sqrt{518}} = \frac{3.8687}{22.7596}$$

(6) Mid-point of the arithmetic mean of the historical five year average and five year projected rate of return on net worth.